

FINANCIAL TIMES

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10p

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NEWS SUMMARY

GENERAL
Giscard calls for 1977 summit
President Giscard d'Estaing, after talks in Pisa with Italian leaders, called for a summit meeting of the world's industrialised countries to discuss the economic and monetary situation.
The French President said he would like to see the summit take place in the middle of next year and to be preceded by a meeting of EEC Heads of Government. His proposal was endorsed by Sig. Giulio Andreotti, the Italian Prime Minister.
M. Giscard said there had been a reduction in perspectives for growth since the Puerto Rico summit earlier this year. He did not say why he would like the summit to take place.

BUSINESS
Sterling firm; gold up \$4
STERLING rose 15 points to \$1.6645; its weighted appreciation improved to 44.8 (44.3) per cent.
The dollar's appreciation narrowed to 0.12 (0.33).
GOLD rose \$1 to \$220.
STOCK MARKETS barely moved, with official workings the lowest for about 30 months. In equities, the FT 100 share index lost 0.4 to 300.3, while the All-Share gained 0.5 per cent. to 131.15. In gilts, the Government Securities Index was unchanged at 58.22, by contrast turnover in November was up nearly 30 per cent. on the previous month, at £16.4m. The FT Turnover Index showed a 2.74 down at 246.64.

Chinese Foreign Minister sacked
China's Foreign Minister, Chiao Kuan-hua, has been dismissed and replaced by Huang Hua, formerly ambassador to the UN. The New China News Agency said. The decision of the National People's Congress was unanimous. Mr. Chiao is understood to have been under attack privately for his political links with Mao Tse-tung's widow, Chiang Ching.

M1 accident
Eight vehicles were involved in a serious accident on the M1, which closed both carriageways between Rotherham and Sheffield. Flooding caused chaos on roads in Somerset, especially near Yeovil, and in East Angles. School children were stranded when a bus was stuck in heavy snow in Northumberland.

Grundy suspended
Thames Television has suspended interviewer Bill Grundy for two weeks because of the Today programme on Wednesday when four-letter words were used by the rock group Sex Pistols.

Video in court
Two magistrates' courts have accepted video-tape of shoplifting as evidence. In both instances, the shoplifters were spotted by an in-store closed circuit TV camera and the video-tape was played back in court. Page 11

Brezhnev promise
Mr. Jimmy Carter, the U.S. President-elect, is said to have been privately assured by Leonid Brezhnev, the Soviet leader, that the Russians will "go out of their way" to avoid any crisis in the early days of the Carter administration. Page 7

Dublin reshuffle
Mr. Liam Cosgrave, the Irish Prime Minister, has "temporarily" taken over responsibility for Defence in a Cabinet reshuffle while Mr. Patrick Dunne, the former incumbent, was attacked on President O'Donnell's resignation. Mr. Cosgrave is demoted, Hilary installed today. Page 4

Bank raid foiled
A raid on the National Westminster Bank, Guildford, Surrey, after confronting Mr. Alan Grant, the manager, in his office with a saw-off shotgun. Mr. Grant, a rugby referee, pursued the man, who claimed to be armed with a bomb, and brought him down with a crash tackle outside a jeweller's 200 yards away.

Bath Spa protest
Police victims, spastics and rheumatoid arthritis sufferers are to make a last-minute protest in the Government today when Bath Spa's natural spring water centre closes, because it is uneconomical. Nato civilian personnel in Brussels staged a one-day strike to press for cost-of-living compensation and better equipment pensions.

CHIEF PRICE CHANGES YESTERDAY
(Prices in pence unless otherwise indicated)

Sangamo Weston	147	+ 35
Utd. Real Property	182	+ 6
Whitson	46	+ 5
Waterbottom Trust	126	+ 4
Young, Ashton & Yaw	46	+ 4
BP	736	+ 8
BH South	110	+ 10
CRA	225	+ 20
SZ Inds.	240	+ 15
Northern	410	+ 70
Peko-Wallings	330	+ 20
Randfontein	224	+ 1
Wentfield Minerals	15	+ 18
Daily Mail	190	+ 5
Davis (Goldrey)	251	+ 2
Metal Box	218	+ 6
Pilkington	263	+ 10
Royal Alcan.	226	+ 10
Wentfield	205	+ 5
Samuel Pops	371	+ 5

Tories in turmoil as Thatcher faces split on devolution

BY RICHARD EVANS, LOBBY EDITOR

The Conservative Party was in turmoil over the issue of devolution last night, and Mrs. Margaret Thatcher faced a substantial party rebellion after the Shadow Cabinet decision to oppose outright the Government's Bill setting up Assemblies in Scotland and Wales.

After warnings from Scottish front-bench spokesmen that they would resign if forced to toe the Party line, and indications of revolt from some English MPs including Mr. Edward Heath, the Tory Leadership looked likely to turn a blind eye and accept that the Party is badly divided on the issue.

There is now a prospect that about 20 Conservative MPs will vote for the Scotland and Wales Bill when it completes its four-day Second Reading debate in the Commons the week after next, and others will abstain.

This means that with the help of Nationalist MPs and the Liberals, the Bill should get its second reading comfortably, despite a number of rebels and abstainers on the Government side.

But it still faces a tortuous committee stage lasting several months when the Government will have to make a number of concessions.

First indications of the worst Tory party split Mrs. Thatcher has faced came when five Scottish frontbench spokesmen met the party leader and Mr. Humphrey Atkins, Conservative Chief Whip, to urge a special dispensation to allow Mr. Alick Buchanan-Smith, Shadow Scottish Secretary, to abstain.

They warned that if Mr. Buchanan-Smith, a passionate devolutionist, was forced to obey

the three-line whip against the Bill, and quit the Shadow Cabinet, they would abstain and consider resigning from the Front Bench in protest.

Rather than face a running internal party battle that would dissipate the Opposition attack on the Government, the Tory leadership seems likely to accept the request and allow Mr. Buchanan-Smith to abstain.

The pro-devolutionist Scots were Mr. George Younger and Mr. Malcolm Rifkind, both spokesmen on Scottish Affairs. Mr. Younger is Shadow Minister for Sport, Mr. Hamish Gray, an Energy Spokesman, and Mr. John Corrie, the Scottish Whip.

In addition, there is Mr. Russell Fairgrieve, Chairman of the Scottish Conservative Party. The unknown element in the Conservative turmoil is the attitude that Mr. Heath, the former leader, will adopt. He is a convinced pro-devolutionist, and his friends believe he will either abstain or vote for the Bill.

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There were protests about the decision at last night's meeting of the 1922 Committee when English MPs, led by Mr. Peter Blaker (Blackpool, South),

accelerate the process of de-colonisation. They had asked for a resident commissioner with the formal functions of a Governor in a dependent territory but with certain special limitations on his powers to meet the exceptional situation of Southern Rhodesia.

The ZANU party of the Rev. Ndabingi Sithole apparently is against any British presence in Rhodesia. Having failed to get a firm undertaking from Mr. Richard that Britain would be prepared to assume an active role, the delegation of Mr. Sithole has concluded that it would be better if Britain stayed away altogether.

Both men arrived earlier in the day from Maputo as part of a group of nine including militants from the people's army and members of the central committee of the Zimbabwe African National Union.

The clearest call for a British presence in Salisbury during the interim period came from the Patriotic Front delegation. Mr. Mugabe and Mr. Joshua Nkomo. In a statement of guiding principles, they said that Britain must participate in and

accelerate the process of de-colonisation. They had asked for a resident commissioner with the formal functions of a Governor in a dependent territory but with certain special limitations on his powers to meet the exceptional situation of Southern Rhodesia.

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Leyland investment approved by Varley

By Terry Dodsworth, Motor Industry Correspondent

BRITISH LEYLAND'S controversial plans for a replacement Mini, expected to cost about £140m, have been formally endorsed by Mr. Eric Varley, the Industry Secretary, after a six-week appraisal of the costs and productivity commitments given by the company.

In a letter sent yesterday to the National Enterprise Board, British Leyland's major shareholder, the Department of Industry is believed to have stressed the importance it attaches to the agreements on productivity which the company reached with the unions in October. These points will be relayed to the workforce at a series of meetings today.

From that point, the company can embark on the buying programme for what promises to be the largest venture ever launched in the British motor industry.

This involves stripping the Longbridge plant in Birmingham, which employs about 25,000 men, for conversion to Mini production alone. At the same time, a new body plant is being built nearby, at a cost of about £40m, and the Allegro assembly lines are being transferred to Senefelt in Belgium. The target date for the launch of the new car is 1979.

The scale of this activity suggests that Leyland Cars is planning a considerably larger output for the new car than the present Mini.

Although no figures have been formally published by the company, senior executives privately admit that they are aiming for a capacity of up to 500,000 units a year, about the same as the output of the new Ford Fiesta which is made on three different sites in Europe. The Fiesta project cost Ford more than £400m.

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U.K. to repay \$1.6bn. loan on Thursday

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITAIN WILL repay its \$1.6bn. drawings on the central bank standby facilities next Thursday, as planned, out of reserves which stood at \$5.16bn. at the beginning of the month.

The U.K. official reserves rose by \$453m. during November after foreign currency borrowings by the public sector, of \$604m. There were no further drawings on the central bank standby.

The announcement made little impact on sterling which consolidated its recent advance—closing 15 points up at \$1.6645, after a day's high of \$1.6715. The pound has risen 1.6 cents so far this week.

The intended repayment of the standby drawings on the due date next week means there is likely to be a gap of at least a month before the first instalment of the \$3.9bn. loan from the IMF is received, assuming there are no further delays in the timetable for agreement.

Repayment will reduce the reserves to just over \$3.5bn. — by far the lowest total for more than five years.

The authorities clearly believe that this will be more than sufficient to cover any outflow during the period.

Outflow

The scale of the pressure on sterling this year is indicated by the fact that after the repayment the reserves will have fallen by \$1.57bn. since last December.

This is despite borrowings overseas of \$3.2bn. by the public sector and drawings of almost \$2bn. from the IMF. So the total outflow so far this year will have been about \$7bn.

A relatively encouraging feature of the latest reserve figures is that the underlying fall of \$1.51m. after adjusting for the public sector borrowing is the smallest since last February.

After taking account of the continuing high current account deficit and the normal transactions for Government departments and other central banks, the small size of the decline inevitably raises the question of whether the authorities were selling sterling and buying dollars during part of the month in order to push up the reserves.

There was the opportunity for this to occur, since apart from a couple of short-lived hiccups the pound was relatively firm for most of November. Sterling started the month around the \$1.59 level and closed just over \$1.65 after a high of \$1.68.

The pound's strength reflected in large part the foreign exchange market's confidence that the U.K. would secure a loan from the IMF with an associated package of economic measures and that there was also an end

in sight to the problem of the sterling balances.

The market's judgement on the IMF terms and the Government's economic measures, will clearly be critical, and the need to ensure international confidence is clearly a major factor in the present discussions in Whitehall.

A major factor in maintaining the reserves at their present level has been the heavy programme of borrowings by the public sector under the exchange cover scheme, under which the Treasury protects a nationalised industry or other public body against any exchange loss on the loan.

Last month's public sector borrowings of \$604m. were the largest this year and included \$500m. raised by the Electricity Council, a net \$72m. bond issue by the South of Scotland Electricity Board, and a \$22m. loan for the National Coal Board.

On the same day that Britain will repay its central bank standby drawings, it is due to receive \$486m. from Italy in repayment of a short-term loan. This will aid the liquidity of the reserves though it will not make any difference to the total, since under the conventional practice, such a short-term loan is already counted as part of the reserves.

The reserves will anyway be boosted over the next six months as a result of the recent move to stop banks lending sterling overseas to finance trade between third countries.

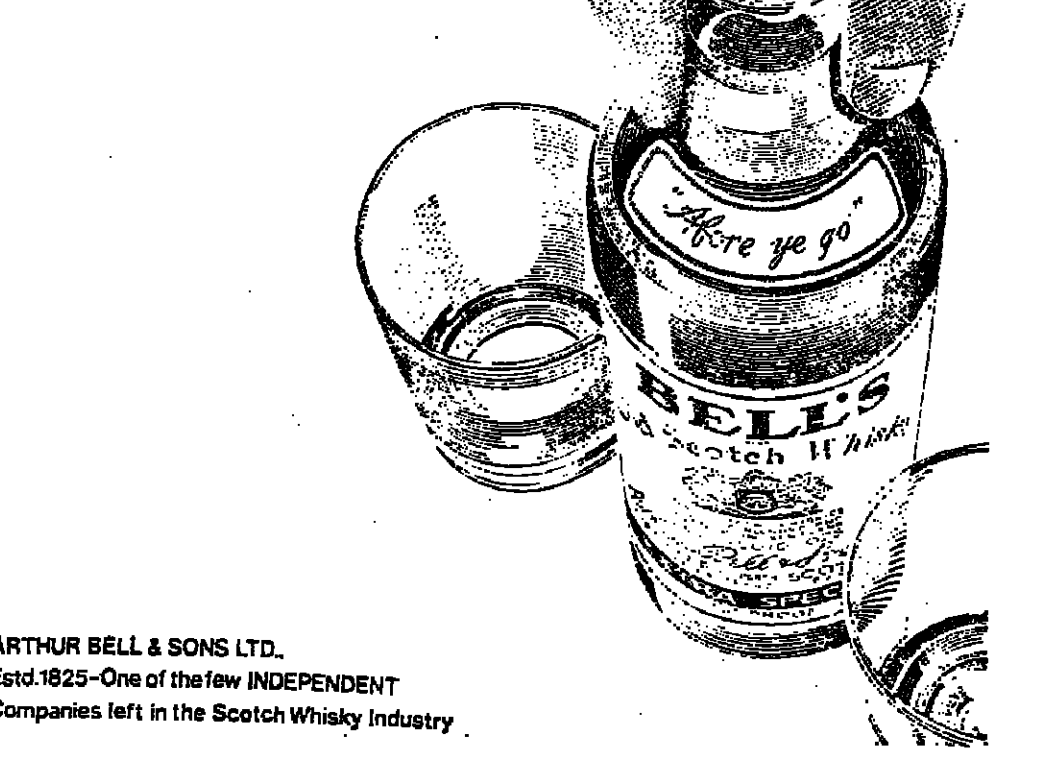
Mr. Denis Healey, Chancellor of the Exchequer, estimated in the Commons on Tuesday that this would produce an improvement of \$500m. (about \$650m.) in the capital account next year.

£ in New York

	Dec. 2	Previous
Spot	\$1.6645-654	\$1.6500-000
1 month	1.221.48	1.291.44
3 months	1.232.33	1.292.33
12 months	1.245.25	1.292.25

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Blocking the circulation

BY ROBERT COLLIN

ALTHOUGH restrictions of one kind or another on the payment of dividends have been imposed intermittently for many years past, few if any politicians have sought to argue that they make financial or economic sense. Indeed, the inherent nonsense of the idea has long been tacitly recognised by requiring what are nowadays known as closed companies to observe precisely the opposite rule to that imposed on others and pay out a minimum proportion of its profits in dividend or be taxed as if they had.

Dividend restriction has always served the purely political aim of helping to persuade trade unions to acquiesce in policies of wage restriction: if earned incomes are to be held back, the feeling goes, then unearned incomes ought to be held back at least as firmly. Once upon a time, this emotional case may have had some force. But the brighter trade union members were not slow to spot that wages and dividends are not comparable: a wage freeze means the permanent loss of income, a dividend freeze only its postponement or its transmutation into capital gain. More recently, trade unionists have become much more aware of the fact that which dividends are paid to institutional investors who need them to pay pensions and life policies: if they are held back below the rate of inflation, there is a risk that pensioners may suffer.

Investment

There is good reason to believe, at any rate, that the TUC is much less interested than it once was in dividend restraint as the conventional accompaniment to prices and incomes policy. Once the emotional case for restraint is undermined, however, the commonsense arguments against it regain their full force. There exist a number of loopholes in any case, notably rights issued through which companies can escape from the rules, and even the appearance of avoidance is undesirable. The imposition of a certain limit on increases in dividends, as in wages, creates an assumption that everyone should pay the full permissible increase, whether or not they would have chosen to do so in freer conditions. Above all, however, dividend restraint blocks the normal market channels through which investible funds are transferred from companies which have a surplus to those which have a deficit.

It is perfectly possible, indeed, it is the normal state of affairs—that some companies,

however efficient and expansion-minded they may be, have at any particular time more cash available from profit than they can usefully employ on new capital investment. This may be because there are no suitable investment opportunities immediately available, or because they temporarily lack the quantity of managerial talent needed to invest all their available funds profitably, or for half-a-dozen other equally valid reasons. At the same time, there are likely to be other companies which have perfectly sound and profitable plans for new investment, but lack the funds to carry it through. It is the function of the market to transfer funds from one set to the other.

Market means

The way in which the market operates, when it is allowed to do so, is that companies which are generating more profit than they can profitably re-invest for the time being increase their dividends. The recipients of these higher dividends, and notably the large institutional investors, are then better placed to provide new equity capital to those other companies which have the profitable projects but lack the funds to back them. It is clear that this channel for passing money from one company to another is all the more important when long-term fixed-interest borrowing is impracticably expensive and bank lending is severely restricted.

There is at present, some Ministers would argue, an alternative channel in operation. Firms with surplus cash invest it in gilt-edged stock and the Government uses the proceeds to invest through one of its various instruments, in those firms and sectors of industry which it thinks deserving. One could reply that it is a matter of practical urgency at present to reduce the public sector borrowing requirement—and there is no doubt that the removal of dividend restraint as part of the coming package would contribute bit towards increasing confidence in the Government's policies. But the real reply to such an argument is that Government bodies, partly because they are ill-equipped for the job, partly because they are under political pressure to help inefficient as well as efficient firms, will not be able to match the market in investing funds where they are likely to be most fruitful. If we are to have more and more protective investment, dividend restraint should disappear, and in an ideal world, of course, the tax system would push in the same direction.

RACING

A chance for Adulation

AS 75 invariably the case, there is a strong card at Sandown, where Adulation, runner-up in his three races this season, may get off the mark in the Ewell Handicap Chase (2.30).

Usually, Derek Kent's six-year-old goes off in front, but at Chesham the other day when he divided Prince Rock and Forest King, he was held up, and it was interesting to see what tactics will be adopted this afternoon. In either event, he has a first-rate chance with 11 stone in the saddle.

Of the other two steeplechases on today's programme, the Bookham Novices Chase (1.30) looks a clinch for Fourth Son, second to Tree Tangle at Wincanton on November 11, and fourth behind that horse, Border Incident, and heavy Lad in the Black and White Whisky Gold Cup at Ascot nine days later.

Rothbury, a good stamp of horse whom Richard Head trains for Mr. J. Yardley-Buller, is likely to go close for the Palace Handicap Chase (2.0).

A surfeit of runners for Division I of the Regent's Novices Hurdle means that the race will be sub-divided, with Division 1 (part I) being run at 12.30, in which I shall take a chance with Rothbury, and a second division at 1.10, in which I shall take a chance with Rothbury.

Division 1 (part II) (1.00) may appear, can make amends in the Gordon Arms Handicap Hurdle (2.45).

Division 2 (3.30) lies with Morley's Court, Queen's College and Highland Orchid. My preference is for Queen's College, a half-brother to crack two-mile steeplechaser, Isle of Man.

Assuming Turf is fit enough to do justice on his first appearance of the season, Fred Winter's charge will require a great deal of beating in the Ewell Handicap Hurdle (3.00).

At Market Rasen, Glenford Brigg, who showed signs of returning to form when second at Leicester last month, can lead from start to finish in the Limestone Edward Handicap Chase (2.15).

Fortia is a confident selection for Division I of the Hare-A-Care Long-Distance Novices Hurdle (4.15), and a good runner, though he is disappointed when favourite on his most recent appearance, can make amends in the Gordon Arms Handicap Hurdle (2.45).

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BY DARE WIGAN

12.30—Stellenbosch
1.00—Legal Advice
1.30—Fourth Son
2.00—Adulation
2.30—Tartar
3.00—Queen's College
3.30—Fortia
4.15—Glenford Brigg
4.45—Upper Echelon

MARKET RASEN
1.45—Fortia
2.15—Glenford Brigg
2.45—Upper Echelon

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Assuming Turf

by NIGEL ANDREWS

by RONALD CRICHTON

LIQUID AIR CORPORATION

Bournemouth Sinfonietta

by MAX LOPPERT

Covent Garden

Makarova in Voluntaries

by CLEMENT CRISP

Art news in brief

Genesis will reopen the Rainbow Theatre in London on New Year's Day. The band will play three nights at the Rainbow before embarking on their British and world tour. For the British and the tour, Genesis have a completely new show with

Ivime and Loridan take the happy prattle of their interviewees and the merry whirr of the factory machinery and the endearing squabbles of the workers' groups at face value. And so will many filmgoers who see the films in London. The kind of pseudo-truth enshrined in these films is the kind that is least easy to criticise, because it contains no outright lies. It is, in the words of the courtroom adage, Nothing but the Truth. Unfortunately, it is so far short of the Whole Truth as to pass for an almost unrecognisably distorted picture of its subject. The lies of omission crowd up around the screen's edges like bayting hounds, and one can only heave a gentle sigh for the filmgoer who does not hear them, or who turns towards them a resolutely deaf ear.

[illegible]

by DAVID VAUGHAN

Another revelation was afforded by Joyce Trisler's *Danscaping: The Spirit of Denishawn*,¹ presented by Joyce Trisler's Danscaping, consisting of reconstructions of dances by Ruth St. Denis, Ted Shawn, and Denishawn. The dances were charming, some times almost quaint—St. Denis's *Liebestraum*, movingly danced by Nancy Golahan, was considered the highlight. The importance of the evening was as a living demonstration of danced history. One saw clearly, for instance, where much of the "folk" movement of the 1920s for men had its origin. Throughout such lessons as these, contemporary dancers and audience alike can gain a real understanding of the nature of the revolution in the early years of this century.



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EUROPEAN NEWS

Danish Government avoids collapse and freezes pay

BY HILARY BARNES

COPENHAGEN, Dec. 2

THE MINORITY Social Democratic Government today avoided a collapse in resolving the Parliamentary crisis which erupted last week as a result of a strike of oil and petrol lorry drivers, but was immediately faced with a forecast of recession and rising unemployment in 1977.

In order to stop the wave of unofficial strikes which has swept the country this autumn, the Government and four opposition parties have agreed to impose a three-month price freeze, a rent freeze, and they will pass a law invalidating any wage increases obtained as a result of unofficial strike action.

The measures are intended to prevent the collapse of the Government's incomes policy. This is designed to limit the increase in incomes in 1977 and 1978 to 6 per cent a year. The policy will be implemented when new collective wage agreements are concluded in the spring, but the unofficial strikes this autumn, which culminated with the tanker drivers strike, have threatened to make nonsense of the incomes policy before it got off the ground.

The political crisis arose when the Government, and four smaller parties which normally support it, failed last week to agree on measures to stop the strikes. Under the pressure of the trade unions, the Government went back on an agreement which would have made unofficial strikers subject to fines in the civil courts. In addition to the proposed price freeze will allow manufacturers to pass on increases in imported raw materials, and half the increase in costs of imported semi-manufactures, but it will prevent them from passing on any wage increases which are not obtained in accordance with the current collective wage agreements. The price freeze and the other measures will receive their first reading this evening, and will be rushed through their second and third readings tomorrow.

Meanwhile, a gloomy forecast for 1977 by the chairman of the Economic Advisory Council, in a report published here, states that the gross national product will rise by only 1 per cent next year, after increasing by 5 per cent this year, with private consumption also rising by only 1 per cent, housing investment falling by 25 per cent, other private investment rising by 2 per cent, public sector investment by 3 per cent and exports by 7 per cent. Commodity imports will rise by only 0.5 per cent, after an increase of 17 per cent this year, and unemployment will rise from about 5 per cent of the total labour force to 6 per cent.

Although the forecasts for 1977 are dismal, looking over the period till 1980, the chairmen believe that, with unchanged economic policies, the country can reduce its rate of inflation from 8 per cent this year to about 3 per cent by 1979, and cut the current balance of payments deficit from Kr.10bn. this year (about 4 per cent of GNP) to about Kr.3bn. in 1979. They forecast that, over the period, the country will have an average GNP growth of 4 per cent a year, and that unemployment will gradually fall to about 4 per cent in 1980.

EEC food aid to Lebanon proposed

THE EEC Commission yesterday proposed that the EEC should send food aid worth more than 10m. units of account (\$12m.) to Lebanon. Reuter reports from Brussels. A commission spokesman said the proposed aid would include 20,000 tonnes of cereals, 1,500 tonnes of skimmed milk powder and 1,500 tonnes of butter oil.

Left-wing queries Fiat deal

The sale to Libya of nearly 10 per cent of the stock in Fiat SPA provoked Left-wing demands yesterday for a Parliamentary debate on the deal. AP-DJ reports from Rome. But the business community's confidence in the deal was demonstrated when Fiat stock jumped more than 20 per cent to 2,100 Lire at the opening of the Milan Stock Exchange, and the Brokers Committee suspended trading.

No Paris papers

Paris will be without newspapers today as printing workers protest at an Appeals Court decision upholding an expulsion order against strikers occupying the printing plant of the daily paper, *Parisien Libre*, since March 1975. Reuter reports from Paris. The printers' union called the 24-hour strike and said it should stop the press immediately should police try to expel *Parisien Libre* workers following last Tuesday's court ruling.

Dassault case

A Paris real estate agent, M. Jacques Fournet, was charged yesterday with conspiring to conceal the whereabouts of M. Jean Ray, alleged recipient of Frs.5m. (\$1.6m.) embezzled last July from the millionaire aeroplane manufacturer M. Marcel Dassault. UPI reports from Paris. M. Fournet was released on bail after being charged. He is accused of flying to Piraeus, Greece, in October and attempting to obtain a yacht, which M. Ray had ordered in August.

Changes in Poland coincide with ambitious new plan

BY CHRISTOPHER ROBINSON

WARSAW, Dec. 2

IT WAS revealed here today that Mr. Stefan Olszowski, the Foreign Minister, and Mr. Alojzy Karkoska, vice-premier responsible for industry, were to leave the Government and return to the party apparatus as Secretaries of the Central Committee. The new Foreign Minister, official sources state, is to be Mr. Emil Wojtaszek, at present Minister of the Environment, but at one time vice-minister in the Ministry of Foreign Affairs.

The decisions come with the close of the fifth plenum of the Central Committee, and a session of the Polish parliament sitting today to discuss the new five-year plan. At the session, Premier Mr. Piotr Aroszewicz presented the new plan which will run till 1980, in which growth in national income should be 40 to 42 per cent, and industrial production should rise by 48 to 50 per cent. Agricultural production will rise by 16 to 19 per cent, as one of the aims is to import only 3m. tons of grain by 1980, as opposed to 8m. tons of grain and seed imports needed this year. The new plan devotes a quarter of the national income to investments, as opposed to one third in 1971.

It is thought that today's parliamentary session will bring further personnel changes. Warsaw party organisation. First, Secretary Mr. Jozef Kupa, Central Committee Secretary responsible for the economy, Mr. Jan Szydlak, and first deputy chairman of the planning, court, Mr. Stanislaw Seculski, will all become deputy premiers, and thus the first two will leave the party apparatus. The Minister of Chemical Industries, Mr. Maciej Wlowski, will take Mr. Second place, and Miss Maria Mileczarek will become Minister of the Environment. Mr. Jerzy Gawrysiak will lead the Ministry of Internal Trade. The full account of Mr. Edward Giersek's plenum speech yesterday shows him re-assuring Poland's private farmers that their holdings are secure, a belief which has recently been undermined by the practice of local authorities refusing to sell state land to private farmers. As for the workers, he said "we want the trade unions to become

real representatives of the workers' interests, and that the unions should "know people's moods, and be able to mould them". Some anxiety has been raised by the Polish leaders' reference to right-wing West German circles who "cultivate dreams of returning to our Polish land". This unusual return by the Polish leader to the language of the 1950s would suggest that the need for some kind of traditional language is becoming apparent. Speeches at the plenum revealed no clear line as to what is to be done, although many speakers showed that they are aware of the problems of conquering people the achievements of the past six years, while shortages are still apparent. One from the Poznan Cegielski works said that getting people to undertake additional production tasks, in honour of the forthcoming trade union congress, took place in a difficult climate. The Lodz first secretary, Mr. B. Koperski, said that the talks the party was having with workers, in which no subject was taboo, were fruitful but, "as we all know, not easy".

Tension remains as Hillery is installed

BY GILES MERRITT

DUBLIN, Dec. 2

THE INAUGURATION tomorrow of Ireland's sixth President, Dr. Patrick Hillery, will be a quiet and decorous affair. But underlying the pomp of an ecclesiastical religious service and the ceremony of trumpet fanfare and a gun salute at Dublin Castle, there remains political controversy and tension.

The Irish Ardchancellor will fly from all state buildings, and the Government will host a reception in Dr. Hillery's honour, but the attitude of Mr. Liam Cosgrave's Fine Gael-Labour Government to the new head of state shows less than patriotic warmth.

Dr. Hillery, the opposition Fianna-Faill party's candidate, was "elected" to the Presidency without any poll being held because the Government chose to avoid putting up a candidate, for fear of further aggravating the row triggered by Mr. O'Donoghue's walkout. Dr. Hillery was, until this week, Ireland's "outgoing" EEC Commissioner, the Government having decided earlier in the year to sack him from the post.

Traditionally, the office of Irish head of state has been a figure-head job, modelled to some extent on the British monarchy. But Mr. O'Donoghue's departure centre around the question of Presidential prerogatives—specifically on his constitutional powers concerning new and terrorist legislation—and there is every reason to suppose that Dr. Hillery will approach the position with the same determination to restore its full authority. He is already reported to have demanded the restoration of regular monthly salaries to support the Cosgrave practice which had been dropped, and it is not yet known whether agreement has been reached on that point.

Portugal Socialists hold firm

BY PAUL ELLMAN

LISBON, Dec. 2

THE RULING SOCIALIST Party in Portugal today appeared to have gained a significant victory over the Communists in the battle over land reform in the Alentejo region. The Communists were showing all the signs of temporary political confusion, following the announcement yesterday by the Agriculture Minister, Sr. Antonio Barreto, that he was suspending state credits to co-operative farms.

Suspension came in direct retaliation for sieges which the Communist dominated Farm-workers' Union has organised on farms which have been returned

to dispossessed former owners. For the first time in a month, the front page of the Communist party newspaper *O Diario* was not dominated today by a leading article accusing the Government of trying to destroy the Agrarian reform programme.

In a story tucked away at the bottom of the back page, the party's daily reported that the mobs besieging the four farms affected in the Alentejo had been reduced to nominal pickets, and that a delegation of workers was coming from the area to Lisbon to seek clarification of the situation from Government officials.

The Communist leadership has found itself temporarily outmanoeuvred by the Socialists, although there is still no guarantee that it will not retaliate by wielding its industrial union power in the run-up to the crucial local elections scheduled for December 12.

To emphasise its determination to meet the Communist challenge, the Government has reinforced National Guardsmen in the Alentejo with armoured Land Rovers, while Army helicopters have been deployed in a show of force over the co-operatives whose workers have provided the demonstrators against Government policy.

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W. German new orders drop 3%

BY ADRIAN DICKS

BONN, Dec. 2

WEST GERMAN industrial production rose in October by a seasonally adjusted 2 per cent from the September level, but new orders fell by 3 per cent.

Against this background, the Economic Ministers of the 11 States, meeting here today, came down in favour of policies to underpin long-term growth of the type suggested to the Federal Government last week by its panel of independent economic advisers.

The production figures showed a generally favourable picture during October. Output by consumer goods industries increased by 3.5 per cent and that of capital equipment industries by 3

per cent. Basic and semi-finished goods production was down by 1 per cent, but the chronically sluggish building industry showed a 2 per cent rise.

On a two-monthly comparison, the September-October figures also showed a 2.5 per cent increase in total production on July-August, while there was a gain of 9 per cent on September-October last year.

In spite of this evidence of continuing advance, the growing debate on whether time has come for some degree of stimulus to be provided to the economy is likely to be influenced more by the declining trend in new orders (a finding that tends to support

the rather gloomy survey of the state of business confidence published by the *Ifo* institute earlier this week).

The slowdown in new orders affected all major industrial sectors during October, the Economics Ministry reported today. The analysis supported given by the state to the proposals of the "five wise men" stresses significantly the importance of voices now openly disagreeing with the Social Democratic-Free Democrats' Cabinet's official judgment that no stimulus is needed to safeguard the gradually decelerating West German economic recovery.

Gaullists name Paris candidate

BY DAVID CURRY

PARIS, Dec. 2

THE INCREASING hostility to the policies of President Giscard d'Estaing from the Gaullists, who form the largest component of the ruling coalition in France, has forced into open revolt over the issue of nominating a candidate for the mayoralty of Paris.

Rather than give his blessing to one of the men from the Gaullists or his own independent Republican Party already deeply engaged in the affairs of the capital, Giscard has nominated a personal and political friend, Michel d'Ornano, the Minister of Industry, whose municipal experience is confined to 16 years as mayor of the Normandy resort town of Deauville.

After three weeks of brooding over their injuries, the Gaullists have now announced their own candidate for the job, in the shape of Christian de Malesme, who is in charge of the Paris budget. Is an orthodox UDR member of Parliament, and is head of the Gaullist delegation to the European Parliament.

Control of Paris will be the chief prize to be won in the municipal elections next March, the more so because for the

first time the Paris council will enjoy the same powers as other city councils in France. Till now it has played a very subordinate role, with real power being exercised by the local prefect.

At the moment the Gaullists, the largest group on the council, having 35 members, are in a minority, and the centre-right UDR side 22. Relations between the two groups are no more than polite.

This week-end the Gaullist constituent assembly meets to change the character and name of the party and to crown the

ex-Premier M. Jacques Chirac as party chairman. Commentators are wondering whether they will harden their opposition to direct elections to the European Parliament, and reform of the IMF statutes—the other two big issues on which they find themselves at loggerheads with Giscard.

The betting is marginally that it will not. M. Chirac has shown signs of recognising that he is condemned to co-operate with the Giscardiers to stop the union of the Left having a clear run of power.

Zhivkov seeks Soviet aid

BY PAUL LENDVAY

VIENNA, Dec. 2

BULGARIA'S REQUEST for more Soviet aid, and Soviet policy in the Balkans, are likely to be the main subjects during the Bulgarian-Soviet talks in Moscow, according to Yugoslav sources.

Bulgarian President and party leader, Mr. Todor Zhivkov, flew without prior announcement to Moscow today.

Faced with a growing burden of servicing a foreign debt, now rumoured to be more than \$20n., Bulgaria needs more Soviet assistance to finance its ambitious 1976-80 five-year plan. As the growth rate of the national income is expected to be 8.4 per cent a year, the pace of Bul-

garian economic expansion will depend on the degree of Soviet aid. The Soviet Union accounts for 55 per cent of Bulgarian foreign trade.

The USSR helped to finance the construction of 120 plants during the past five years. Bulgaria sent 7,000 workers, who are engaged in the timber and pipeline construction industries to the Soviet Union.

It is also understood that the Bulgarians are keenly interested in the result of Mr. Brezhnev's recent talks with the Yugoslav and Romanian leaders. The Yugoslav side is reliably reported to have brought up the matter of disputed Macedonia.

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The board of directors of Harmony Gold Mining Company Limited announces that boreholes V1.1 and V1.2 on the farm Vermeulenekraal No. 223 have been completed. The results from the original intersections and subsequent deflections made in each borehole are tabulated hereunder:

BOREHOLE V1.1

Reef	Intersection	Borehole depth metres	g/t	Gold Width cm	cm g/t	kg/t	Uranium Width cm	cm kg/t
See Note 1 See Note 2 Leader	Original	1.438	2.19	80.2	208	0.026	80.2	2.29
	1st Deflection	1.478	1.80	29.1	29	0.060	29.1	1.75
	2nd Deflection	1.515	4.23	99.1	419	0.074	99.1	7.37
	3rd Deflection	1.513	8.21	84.4	693	0.144	84.4	12.13
Average Basal	Original	1.531	7.80	83.8	637	0.134	83.8	11.23
	1st Deflection	1.531	14.36	59.4	583	0.115	59.4	10.24
	2nd Deflection	1.529	21.18	72.7	1540	0.147	72.7	10.66
	3rd Deflection	1.528	29.34	77.7	2285	0.296	77.7	22.98
See Note 2 Average (4 intersections)	Original	1.538	18.35	76.4	1479	0.235	76.4	17.96
	Average (4 intersections)		31.16	76.6	1800	0.218	76.6	16.50

Notes: 1. This borehole intersected low gold and uranium values within conglomerates of the Kimberley Series but no recognisable "A" or "B" reefs were encountered.
2. As a result of core loss in the original Basal reef intersection, a third deflection was made.

BOREHOLE V1.2

Reef	Intersection	Borehole depth metres	g/t	Gold Width cm	cm g/t	kg/t	Uranium Width cm	cm kg/t
"A" Composite Leader Basal Upper Channel	Not intersected	See Note 3						
	Not intersected	See Note 3						
	Original	1.911	2.13	205.3	439	0.049	206.3	10.10
	1st Deflection	1.913	4.23	206.5	874	0.088	206.5	18.10
Average Lower Channel	Original	1.911	2.34	188.1	478	0.058	188.1	10.90
	1st Deflection	1.910	4.39	188.9	834	0.072	188.9	13.74
	2nd Deflection	1.910	12.35	188.9	834	0.072	188.9	13.74
	Average (4 intersections)		3.32	197.7	656	0.067	197.7	12.23
Average Lower Channel	Original	1.912	3.17	83.7	265	0.052	83.7	4.37
	1st Deflection	1.914	4.87	115.2	261	0.072	115.2	8.31
	2nd Deflection	1.912	4.33	102.3	270	0.065	102.3	8.55
	3rd Deflection	1.911	4.24	98.6	418	0.054	98.6	5.36
Average (4 intersections)	Original							
	Average (4 intersections)							

Notes: 3. Numerous intrusions were encountered at the depth where the borehole should have intersected the Kimberley Series conglomerates.
4. A composite Leader/Basal reef was intersected at a borehole depth of 1.911 metres. This borehole is therefore closed to the sub-outcrop of the Basal reef.

Johnston, 1976
3rd December, 1976

EUROPEAN NEWS

Spanish PM is faced by test over Communists

BY ROGER MATTHEWS

MADRID, Dec. 2

PRIME MINISTER Sr. Adolfo Suarez today contemplated his response to the challenge of negotiations with the Communist Party thrown down in a united opposition statement last night. At the same time, the Spanish Press claimed that the Soviet Premier had started manoeuvring to keep Spain out of Nato, a prize of western respectability long sought by Madrid.

The immediate domestic test for Sr. Suarez's democratic intentions came with the swift agreement among a wide range of opposition parties to select a ten-man team to negotiate with him on the guarantees they require for the December 15 referendum, and for the general elections promised for before next summer. The ten, to be named at the week-end, will include a Liberal, a Social Democrat, a Christian Democrat, two Socialists, a Communist, a representative from each of the regions of Catalonia, the Basque provinces, and Galicia, plus a trade unionist. Sr. Suarez indicated at a meeting with Christian Democrats earlier this week that he would be prepared to meet a negotiating team.

However, the selection of a Communist as one of the team poses serious problems, because the Government is still stating that there is no question of the

Libya may buy into other Italian companies

By Godfrey Grima

VALLETTA, Dec. 2

LIBYA'S purchase of a 26 per cent stake in the Fiat group may be followed by negotiations with other Italian companies. Tripoli is understood to be interested in investments which hold out the prospect of greater Italian collaboration in industrial projects in Libya, according to Libyan officials. In this connection, the Fiat deal was probably clinched by the company's agreement two weeks ago to construct a lorry and bus assembly plant at Tajoura near the Libyan capital.

Italian diplomats involved in the negotiations on the project were not informed about the merger talks which took place in Rome between the Libyan Arab Foreign Bank (LAFB) and Fiat executives. Meanwhile, Libyan officials and Italian diplomats in Tripoli contacted from here to-day confirmed that the original approach had been made by the LAFB.

Richard Johns writes: The purchase of the shareholding in Fiat indicates a recovery in the Libyan Government's financial situation following a period earlier this year when it appeared to be suffering from liquidity problems. In the first half of 1976 the Government was reported by contractors and consultants to be defaulting on payments obligations (although administrative inefficiency may have been a factor).

Since then, there has been a recovery which has also been reflected in the recovery of its reserves as recorded by the IMF. International liquidity amounted to \$2,480m. at the end of July having slumped from \$3,610m. to \$2,190m. in the course of 1975.

This series of figures accounts for the bulk—if not all—of the Government's foreign assets including the shorter-term bonds known to have been bought on its behalf by the LAFB.

Shares rise Page 29

Tindemans under pressure

BY DAVID BUCHAN

BRUSSELS, Dec. 2

HARD on the heels of the rebuff given his ill-starred report on European union at the Hague summit, Mr. Leo Tindemans, the Belgian Prime Minister, has returned home to mounting speculation that he may be forced into early elections.

The current bout of election fever coincides most awkwardly with continued failure among Government, unions and employers to agree on what should replace Belgium's present array of wage, rent and dividend restraints that expires on December 31, and with the start of a major series of devolution talks.

The immediate problem is a quarrel—simmering for some time, but brought to a head last week—between the French-speaking parties in the ruling coalition that has led to demands that Mr. Tindemans reshuffle his Cabinet or see his Government fall. Three prominent members (one Minister and two state secretaries) of the Rassemblement Wallon (RW) have withdrawn from the party, saying it was harping too much to the Left, and have joined the Walloon Liberals to form a new party. This has left the RW with only one state secretary and the new party with an extra three.

Yesterday he said his Government would await its fate in Parliament. With his coalition well into its third year (no mean feat by Belgian standards) he has said he would rather go to the polls than attempt another major reshuffle—bringing in perhaps the Socialists, the biggest party in opposition. But he seems likely to wait for the RW to clarify its position at their party congress on Saturday.

The need for Government stability is curiously underlined by the so-called "community dialogue" which started on Tuesday and is scheduled to take up every Tuesday in the foreseeable future. These talks, with 36 representatives from all ten of Belgium's political parties, are designed to enable once again the old nightmare of the country's French-Flemish divisions.

The talks got off to a poor start this week, with most of the politicians looking over their shoulders to assess the readiness of the rank and file for a sudden election.

Seveso given first payment

MILAN, Dec. 2

THE SWISS-BASED Givaudan Company to-day delivered to the regional junta of Lombardy L.2bn. to finance payment of damages caused at nearby Seveso by a poisonous cloud of dioxine spread from the Icmesa firm, a Givaudan subsidiary.

A spokesman for the regional body pointed out the cash given by Givaudan represented a modest share of the damages caused by the dioxine, which were estimated at more than L.400m.

The highly-toxic dioxine, which spread from Icmesa after an explosion last July, severely polluted an area of 300 hectares at Seveso forcing the evacuation of 800 persons.

AP-DJ

An anti-communist force is straining Italy's fragile political balance. Anthony Robinson reports on...

A maverick in Milan

radically anti-Communist daily newspaper founded in 1973 by veteran Italian journalist Indro Montanelli, who, with the discrete financial backing of Montedison and other industrial and financial interests, broke away in dissent from the more liberal line of Milan's leading daily, Corriere Della Sera, and set up the rival paper.

At the last general election Sig. Montanelli's famous advice to the electorate was: stuff your ears and screw up your nose—but still vote Christian Democrat as they are the only bulwark against Communism. Naturally enough, Sig. de Carolis is one of the paper's heroes and its support helped him to pick up no fewer than 155,000 preference votes, which launched him on a parliamentary career in grand style.

Sig. de Carolis's links with the media are significant. A large part of his strength derives from his ability to simplify and express his ideas clearly. There are not many Italian politicians one can say that about.

He admires American promotional techniques and is on the constant look-out for clearly recognisable "messages" which encapsulate his position. One of the most successful of these, which established him as an enemy of the Left, followed an assault on his lawyer's office in downtown Milan just before the local and regional elections last year.

Armed guerrillas of the so-called "Red Brigades" burst in, spray-painted their red star trade mark on the wall and shot Sig. de Carolis in the leg, inflicting a minor flesh wound. The next day papers were full of pictures of him in a hospital bed, bravely smiling at the cameras. He won a massive personal victory in the local elections, also to the future shape of Italian politics.

What has he actually done so far to justify this sweeping remark? In the first place, he

chilling forewarning of the Chilean type confrontation which might arise if present attempts at political compromise and economic stabilisation fail?

This kind of language is highly provocative under the present circumstances, with Prime Minister Andreotti's Government dependent for its survival on the abstention of all the so-called constitutional parties, from the Liberals through to the Communists.

The Government is also based on a compromise which broke down the conventional exclusion of the Communist Party from the Chairmanship of the parliamentary institutions and the parliamentary committees. A Communist, Sig. Pietro Ingrao, is now "Speaker" of the Chamber of Deputies and seven out of 23 parliamentary committees are chaired by Communists.

At the same time the success of the Government's austerity economic measures depend on co-operation from the Left-wing parties and the success of the current Confindustria-trade union talks on ways and means of raising productivity and reducing unit costs of production.

Against this argument, that continuation of the present spirit of compromise is vital to get Italy out of its impasse, Sig. de Carolis and his supporters maintain that ultimately only the Communist Party will benefit as the idea of an "historic compromise" is increasingly translated into practice.

The "New Right" argues that a head-on clash between Christian Democrats and Communists is inevitable, and better sooner than later.

Many of the votes gained by Sig. de Carolis do not come from the traditional Christian Democrat area. He was one of those Christian Democrat "new faces" who appealed across the party line to generally conservative voters who formerly gave their vote to the Liberal, Social Democrat or even neo-fascist MSI parties.

The so far unanswered question is whether Sig. de Carolis and friends intend to push their anti-Communist, frontal assault to the point of a break with the traditional party or work as a pressure group to influence the party as a whole.

Sig. de Carolis's leaning towards extremism, as most of the former hypothesis is not completely absent from his mind.

The Commission decided yesterday on preliminary charges of corruption against former Premier Mariano Rumor and the two Defence Ministers—Christian Democrat Luigi Gui and Social Democrat Mario Tanassi. AP-DJ

private television station Tele Montecarlo, which is also controlled by Sig. Montanelli and beams regularly into northern Italy, 155,000 personal reference votes and control of the Milan party machine. Not a bad power base to start from.

It can also be argued Sig. de Carolis and his men have sensed which way the political wind is about to blow in a country which has seen a massive advance by the Communist Party and is suffering from an economic crisis which is likely to deepen before getting better.

As he put it in a recent newspaper interview: "Politics is not going to be the polite discussion of formulas if the Lira falls to 1,500 to the dollar (it is currently around 865 and carefully defended by import deposits and a currency surcharge) in a country short of food and in the dark."

What is he making here—an irresponsible call to political extremism, as most of the former hypothesis is not completely absent from his mind.

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صنعت من الامم

AMERICAN NEWS

Union says federal aid vital for NY rescue

By Jay Palmer
NEW YORK, Dec. 2.

NEW YORK City's largest single municipal union has categorically stated that it will not participate in any new plan to rescue the city from its renewed financial crisis unless the plan includes some form of immediate extra aid from the Federal Government.

This move by Mr. Victor Gotbaum, head of the local Federation of State, County and Municipal - Employees Union, comes at a time when city and state leaders have been trying to raise the extra cash that the city needs without going to Washington.

At the same time, the city's largest creditor banks, which together with the unions would have to provide the lion's share of the \$1bn. the city requires to pay off short term debts, are continuing to quietly insist that they cannot provide much more aid.

The city's latest financial problems flared up last month when New York state's highest court rejected an unconstitutional the city's year-old moratorium on its short-term debts. Subsequently the city agreed to find \$1bn. by the middle of this month to pay off city debt held by private investors.

Although it is generally conceded that increased federal aid may be the only logical solution to the crisis, officials here have been trying to avoid giving the impression of immediately running to Washington. Certainly there is a consensus that other solutions ought to be tried first, and that any Washington approach should be deferred until Mr. Carter takes over as President.

To-day Mr. Victor Gotbaum rejected such delaying tactics. "We elected," he said, "a President who claimed 'I want to help I'm pledged to help. I'm ready to help and now we act like we are paralysed'."

Strategic oil reserves

A Federal Energy Official said yesterday that the U.S. may have 500m barrels of oil stored underground by 1982 to combat a possible new Arab oil embargo, UPI reports from Washington.

Mr. Thomas Noel, the Federal Energy Administration's assistant administrator for the Strategic Petroleum Reserve Office, said that the oil reserves would offset six months worth of import from Arab nations.

Soviets say they are keen to avoid crisis with Carter

BY JUREK MARTIN, U.S. EDITOR

MR. LEONID BREZHNEV, the Soviet leader, his privately assured Mr. Jimmy Carter, the U.S. President-elect, that the Russians "will go out of their way to avoid any crisis in the early days of the new Carter administration."

According to Mr. Jody Powell, Mr. Carter's Press Secretary, in a television interview this morning, this message had been conveyed privately to Mr. Carter by more than one channel, including that of Mr. William Simon, the U.S. Treasury Secretary, who was in Moscow earlier this week.

Mr. Simon had reported that Mr. Brezhnev had told him that he was aware of reports that he might try to test Mr. Carter's mettle when he assumed office. But Mr. Brezhnev, who had conveyed a similar message via Mr. Averell Harriman, recently, was at pains to stress that he had no such intention, Mr. Powell said. Mr. Carter, he went on, was very appreciative of Mr. Brezhnev's gesture and had presumably replied accordingly.

On Tuesday, in a speech in Moscow, Mr. Brezhnev had urged Mr. Carter to push for a new strategic arms limitation agreement. "We believe," Mr. Brezhnev had said, "it is high time to put an end to the freeze imposed on this question by Washington almost a year ago."

Mr. Brezhnev had also taken the opportunity of Mr. Simon's visit to urge that the U.S. abandon its policy of trying more favourable trading treatment of the Soviet Union to a more liberal Russian attitude towards the emigration of Jews.

It is, of course, far too early to say whether Mr. Carter will be inclined to respond to the Soviet overtures. He is still consumed with the task of choosing his new Government's senior members and is endeavouring not to introduce too much into the affairs of State while President Ford remains in office (with the occasional exception of state visits on, for example, the recent steel price increase).

Nonetheless, it is perhaps significant that Mr. Carter's transition team has asked the State Department for 40 study papers on a wide range of foreign policy issues, but with particular emphasis on the SALT negotiations with the Soviet Union.

WASHINGTON, Dec. 2.

Some interest was raised yesterday when it was disclosed that Mr. Cyrus Vance, the former Undersecretary of Defence and diplomatic trouble-shooter, turned up, unannounced, in Plains, Georgia, Mr. Vance, of course, is considered a possible Secretary of State.

Mr. Powell suggested that Mr. Carter might address himself to this appointment when he holds a Press conference in Plains tomorrow. But it seems more likely that if any appointments are announced to-morrow, they will be for the senior economic positions: it is thought possible that the President-Elect will indicate which job Mr. Bert Lance, the Atlanta banker, will get.

On television this morning, Mr. Powell intimated that the most likely course of events would be for Mr. Carter to name the economic jobs first, perhaps all in one go, and those positions in the foreign affairs field later. Mr. Carter spent yesterday closed with 16 leading economic advisers, from whom he probably will make his selections.

Cuba installs National Assembly

Cuba yesterday celebrated the twentieth anniversary of the landing of Prime Minister Fidel Castro's guerrilla force by parading Soviet-built weapons in Revolution Square and installing the National Assembly, its first since the 1959 revolution.

The two-day Assembly session marks the final step of an overhaul of the administration approved a year ago by the first Congress of the Communist Party. The new system is intended to instil democracy within the one-party state and to decentralise and improve the efficiency of the State apparatus.

The military parade was expected to be the largest ever held in Cuba. Troops recently back from Angola were expected to take part, along with tanks, heavy artillery and ground-to-air missiles.

Transcanada Pipelines rate up by 4.5%

Transcanada Pipelines has been authorised to increase its average gas transportation charges by 4.5 per cent, from the Alberta border to eastern Ontario and Quebec, AP-DJ reports from Ottawa. The new charge will be 45.72 cents per 100 British thermal units, effective January 1, up from the current levels of 43.304 cents. The new transportation charges were authorised by the National Energy Board, a federal regulatory agency.

UN call on Falklands

The U.N. General Assembly has endorsed a resolution asking Britain and Argentina to expedite negotiations to resolve their dispute over the Falkland Islands (Malvinas), a British colony claimed by Argentina, Reuter reports from New York.

Bahamas budget

Finance Minister Arthur Hanna told Parliament yesterday that the Bahamas Government planned to spend \$136.3m next year, \$10m more than this year, Reuter reports from Nassau. The principal items in his budget were education (\$58.2m), health (\$52.2m), law enforcement (\$15.7m), tourism (\$10.5m), and debt servicing (\$12.4m). Mr. Hanna said that the Government's chief accomplishment this year was its action to deal with a chronic water shortage in Nassau. The first phase of a \$22m. barrage project to supply 6m. gallons of water a day by 1978 was opened on Monday.

Belize negotiations

Britain, in close consultation with the Government of Belize, should continue negotiations with Guatemala over the political status of the disputed British colony, the U.N. General Assembly has said, Reuter reports. Guatemala's claim to the territory, previously known as British Honduras, has delayed British moves to grant it independence.

U.S. STEEL PRICES

Blow to recovery

BY JAY PALMER IN NEW YORK

WHEN SIX of America's larger steel companies announced that they would very shortly increase their prices for certain steels, there seemed a fair chance that the increases would not stand up. The industry as a whole is arguably in such a shyp that the very largest companies, opting for volume rather than dollar growth, would hold prices and thus force the increase to be postponed, cancelled or discounted out of existence.

But last Monday, the real industry giants all unexpectedly decided to follow suit. Within a matter of hours, U.S. Steel, Bethlehem and Republic, which between them account for over half total industry production, all said that they too will lift prices of the same steels by the same 6 per cent.

The higher prices, which came into effect for new orders booked on or after December 1, and average between \$15 to \$20 a ton, apply only to sheet and strip steels, commonly called "flat-rolled" steels. These, which account for only about a third of total industry production, go primarily to make cars and consumer appliances.

The decision to lift prices in the middle of a "pause" in the U.S. economic recovery has caused a good deal of concern in Washington. President Ford has asked the Council on Wage and Price Stability to prepare a report on the increase while President-elect Jimmy Carter, obviously worried about the effects of the move on 1977 consumer prices, has publicly asked the steelmakers to reconsider. The possibility that the Government will try to force a price rollback is still a real one.

Vividly remembering their dramatic confrontation with President Kennedy over this same issue in the early 1960s, the steelmakers are now preparing for a bitter fight which, this time, they do not intend to lose. They claim that the profit margins on flat-rolled steels are the lowest in the industry and that the increase is essential, fair and justified.

They argue that the price for these steels have lagged behind all other sectors since President Nixon's price freeze. Since 1971, some companies claim the price of heavier steels in general has risen by between 77 and 100 per cent, as opposed to a mere 64 per cent for flat-rolled. Meanwhile, the cost of making flat-rolled steel is said to have risen by 30 per cent, since the summer of 1974 while prices have only climbed 12 per cent.

At the same time, there can be little doubt that this increase will work through to consumer

prices sometime early in the this time round. Although the steel industry as a whole remains already claiming that in the doldrums, demand for flat-rolled steel is very strong indeed, to go up at least \$25. General and some expect it to become even stronger over the next few months.

Electric, one of the leading appliance makers, takes an almost equally pessimistic view. But whatever the ultimate impact of the increase on the economy, and indeed however well founded the industry's claim that it needs the rise, there still remains a good deal of mystery as to why the companies chose this particular increase over last January. The moment to increase prices, steelmakers, furthermore, are convinced that customers for rolled-steel adjusted cost figures downwards earlier guesses at for a summer rise that never happened and consequently can be swollowed this one without too much damage.

PERFORMANCE OF THE TOP SIX (Jan.-Sept. 1976; 1975 in brackets)

	Production tons m.	Sales dlrs. m.	Net dlrs. m.
U.S. Steel	22.4 (20.7)	6.59 (6.23)	329.8 (448)
Bethlehem	14.6 (13.6)	4.03 (3.78)	128.3 (166.4)
Republic	7.6 (6.96)	1.96 (1.84)	56.6 (63.7)
National	8.12 (6.55)	2.2 (1.69)	70.6 (43.6)
Inland	6.3 (5.2)	1.82 (1.41)	81.5 (71.9)
Armco*	6.07 (5.48)	1.47 (1.37)	31.1 (10.6)

* Armco figures in both tables above are only for steel operations excluding extensive diversification.

Whatever the companies say, the timing of this increase must owe quite a lot to fears that Jimmy Carter will freeze wages and prices. By putting up prices for the now to a higher base rate (as the aluminium companies also did last week, the steelmakers can cover themselves. Although the heavy demand has kept down discounting of flat-rolled prices, the companies are aware that they can if necessary recalculate demand by offering customers such perks as free freight technical services and special cuttings.

Whether or not this increase in steel prices sets what Mr. Carter described as an "ominous pattern," or threatens the economic recovery as the Council on Wage and Price Stability say, the steelmakers are going to stick to their claim that they need the better profit margins if they are ever to meet projected capital expenditure needs of more than \$8bn. a year to provide additional capacity.

Their move puts Mr. Carter on the horns of a dilemma. He can either start off his administration with a classic fight with the steel makers; or he can accept the rises with all the damage that implies for his anti-inflationary policies. This seems unlikely to occur.

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DEPARTMENT OF ENERGY

FT 3



OVERSEAS NEWS

Inflation fears undermine Australian currency policy

BY KENNETH RANDALL

CANBERRA, Dec. 2.

LESS THAN a week after its devaluation move, the Australian Government's new economic policy is in the deepest trouble. The initial enthusiasm of the stock markets has been wiped out, confusion and apprehension reign in the money markets, and the business community remains utterly divided in its reaction. The basic reason for the Government's problem is that practically every major commentator and interested group sees last Sunday's 17.5 per cent devaluation and the limited accompanying measures as highly inflationary, even though the Government had argued convincingly for the past year that inflation was its primary policy objective.

In other words, the problem is one of credibility. The modest changes in interest rates and bond yields announced to-day by the Treasurer, Mr. Phillip Lynch, are not being accepted as realistic. Neither are the assertions of both Mr. Lynch and Mr. Malcolm Fraser, the Prime Minister, that there will not be a credit squeeze.

Mr. Fraser totally blurred the issue in his first devaluation interview on television to-night. He had tried to suggest that most of Australian manufacturing was export-oriented and unaffected by imports. On this basis, he predicted an immediate rise in employment and higher profits.

The manufacturing sector does not share the Prime Minister's optimism, however. The Associated Chambers of Manufacturers (ACMA), the largest manufacturing lobby in the country, has refused to endorse the Government's latest policy package.

Two days before the policy was announced, ACMA firmly endorsed the Government's atti-

tude as it was then understood, rejecting devaluation as a short-term option. Devaluation, it said, would benefit neither manufacturing nor the economy as a whole.

Since manufacturing accounts for nearly one-quarter of the work force, ACMA's withholding of endorsement is a severe blow to the Government. So is the view of Sir Ian McLellan, chairman of Australia's biggest company, the Broken Hill Proprietary. Sir Ian said this week that devaluation was no panacea. It could be inflationary, however, and inflation was one of the main factors undermining confidence in the short-term future of the Australian economy.

"It is ultimately the lack of confidence that is holding consumers back," said Sir Ian. "And it is lack of confidence in market expansion that is holding investors back."

Budget deficit

Stock market euphoria over devaluation lasted only four days. By the close of business yesterday, the markets were rife with rumours that the worst was yet to come from the new policy measures. The Government has taken the unusual step of denying one such rumour—that it was about to float a major pre-Christmas loan which would channel large amounts of funds away from the private sector.

The fact remains, however, that the Government has to finance a deficit now looking more like \$A3bn. than like the budget estimate of \$A2.6bn.—and that its chosen method is to sell more paper.

At the same time, it will have to deal with a return of speculative funds of possibly \$A1bn. seeking not only the capital gain

of a 17.5 per cent devaluation but the higher return from an inflated interest rate structure.

In addition, an embarrassing degree of attention has been directed to the Government's reluctance to cut tariffs to offset the domestic inflationary effects of the devaluation. The change in the exchange rate represents a 21 per cent increase in import prices.

For tariff-protected industries, the devaluation represents a rise in nominal protection of around 80 per cent. These two factors could destroy the Government's credibility in fighting inflation.

The more mathematically-minded economic critics have pointed out that the average rate of tariff protection for all imports is about 11 per cent, the effective (as opposed to nominal) rate of protection in the new circumstances is about 28 per cent; restoring former levels would require a tariff cut of politically impossible proportions.

These sorts of calculations put pressure more and more on the Government's declared aim of reducing real wages to offset the new inflationary pressure. This is a prospect that gives the labour-intensive manufacturing sector no comfort at all.

Australian industries competing less effectively with imports will clearly be given the greatest scope to raise prices, then concede wage increases, putting greater pressure than ever on the costs of other manufacturers.

When the Government was taxed with all these inconsistencies at a two-hour meeting yesterday of its Parliamentary members, Mr. Fraser's response was merely to call for unity. That speech carried the day in the party room but it has not cheered the Australian business community.

Airline in crisis as cheques refused

By Our Own Correspondent

NAIROBI, Dec. 2.

THE EAST African Airways Corporation is suffering a serious financial crisis with many staff members still unpaid for last month and with commercial banks refusing to honour its cheques.

The Corporation's Nairobi headquarters say they have been seriously embarrassed, yet again, by the withholding of funds by Uganda and Tanzania, which between them owe about \$2m. to the headquarters account. The airline has overdrawn facilities of up to \$2m. but has been urged to cut this back to \$1m. Private motor firms have closed accounts with the EAA.

A Board meeting with representatives from Uganda, Tanzania and Kenya broke down in deadlock last week. But another was held this week.

Staff of the corporation who tried to draw their salaries at the beginning of the month had their cheques returned marked "effects of the cheque have not been cleared."

One senior engineer said: "I hope this is the last time we will be made to look like beggars—some of us may soon call it quits."

An EAA spokesman to-day said that so far the airline's operations had not been hindered. President Amin is reported to have declared he will be remitting Uganda's long-standing debt to the corporation.

The airline's problems have been seen in the context of a tripartite commission which has been reviewing the treaty for East African co-operation. Its confidential report has now been submitted to the East African Community's high authority, Presidents Kenyatta, Nyerere and Amin.

The report is expected to recommend "decentralising" the joint transport and communications corporations, the railways, the harbours, the posts and telecommunications and the national regions of all these have been withholding cash from headquarters.

It is strongly believed that the lack of inter-territorial cash flow is a result of the moves to decentralise the corporations, with the regions trying to hold as much money as their own hands can grasp.

Ironically the "decentralisation" which is expected to survive in the East African Airways, as far as its international operations are concerned, with each country running its own international operations.

Shooting in Syria raises spectre of terror campaign

BY ROBERT GRAHAM

BEIRUT, Dec. 2.

THE ASSASSINATION attempt upon Syrian Foreign Minister Abdul Halim Khaddam near Damascus yesterday, has reinforced the belief here that extremist elements, especially the "rejection front" within the Palestine Liberation Organisation (PLO), are about to begin a campaign of terror.

Observers here believe there is a direct connection between Mr. Khaddam's role as a major architect of Syrian policy in Lebanon and towards the Palestinian resistance, even though no group has claimed responsibility for the attempt on his life. A direct parallel is being drawn between yesterday's events and the assassination by the Black September movement of Jordanian Premier Wasil Tal in Cairo in 1971.

The feeling is that Syria and the conservative Arab governments are now committed to

seek a negotiated end to the Arab-Israeli conflict. This move has been facilitated by the political and military losses of the Palestinian movement in Lebanon. The PLO is now contained by the Syrian army in Lebanon except for some areas in the south.

Mr. Saeb Salam, former Lebanese Prime Minister, told the Financial Times last week that the summit of Riyadh and Cairo were "a prelude, if not part of a wider agreement" to settle once and for all the Arab-Israeli conflict. Certainly Damascus and other Arab capitals are exerting pressure on the PLO leadership to adopt a more moderate line. There is even a suggestion that the PLO is being asked to approve a Government in exile with civilians, except for Mr. Yasser Arafat, the PLO leader, as its head.

The "rejection front" has already sized up the situation

and gone underground. There is no hard evidence of a terror campaign, but informed observers claim that the only possible strategy to prevent the PLO's following the new Arab line is to begin a campaign of terror in an attempt to sabotage any negotiations.

UPI adds: A small force of Saudi and Syrian troops will move into the south near the frontier with Israel next week, according to military sources here.

They say that it will consist of about 1,000 soldiers from Saudi Arabia and a "few hundred" from Syria. Although no official confirmation was available, concern about the possible move appears to have subsided after a flurry of diplomatic activity last week concerning the Syrian situation, the result of U.S. and Soviet diplomatic efforts with Israel and Syria, the sources said.

S. African students acquitted

By Queneth Peel

JOHANNESBURG, Dec. 2.

A SOUTH African university lecturer and four former student leaders were acquitted yesterday on charges of communism and unlawful organisation.

The five were accused of furthering the aims of banned African National Congress, but the magistrate, Mr. Steyn, said the State failed to prove its case. It had not proved a connection between the accused and the ANC, nor was there evidence that they were working for the ANC in seeking a change in government.

The verdicts on the accused sociology lecturer Mr. E. Webster, and four former officers of the National Union of South African Students (NUSAS) white students' union, greeted with cheers and applause from the public gallery. The five were arrested in 1975, their trial has lasted more than a year.

Meanwhile four guerrillas caught on suspicion of supplying weapons to the ANC, escaped. Reuter reports from Johannesburg. The authorities believe they may have been ferrying the arms to secret stables in residences for an uprising by South African blacks. Among the weapons seized, police found Russian Kalashnikov rifle ammunition, grenades, timing devices.

Police said they are certifying the guerrillas are linked to ANC.

Police close in

Nearly 500 riot and security police closed in on Cape Town's Guguletu black township in a move to block a fourth consecutive day of rioting. Reuter reports from Cape Town. Police said the operation was aimed at rounding up ring-leaders and gangsters.

Peking conference

Diplomatic sources said China convened another national cultural conference very soon because Mao's widow, Chien Ching, sabotaged the last one. Reuter reports from Peking. The sources said Chien Ching's personal influence at the 1975 political conference was apparently so great that the country could not wait until 1980, as planned, before convening the next meeting.

Vietnam success

Vietnamese authorities have set up nearly 400 marketing co-operatives in the 21 southern provinces of the country and claim initial success in Ho Chi Minh City in checking hoarding and speculation and stabilising prices. Reuter reports from Hong Kong.

Security yields increased

BY OUR OWN CORRESPONDENT

CANBERRA, Dec. 2.

THE GOVERNMENT said to-day it had completed, through Reserve Bank market operations, a restructuring of Government security yields following last Sunday's 17.5 per cent devaluation.

At the short end of the market, the increase is about 0.5 per cent, in line with the higher yields for 13- and 26-week Treasury notes announced on Sunday. On November 1978 bonds, for example, the yield has been pushed up from 9.4 per cent to 9.9 per cent.

Increases on longer-term

bonds are smaller, ranging from 0.4 per cent rise to 10.4 per cent on ten-year securities, to an 0.3 per cent rise to almost 10.1 per cent on the longest bonds.

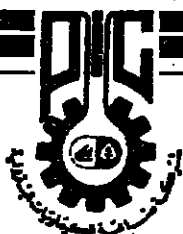
To-night Mr. Phillip Lynch, the Treasury, announced an increase of 0.2 per cent to 10 per cent for Australian savings bonds. If these, at the new rate, are redeemed before August 1 next year when the first interest payment is due they will be paid out at the rate of 7.5 per cent.

Mr. Lynch described the move-

ments as a "measured and appropriate" response to the new situation created by devaluation. In a television interview to-night, Mr. Malcolm Fraser, the Prime Minister, said the Government's advisers had presented it with the choice late last week of drawing \$A1bn. from the International Monetary Fund, or devaluing.

"Nobody could guarantee that borrowing \$A1bn. would stop the speculation. Indeed, in our judgment, many people overseas would see it as a last-ditch effort and would tend to sit back and watch and wait," he said.

INTERNATIONAL APPOINTMENTS



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WORLD TRADE NEWS

British car imports rise by 117% in value

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

BRITISH car imports shot up by 117 per cent in value terms bringing a bumper bill to twice the amount earned by car exports. At the same time, imports of components—a sector of the industry in which British companies have a strong position—showed an alarming increase of 100 per cent on the same period last year.

At £227m., component imports are still nowhere as strong as exports of the same products—worth £129m. in October, but they are easily keeping pace with the growth of exports.

These monthly figures, which also showed a fall in exports of commercial vehicles and products such as tractors, dumpers and trailers, cannot be taken in isolation from the more favourable overall annual figures.

These show that the balance of exports over imports in motor products is still improving in monetary terms—up 8 per cent from £129m. to £139m. in the first ten months of this year.

But they do indicate the growing balance of payments impact of Britain's appetite for foreign cars, and the effect on import prices of sterling devaluation. There is also some suggestion that the import figure for cars has been boosted by importers' stockpiling.

One new phenomenon which is now being reflected in the figures and will come to play a more important part, is the growing interchange of components and built-up cars between the multinational car companies.

Vehicles like the Vauxhall Cavalier, the Chrysler Alpine and possibly the Ford Fiesta, are showing up as car imports—because in value terms 50 per cent or more of the car is imported. The same will be true of the Leyland Allegro when it is transferred to Seefelt in Belgium for assembly.

Conversely, the export of parts from Ford for the Fiesta and Leyland for the Allegro should boost the component export figure.

On the car exporting side, the 28 per cent increase registered in October (to £44.2m.), is slightly below the running total for the year of a 29 per cent increase.

But British Leyland, the biggest British car exporter, said yesterday that its own exports were more than 90 per cent up last month. Ford said that it is planning to begin export of the Fiesta to European markets in December when it hopes to ship 1,500 vehicles.

Davy Loewy in Finnish steel pact

By Lance Keyworth

HELSINKI, Dec. 2.

DAVY LOEWY of the U.K. and the Finnish state-owned integrated steel company Rautaruukki Oy have signed a co-operation agreement for the delivery of the British company's steel rolling mill plant to third countries.

Rautaruukki's share in these projects will comprise the supply of technical assistance for the start-up and running-in phases of rolling mills supplied to Davy Loewy clients. The Finnish company will also be prepared to train the customer's personnel in its own rolling mills in Finland.

Davy Loewy has supplied the Finnish company with two hot-rolling plate and strip mills, a cold-rolling plate mill and other plant in the past ten years or so. The second hot-rolling plate mill was started up very recently.

Rautaruukki considers it is therefore in a good position to provide trained staff and to train others for future projects of the same type undertaken by Davy Loewy. This applies particularly to contracts won by the British company in so-called third world countries.

The co-operation agreement is believed to be the first of its kind between a Finnish and British company. It is an example of the sort of achievement towards which the Finnish-British Joint Commission on Technological Co-operation has been working.

Lack of interest cancels British exhibition in Tokyo

BY DAVID HOUSEGO

THE BRITISH Trade Centre in Tokyo, the Government sponsored organisation for promoting British exports to Japan, has an empty slot in its official programme for this month because of the cancellation of a planned exhibition of automatic testing equipment (ATE). The reason for the cancellation has been insufficient support from British manufacturers.

A market survey carried out for the British Overseas Trade Board (BOTB), which is responsible for organising the centre's programme, calculated that last year the market in Japan for ATE was worth ¥7.3bn. (\$25m.) and was expected to more than double by 1980. Imports accounted for 27 per cent of sales, most of them coming from American companies specialising in the testing of components such as integrated circuits (ICs), large scale integration (LSI) and digital sub-assemblies.

Metron Instruments and Wayne Kerr were reported as the only two British manufacturers with a stake in the market which is dominated by 18 Japanese and 20 American companies.

On the basis of the market survey, the BOTB planned the exhibition for this month but called it off in February when it became clear that too few British companies wanted to participate. Though the centre therefore will have no official show this month, the Board has recognised its schedule for the year so as to include its regular batch of 10 exhibitions demonstrating British goods in the field.

Nonetheless the lack of enthusiasm for the exhibition is the type of issue on which the Japanese have of late been pouncing in arguing that Britain's trade deficit with Japan is the result of insufficient effort made by British companies to penetrate the Japanese market.

In the first nine months of this year the trade deficit widened by 10 per cent, on provisional figures to £305m. as against the same period last year.

Typical of the Japanese attitude were the remarks made in London last week by Mr. Yugo Komatsu, a former Vice-Minister of Japan's Ministry of Inter-

national Trade and Industry, who urged Britain to step up efforts to sell to Japan and claimed the Japanese were making intensive efforts to increase imports.

The main reason why British manufacturers declined to participate in the exhibition was the belief that larger sales could be made in other export markets without the expense and bureaucratic obstacles met in Japan. Another factor mentioned is that the exhibition was being organised when Britain was at the trough of a recession and companies were watching their budgets more carefully. However the BOTB covers a large part of exhibitors' costs—though not the sales follow-up that might be involved.

Record contract for British Dredging

BRITISH Dredging Aggregates has been awarded a year-long contract worth £11m. by a Belgian consortium to supply 1m. tonnes of sea-dredged aggregate for the construction of new locks in the harbour at Zeebrugge and building work at Ostend.

Mr. Mostyn Bowles, chairman of the British Dredging Group, said this is a record export order for the company and would make a significant contribution to next year's sales.

Contracts that have already been negotiated for 1977 mean that British Dredging's 13 ships will be fully operational during the next 12 months.

In addition to the Belgian contract, British Dredging will supply 750,000 tonnes of aggregate to France, and 500,000 tonnes to Holland.

Nissan views on market

TOKYO, Dec. 2.

NISSAN MOTOR executive managing director, Mr. Harumi Saku, said he hopes talks between British and Japanese car manufacturers in London next month will result in an understanding that Japanese car exports to Britain could be about the same as in 1976.

However, Mr. Saku told Reuters that Japanese car manufacturers will strongly oppose any proposal to let European car exports to Britain rise to the expense of Japanese exports.

Nissan has established an extensive distribution network in Britain, and it would be unfair to allow it to be partly taken over by West German, French and other European cars, Mr. Saku said.

He added that the recently announced cutback in the company's shipments to Britain in December was pre-arranged, and was not a decision, suddenly arrived at because of European demands for export restraint.

Nissan has been scheduling shipments to Britain in accordance with the understanding reached with British car manufacturers in July, that Japanese 1976 exports to Britain should not strongly exceed last year's level, Mr. Saku said.

£178m. investment by Ford Tractor needed

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

FORD MOTOR anticipates it will need capital expenditure of £178m. between now and 1980 to take advantage of the market opportunities it can see, according to Mr. L. R. Bates, vice-president of Ford Motor Company and general manager Ford tractor operations, yesterday.

He told a London Press conference that he expected the Western world's market for wheeled agricultural tractors to be about 500,000 units by 1980, a rise from 400,000 in 1975. He would be slightly down on Ford's projection of 700,000 or 1980.

"In other words, there will be substantial variations but not very significant changes in unit sales between now and 1980," said Mr. Bates.

But there would be large increases in sales revenue, even at today's prices. Industry sales revenue on agricultural tractors should be up some 16 per cent to \$7.2bn. by 1985 as the trend to larger horsepower tractors developed.

This year Ford Tractor would sell 120,000 units through a network of more than 5,000 dealers and sub-dealers in 150 countries.

Mr. G. A. Cowl, general manager Ford Tractor Operations Europe, said that over the next five years total industry sales in European markets should average 270,000 units.

The average horsepower of all tractors sold in Europe is expected to rise from 42 hp in 1975 and Ford expects to reach 71 hp by 1980.

"Farmers in Europe are asking for more powerful and more sophisticated tractors to match increasingly sophisticated farm machinery. We will see improved transmissions, better hydraulics, improving comfort and ease of operation for the driver," Mr. Cowl declared.

Fisons raises U.S. activity

BY RHY'S DAVID, CHEMICALS CORRESPONDENT

FISONS, the U.K. chemicals company, is expecting investment in its new site in Muskegon, Michigan in the U.S. to rise to £2m. over the next few years as additions to the plant are being built and the leisure field, using its existing horticultural business as the basis for this.

The division is being separated from the fertilizer division and will in future be run jointly with Nutrilite, a sugar beet fertilizer, and by a pharmaceutical unit designed to produce the company's asthma relief product.

As part of its build-up in the U.S. Fisons has also taken out an option to purchase some 300 acres in the Lower Rio Grande valley in Texas. The land will be used for specialist testing of pesticides, insecticides, and fungicides, produced by the company's research and development staff in the U.K., and for local development work specifically for the U.S. market.

The company already has facilities to test products in a number of countries, but is seeking the U.S. to become its most important centre. The U.S. market in pesticides and fungicides is the most important, and the British site in Texas will be able to grow almost all the most important world crops through-out most of the year.

In the U.K. Fisons, which is mainly involved in agrochemicals, fertilisers and pharmaceuticals, is planning to expand its involvement in the leisure field, using its existing horticultural business as the basis for this.

The division is being separated from the fertilizer division and will in future be run jointly with Nutrilite, a sugar beet fertilizer, and by a pharmaceutical unit designed to produce the company's asthma relief product.

The company has recently made a number of senior management changes with Mr. Ron Boudry taking over as chief executive from Mr. George Burton who continues as chairman.

Hungarian order for Clarke Chapman unit

Thompson Friction Welding, a unit of Clarke Chapman, is to supply a friction welding system worth around £250,000 to the Hungarian manufacturer of vehicle axles, RABA, which will use the British system to fulfil an axle order for an international motor manufacturer.

French win Greek deal

BY OUR OWN CORRESPONDENT

ATHENS, Dec. 2

CONSORTIUM of French companies has won a Dm.100m. (2,260m. drachmas (£37m.) when 3m.) contract for the supply of equipment for the construction of a hydroelectric project in the Eastern Greece.

Under an agreement signed with the Public Power Corporation (Greece's state-controlled electricity company), the French companies will supply the sluice gates, a bridge crane and the steel lining for the pipelines of a power plant at Pournari on a Arachthos river.

The French concerns are sthoni, Neyrpic subsidiary, Buchazer Vallet (BVS), Coupeyot-Soretex-Levage, and Neyrpic.

They will co-operate with the Greek company, Couvros, which is undertaking the engineering work for Dm.200m. (£34m.).

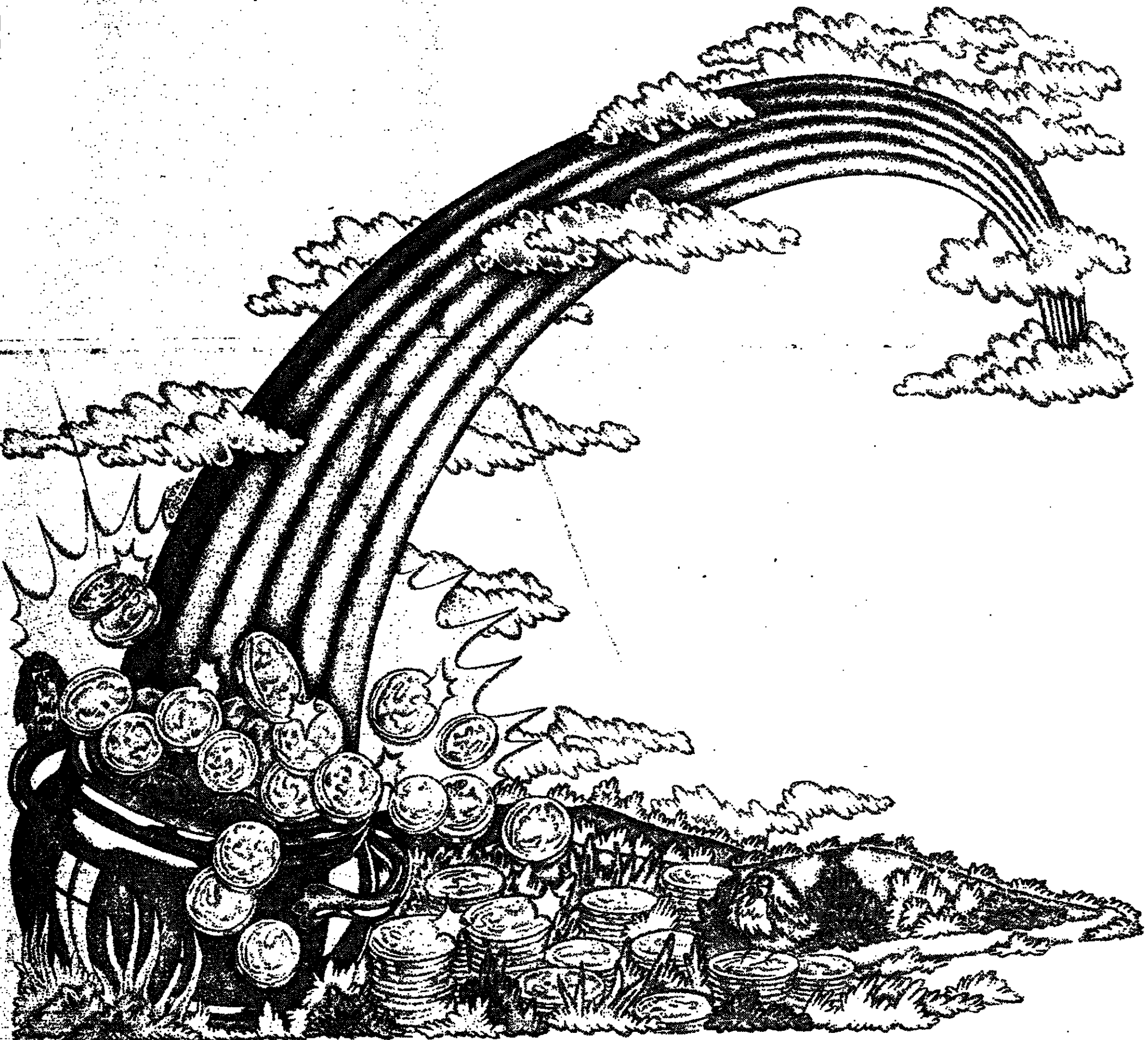
The French government will finance 20 per cent (£6.8m.) of the project, repayable in five years with a four per cent interest rate. The remaining 80 per cent (£17.2m.) will be covered by a loan to the Public Power Corporation from a consortium of French banks, repayable over 10 years at an interest rate of 7.75 per cent.

The Pournari hydroelectric project was started in September of 1975.

Malawi satellite deal

A contract to install and operate a satellite earth station in Malawi has been signed by Cable and Wireless and the Malawi Government. The U.K. company will supply on hire, install, manage, operate and maintain an earth station for an initial period of five years. It will also provide specialist training of Malawians.

The station at Blantyre will provide Malawi's first direct link with South Africa and the U.K., from where telecommunication traffic can be switched to any other destination in the world.



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The Electricity Council, England and Wales.

HOME NEWS

European cash will help finance BSC expansion

BY ROY HODSON

EXPANSION PLANS costing £80m. at British Steel Corporation works are to be partly financed by loans from the European Investment Bank.

The bank has made two new loans totalling £14.7m. for ten years at a rate of 8 per cent towards BSC schemes at Port Talbot, South Wales, and Dinnington Works, Cumbria.

As is usual with European borrowing by a nationalised industry the Treasury will guarantee the loan against movements of the pound in relation to the "cocktail" of currencies loaned by the bank.

Most of the money—£12.6m.—will go towards the new £32m. coal-handling and desulphurising system at Port Talbot. The bank's £8m. for a sister plant at the same works in 1974.

The second loan, £2.1m., is for the construction of facilities at the continuous-casting plant production works at Dinnington. Costing nearly £8m., these will provide 225 new jobs in an area of high unemployment.

The news loans bring the total lent by the bank to BSC for expansion and modernisation to nearly £92m. The bank's £8m. for a sister plant at the same works in 1974.

The corporation spent £530m. on capital projects last year. The working strategy for public-sector steelmaking development calls for a high level of spending for several years to come. Much will depend on Government reviews of BSC plans.

Observer's new owner to meet Callaghan & Healey on Monday

BY KEVIN DONE, INDUSTRIAL STAFF

A RECEPTION committee such as is normally reserved for visiting potentates has been assembled this week for the visit to London of Mr. Robert Anderson, new owner of the Observer.

It will culminate in a meeting on Monday with Mr. James Callaghan, the Prime Minister, and Mr. Denis Healey, Chancellor of the Exchequer.

Mr. Anderson, chairman of Atlantic Richfield, the eighth largest oil company in the U.S., with sales last year of \$7.7bn., yesterday made his first informal tour of his new acquisition. Losses at the Observer this year are estimated at more than £300,000.

The introduction was a casual one, and many of the staff will have to wait until Saturday to catch the first glimpse of their new proprietor, when he goes to see a full production run of the paper.

The recent history of the Observer has been closely connected with mediocres—the rescue deal was first thought of in a West End Restaurant between an Observer journalist and a friend of Lord Anderson's—and yesterday was no exception.

Lunch on at the flat of Lord Goodman, chairman of the trustees, to meet other trust members, was followed by dinner last night at Lincoln's Inn to meet what was described as "a cross-section of people from British life."

This ranged from the full circle of existing Press lords, Mr. Harold Lever and Mr. Edmund Dell for the Government, and Lord Halsam and Sir Keith Joseph for the Opposition, to the U.S. Ambassador, leaders of newspaper unions, such as Mr. Kenneth Morgan and Mr. Bill Keys, Sir Richard Marsh, chairman of the Newspaper Publishers' Association, the Queen's private secretary, Mr. Peter Hall, and Mr. Yehudi Menuhin.

Monday's meeting with the Prime Minister and other Cabinet members is expected to follow a top-level meeting at the Observer at which the full composition of the Board will be decided.

Mr. Anderson's arrival at the Observer appeared to draw an enthusiastic response from those who met him, but others stayed true to the paper's vaunted stance of independence.

"As an hypothesis everyone would welcome him," commented one journalist, "but they have not met the actuality."

The new owner said yesterday that he did not foresee any editorial changes in the near future, but the new Board would be seeking the "best help and advice" in Britain to strengthen the management.

Reservoir decision expected

Plans for the biggest reservoir in South West England have won the general approval of Mr. Peter Shore, Secretary for the Environment. He will give a formal decision on the application soon.

The £3m. reservoir site is at Colford, Cornwall.

New companies

A total of 4,600 new companies was registered during October, bringing the total number of new formations for the year so far to more than 46,000, according to today's issue of Trade and Industry. All the new registrations were private companies.

Action urged

The Trent Regional Health Authority has urged Mr. David Ennals, Secretary for Social Services, to take action against the "gross inequalities" in distributing money to the health authorities, otherwise services in the Trent region would continue to be severely deprived.

Conservation award

Reed Paper and Board (U.K.) has been awarded first prize in the "Conservation of the Year" competition sponsored by the Eutectic and Castolin Institute. The awards are made on the basis of the value and extent of energy and resource conservation within a company.

Cash benefit

An additional weekly cash benefit for people with dependent children was urged yesterday by Professor A. B. Atkinson of University College, London. To pay for this, married men's tax relief should be abolished.

Record year

Ferrymasters had a record year for international shipments in the 11 months to November, more than 50,000 unit loads were moved, exceeding the company's previous best annual total.

Oil pollution

The first case of North Sea oil pollution in Britain has affected Loth, Sutherland, Scotland. A sample sent for analysis matched specimens from a field 14 miles off Brora, Sutherland.

WINE SALE

Lafite 1870 at £440 a magnum

BY EDMUND PENNING-ROWSELL

THE CENTREPIECES of Christie's finest and rarest wine sale yesterday were two exceptional private collections of old vintages, and with sterling as it is and American buyers out in force prices were no less exceptional than the wines.

The more interesting of these two cellars consisted of wines, mostly Bordeaux, from the Oxfordshire home of Sir John Thomson, former chairman of Barclays Bank. Some of the pre-phyloxera claret had been lying undisturbed for nearly a century. Lafite predominated, and the top price of £440 was given for a magnum of the 1870, with single bottles of the same vintage fetching up to £160, followed by £100 for a whole dozen of the 1874.

Among the wines of Ch. Margaux a magnum of 1868 brought £128 and six bottles of this estate's fine 1883 made £370. The 82 lots totalled £12,644.

The other collection, the latest of a Paris cellar, contained 18 vintages of Lafite, from £120 per bottle for the 1872 to £560 for a dozen 1945. Two bottles of Lafite 1899 went for £145 and two magnums of this Chateau's 1900 fetched £270.

In a sale full of rarities, the highest price and a British auction record was £900 for a Jeroboam (equ. 6 bottles) of Mouton-Rothschild 1929, and another record was £880 for a dozen 1945 from the same source.

Eighty lots brought £13,553.

In a sale full of rarities, the highest price and a British auction record was £900 for a Jeroboam (equ. 6 bottles) of Mouton-Rothschild 1929, and another record was £880 for a dozen 1945 from the same source.

BBC unveils 14-day TV Christmas package

BY MICHAEL THOMPSON-NOEL

THE BBC, which has been setting the pace recently in its ratings war with ITV, yesterday unveiled a 14-day package of television programmes for Christmas. As usual, the mixture is a familiar pattern of feature films, special editions of hit comedy shows, plays, and a wide variety of music.

Over the past five or six years, the vast majority of people have chosen to watch BBC at Christmas, and we think they will do so again. The cost for the two weeks is obviously far greater than normal, but that's allowed for," the BBC said yesterday.

The films include Oliver Twist, Airport, Hello Dolly, A Man for All Seasons. Drama includes new productions of The Hunchback of Notre Dame and Noel Coward's Private Lives, while Rudolf Nureyev appears in Don Quixote.

Other programmes include a unique documentary on giant pandas filmed in their natural habitat, the story of British pantomime, a celebration of Sir John Betjeman and a profile of Brendan Foster. There is also a new Kojak film.

Target Group launches gilt unit trust

BY ERIC SHORT

THE Target Group of unit trusts has broken new ground by launching the first authorised unit trust investing entirely in British Government securities.

The move comes at a time of considerable interest in the investment opportunities of the gilt-edged market. It means that the member private investor now has opportunity to invest in this media by way of a unit trust.

A unit trust enables investors to participate in an expertly managed investment vehicle on a pooled basis primarily in equities or in preference shares, with the operation of the trust being strictly controlled by the authorities, thereby ensuring security of investment.

The taxation of a unit trust ensures that franked investment income—income which has borne corporation tax, such as equities or preference shares—is taxed once more, not less by the time it reaches the unitholder than if the unitholder held the shares himself.

Private car hirers set-up new trade association

BY IAN HARGREAVES, INDUSTRIAL STAFF

PRIVATE CAR hire operators yesterday initiated a major bid for respectability with the formal launching of a new trade group, the Private Hire Car Association.

One of its first acts was to publish a draft code of conduct, which outlines private hirers who use vehicles looking like licensed taxis in order of cruise illegality for business.

Other stipulations are for tighter control of vehicle maintenance, qualifications on suitable type and age of vehicles, and that drivers must be over 21 and have a minimum of one year's driving experience.

The code also says that all chauffeurs must be uniformed and have three years' uninterupted driving experience.

Mr. Peter Kane, association chairman, said that legitimate and responsible operators were tired of being tarred with the same brush as the small number of "cowboy" companies.

Bass £4.5m. provision

BY KENNETH GOODING

BASS CHARRINGTON, Britain's biggest brewing group, has made another provision, this time of £4.5m., against possible losses on sale of Bordeaux wine.

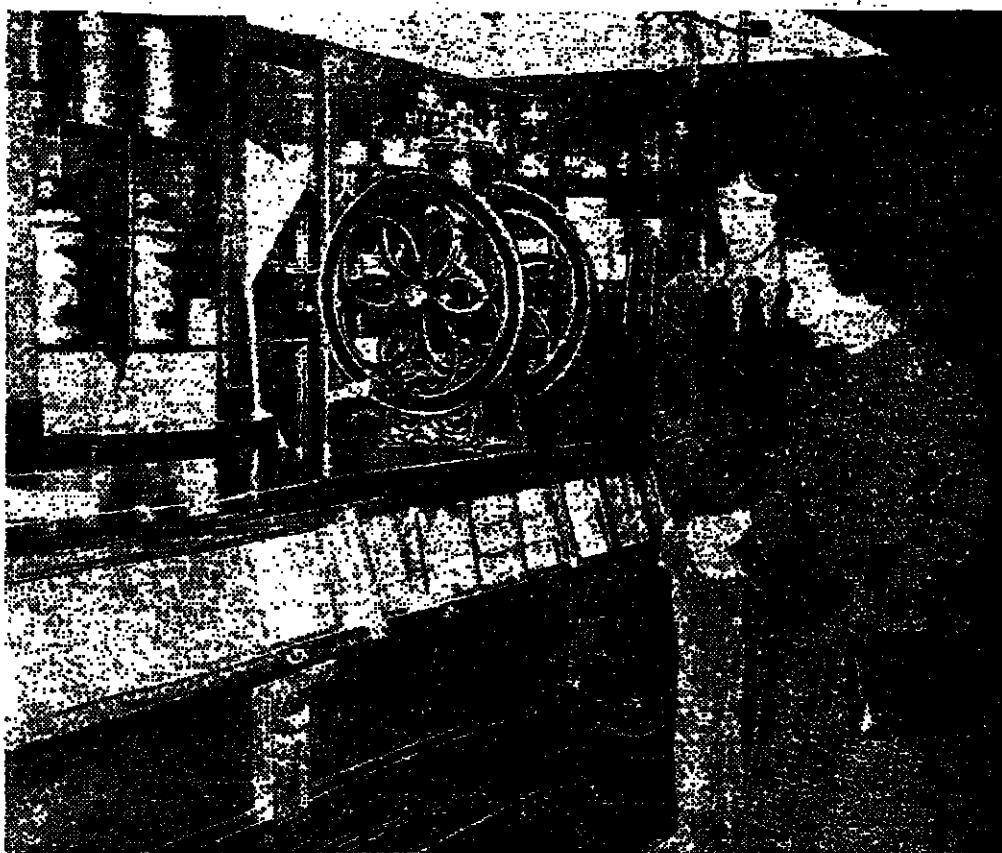
This means the group has made provisions totalling £8.5m. over the past two years following the collapse of Bordeaux prices from the record levels speculative buyers forced them up to in 1973-74.

After making a £2m. provision in 1975, the Bass directors said stocks of Bordeaux wine.

They believed that in the longer term market conditions would improve and this would enable most of the Bordeaux stocks to be sold at a price which would cover the cost, £13.8m.

But they reported last night that the situation in Bordeaux had not improved "to the extent expected."

So they believed it "prudent" to make the further provision of £2.5m. in respect of certain stocks of Bordeaux wine.



THE QUEEN yesterday formally opened the new Museum of London, in the Barbican, which presents a reconstruction of 2,000 years of the city's social history. Here, accompanied by Mr. Oliver Green, assistant keeper, she views a late-Victorian grocer's shop.

Injunction on JFB 'not novel way to defeat takeover bid'

BY TERRY WILKINSON, CITY STAFF

MR. ANDREW LEGGATT, QC, for Dunford and Elliott, denied in the Court of Appeal yesterday that the company's injunction restraining Johnson and Firth Brown from proceeding with its £24m. offer was a novel way of defeating a takeover bid.

He said the main issue was whether JFB had used confidential information in its takeover plans, an issue which could be determined only at trial.

Earlier Mr. Anthony Lloyd, QC, for JFB, continued his submissions at the hearing, in its second day before Lord Denning, Master of the Rolls, Lord Justice Roskill and Lord Justice Lawton of JFB's appeal against the restraining order by Mr. Justice Mocatta on Tuesday.

Dunford has claimed that confidential information about its company communicated to JFB gave JFB an unfair advantage over Dunford's shareholders.

Mr. Lloyd argued that by bringing its unprecedented legal action, Dunford was defeating the City Takeover Code, which was aimed at allowing shareholders the opportunity of considering a bona fide takeover bid.

Mr. Andrew Leggatt, for Dunford, denied a suggestion by Mr. Lloyd that if the JFB offer document was not posted on Monday morning its offer would lapse. He said the City Panel could grant extensions in "proper cases" and a determination under monopolies legislation was "a familiar situation."

In this case the only novelty, he suggested, was because JFB had come to a "huge" quantity of "most pertinent" information, although JFB has denied that it paid any attention to it. The hearing continues.

National Theatre bid to cut costs

By Michael Thompson-NOEL

THE National Theatre continued last night that it is cutting production schedules and costs as it attempts to survive the financial crisis in a bid to defeat criticisms of extravagance and bureaucratic top-heaviness.

Few details are available, but Mr. Peter Stevens, the National's general administrator, says there will be fewer changes of play, fewer productions than budgeted, fewer actors on full pay and less overtime for stagehands.

Last week, the Arts Council said the National's expected loss this year was likely to be halved from £1m. to £500,000, as a result of good trading figures, near capacity houses and cost economies.

Much of the deficit is due to building delays. The National was formally opened by the Queen in October after costly delays to the Olivier Theatre, the second of its three auditoria.

It is expected that the National's 100 actors and 400 backup players will be reduced to 80 and 100 respectively. Less money will go to top-line stars such as Albert Finney, receiving a reported £500 a week for his role as Hamlet, and lavish productions will be greatly cut back.

The production of Shakespeare's Hamlet, which cost £200,000—partly because of delays with the Olivier, which stretched rehearsal time—compared with an average production cost at the National of about £20,000.

Talks fail to settle bread discount row

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

MEETING yesterday at the Department of Prices between the British Commission and representatives of the retail trade failed to produce an agreement over the discount structure which Mr. Roy Hattersley, the Prices Secretary, is trying to introduce next year. It is part of his plan to fix a range of maximum retail prices for bread.

Representatives of both sides are expected to see the Department officials again to-day but it is understood that at yesterday's meeting there was a considerable difference between what the retailers wanted out of the discount structure and what the bakers thought was possible.

Last month, the Minister refused to raise the maximum any profit.

When announcing this, he said he had decided to drop the present system of fixing one maximum retail price for bread in the New Year, and instead was planning to introduce a range of maximum prices, which were related to the cost at which the retailers bought their bread from the bakers.

A list of proposed maximum prices was circulated which would have meant that no retailer getting a discount of over 35 per cent from his supplier would have been able to make any profit.

British Aluminium prices going up by 7.2%

BY RHYS DAVID

BRITISH ALUMINIUM has obtained Price Commission approval for a further round of increases on semi-fabricated products and has warned that another application covering primary products has also been submitted.

The latest increases will average 7.2 per cent, but each product will be affected differently. The rises will be effective on all orders and despatches from Monday.

British Aluminium last put up primary product prices on November 4. The 5.61 per cent increase then was the third since August. Semi-fabricated products became dearer four days later.

The company said yesterday that its new application was intended to become effective in January.

"The recent rate of price increases has been exceptional and we believe that by January we will have caught up with the sustained cost escalation experienced in 1976."

NEWS ANALYSIS — RUBERY OWEN

Crucial day for vehicle industry

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

TO-DAY WILL prove crucial in determining whether a solution can be found to the bitter unofficial strike which threatens to bring much of the vehicle industry to a halt.

Shop stewards representing 120 maintenance engineers at Rubery Owen, the Midlands component supplier, have been summoned to meet senior union officials at the West Midlands regional headquarters of the Transport and General Workers' Union.

The Commission on Industrial Relations, set up by the Heath government, said of the company just over two years ago: "We regard the present pay structure as basically inequitable, ineffective and unsatisfactory in that it is failing to serve the objectives of either management or employees." The situation has changed little.

Yet not so long ago Rubery Owen was regarded as a model employer. A private family concern built up on the energy and initiative of the Owen family, it has always shown a paternalistic concern for its workers housing and welfare. Starting from a half-acre site at Darlaston in 1883, Alfred Ernest Owen and his partner John Rubery were pioneers who realised the importance of the emerging motor industry.

Under the original Alfred's son, Alfred G. B. Owen, later Sir

Basic to the problems is the chaotic wage structure which gives markedly different earnings to men doing virtually the same work but in different departments.

The work, producing wheels, petrol tanks, axles and metal frames for the vehicle industry, is often noisy, dirty and repellent. Causes of injustice and envy are built into the payments system.

Contained in the personal management style of Sir Alfred were the seeds of the present dispute. The piecework system was introduced in the 1920s, when individual departmental managers were given freedom to arrange payments under the broad guidance of Sir Alfred.

The frequent presence on the shopfloor and close contacts with the men meant that he would often intervene himself.

By 1968, the year before he retired, efforts were being made to bring the complex and unwieldy system under control. To help reduce friction between workers, and reduce wage drift, it was agreed to convert from a low base to a high base rate system, the basic wage forming a higher proportion to the incentive element.

In 1972, realising that the low base system could increase earnings at a time of restraint, the unions called a halt to the transition. Management was left with a work force divided three ways, with two systems of piece

rate and the rest paid on a time basis.

The division was underlined in the five-week strike of 1973. The first serious dispute in the company's history, when some 700 time workers and lower-paid pieceworkers continued to work. They knew they stood to gain more from what the management was offering than from what their unions were demanding.

The same conflict of interest between different sections of the workers is apparent now. At a time of wage restraint it is much easier for piecework-earners to redefine their job and raise earnings than for men paid on an hourly basis.

The 120 maintenance workers, mostly skilled engineers responsible for installation and upkeep of machinery throughout the plant, are paid about £83 for a 40-hour week. For the same hours an unskilled piece worker would earn £72, which is possibly contributing to the frustration of the maintenance engineers is the composition of the plant-level Trade Union Negotiation Committee.

The TGWU and AUEW stewards each elect a chairman, the unions called a halt to the transition. Management was left with a work force divided three ways, with two systems of piece

U.S. group to seek MESA crude oil for Nigg refinery

BY RAY PERMAN, SCOTTISH CORRESPONDENT

CRONARTY PETROLEUM, the U.S.-owned company planning to build a refinery at Nigg, Easter Ross, has had informal talks with the MESA Group, which has found oil only 40 miles away in the Moray Firth.

MESA confirmed the presence of a promising field in block 11 in September and is now drilling appraisal wells which should yield results by early next year. Seismic and other tests have suggested that reserves could run into several hundred million barrels.

Partners in the consortium led by MESA are exactly the sort of independent crude oil producers that the refinery hopes to attract, since they have no direct links with other U.K. processors.

Cronarty declined to comment on the possibility of a link up yesterday and MESA is understood to be anxious to avoid publicity in case it has to get its crude refined by one of the

major oil groups, which are bitterly opposed to the Nigg project.

The talks that have taken place are likely to have been on a tentative level, since both parties are some way from being able to make any deals, but an arrangement between them is obvious mutual advantages.

The oil field is in relative shallow waters and it would be simple and inexpensive to run pipelines to Nigg. However, there may be timing difficulties since MESA could be ready to begin production before the refinery is completed.

For Cronarty, the deal could represent the answer to half the problems, by providing a real source of crude oil.

Cronarty cleared the last of the obstacles in its path this week by reaching agreement with landowner Mr. Michael Nightingale over the sale of acres of beach needed for the refinery site.

Marathon yard may fail to win job-saving rig

THE GOVERNMENT is understood to see no way it can finance the speculative building of a drilling rig to save 1,300 jobs at the Marathon yard, Clydebank, though no formal decision has yet been taken.

The American owners of the yard put the suggestion to Department of Industry officials last week. The three-leg jack-up rig would cost about £13m.

The company's contribution would be the steel, which it already has, and the facilities, and it has asked the Government in effect to pay the labour costs.

The Government is believed to feel that to back speculative building would be against the spirit of international agreements and set a precedent for the rest of British shipbuilding, which would be impossible to follow.

Scott Lithgow, a short distance away at Greenock, for example, would like the Government to pay for a £20m. advanced drill ship.

Marathon will substantially run out of work when a rig it is now building for National Drilling of Abu Dhabi is launched in two weeks.

The yard is understood to be negotiating with a French and

City official investigated

ALLEGATIONS against an official in the City of London Corporation surveyor's department in connection with building contract work are being investigated by detectives.

A report on the inquiry is expected to be sent to the Director of Public Prosecutions later this month.

Officers from the City of London police are carrying out an investigation into allegations involving one member of the staff who has been suspended.

It is anticipated that when inquiries have been completed a report will be sent to the Director of Public Prosecutions.

CBI chief warns of sombre year ahead

A WARNING that the country was in for a "sombre year" in 1977 was given yesterday by Lord Watkinson, president of the Confederation of British Industry.

Speaking at the annual dinner of the CBI Wales Council in Cardiff, Lord Watkinson declared that "1977 will not bring as strong an upturn in world trade as we hoped it would."

"The volume of world trade may even grow a little less quickly next year than it has this year, inflation in the U.K. will remain higher than our stronger competitors, and unemployment will also remain depressingly high."

On the basis of his surveys so far, the CBI chief tended to be rather more optimistic about the prospects for export growth, a reduction in the balance-of-payments deficit, and a fall in the multi-sector borrowing requirement than has the Treasury of late.

But his surveys have shown a faltering in the rate of growth in confidence, and Lord Watkinson's speech undoubtedly reflects a rather more gloomy CBI feeling about next year's prospects than was held by the confederation last summer.

Referring to the package being prepared by the Government, Lord Watkinson said: "Our message, as manager to the Government and to the nation in the weeks to come, is a straightforward one. Give us the backing of an industrial strategy that is being implemented and not just talked about, give us the incentive to be able to keep our wages and salaries after tax as our foreign competitors give us the proper climate in which our companies can expand, and we'll do our part to deliver it."

Lord Watkinson repeated CBI's opposition to the current devolution proposals, as "thundering irrelevance" to the problems of deep economic difficulties.

Disruptive car

Especially disruptive to industrial relations in recent months has been a call from stewards for the negotiatory committee "not to get involved in departmental issues."

In practice this means each department and section fight for itself, which can only lead to frothing and general chaos.

So entrenched are the attitudes of the wage staff and so limited is the control of manpower and present pay restrictions, it is difficult to predict for long peace could last even maintenance men returned

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

BY OUR CONSUMER AFFAIRS CORRESPONDENT

BY KEVIN DONE, INDUSTRIAL STAFF

**By Michael Donne,
Aerospace Correspondent**

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

BY DAVID FISHLOCK, SCIENCE EDITOR



Inter-City
makes the going easy

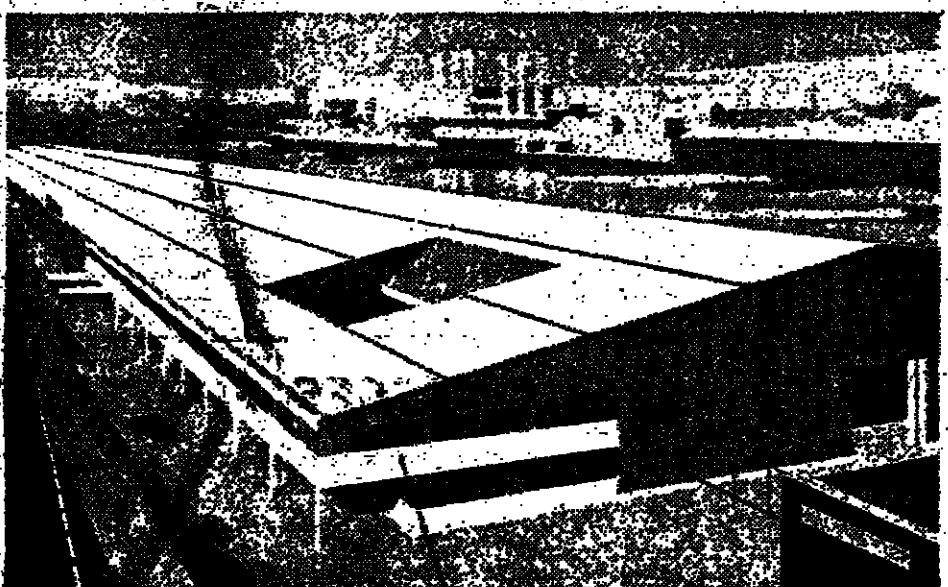
In 1977 once again our main concern will be building. On strength.



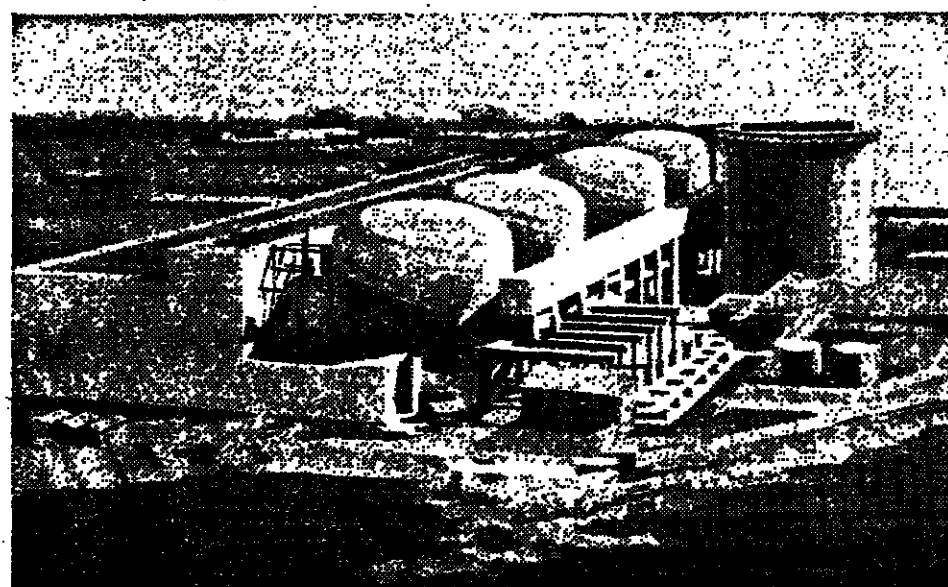
Building on the success of Howson-Algraphy printing plates.



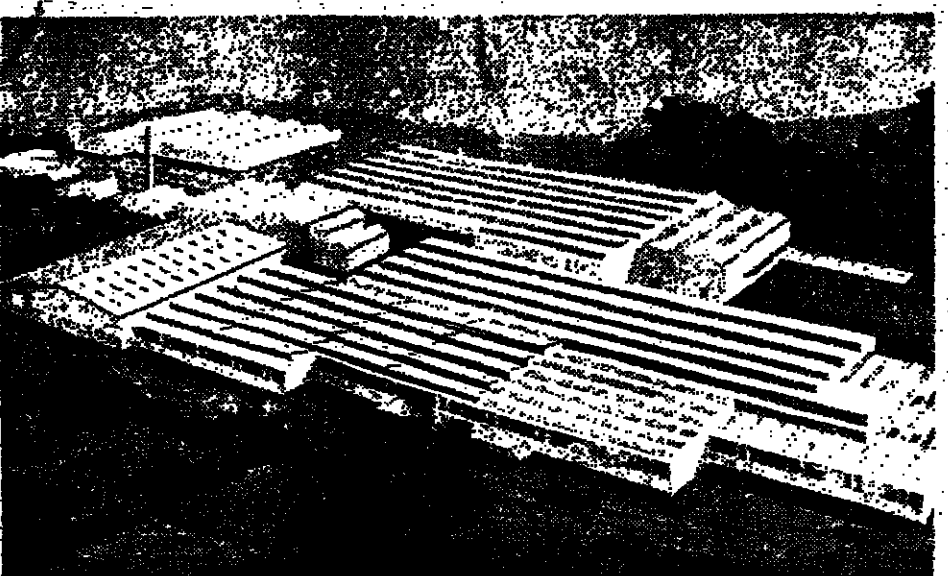
Building on our lead in off-shore engineering.



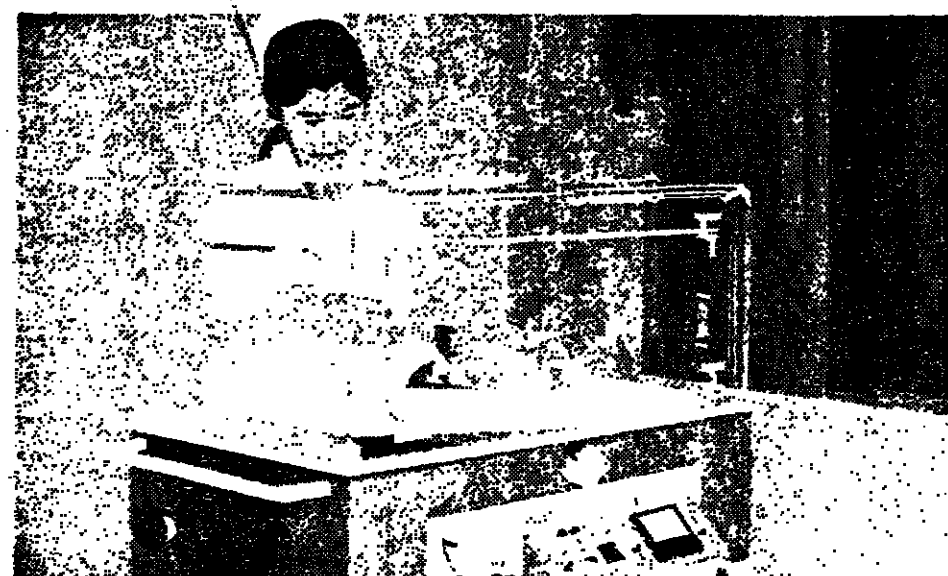
Building a new £4½ million plant for Michell Bearings.



Building more components in Canada for nuclear power stations.



Building a new £4 million factory for Ranco Vickers.



Building even more world-wide sales for medical equipment.

All the exciting developments now in progress throughout the Vickers Group have one thing in common. They are concerned with building on strength. And expanding still further the kind of activities that last year brought us record world-wide sales.

Vickers has always had a great tradition of engineering excellence. But we have always built on our successes rather than resting on our laurels, and have continually financed developments from our own resources.

The growth areas in which we are investing for the future are those in which we have already proved our ability. Lithographic printing plates, off-shore engineering, office equipment and supplies, and engineering ranging from medical incubators for baby care to nuclear plant and giant container cranes.

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 **VICKERS**
Building on strength.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

SECURITY

Signatures called up in a flash

SIMPLE and relatively low-cost equipment is being offered to banks and financial institutions allowing the immediate verification of signatures needed to transact business or release funds without any of the complications of competing systems, and operating very many times faster than costly manual retrieval systems.

Several years' research have gone into the development of the Geac 400 by its Canadian developer, Geac Computers.

It consists of a small, portable camera-type unit for the capture of the signature, a miniature processor and a disc drive. Up to 400,000 signatures are stored on a disc and up to eight discs can be accommodated in a Geac signature centre, giving a capacity per installation of 3m. signatures.

Any number of high definition signature display terminals can be attached to the equipment, over 10 lines if required. In use, the capture device digitises original signatures using video camera techniques. Filters built into this unit eliminate extraneous print. It is light and portable and can be operated by untrained staff to convert very large tub files into magnetic records without fuss.

Any number of signatures can be captured for one account number and, more important still, it is no problem to add such data as a daily account balance to the record of the signature. This information can come from an external magnetic tape record or through direct connection to large computers.

Access to the stored signatures—and to the account information if this is also stored—is

through the displays, which are of high definition to give a credible signature outline. If an account number or other form of coding is keyed in, the signature will immediately be displayed.

If multiple signatures are needed to validate a transaction on a given account, the keying in of the code will bring up all of them.

Banks, building societies and other organisations now maintaining very large centralised card files can now dispense with them since any branch can call up a signature over a P.O. line and the same can be applied to any other form of information provided it is stored against a code.

Software (operating instruction sets) for the equipment is supplied and installed on a turn-key basis, which means that Geac installs the equipment and sets it running to its own satisfaction before handing over to the user. In effect, this means that Geac is offering to solve a problem directly, with no user intervention other than supplying the information to be digitised and stored.

Geac 400 can be purchased, leased or rented. In the latter case, the cost for a capture unit, small central processor, 300 Megabyte disc drive and six display units would be about £5,500 a month. Shipments will start in January, 1977, with delivery times of eight weeks from the date of order.

This equipment is very simple in concept if it is compared with, for instance, the work done at Stamford Research Institute, which analyses handwriting

another 14 per cent. in 1975. The total cost in the nine countries was £5,300m. in goods and property stolen or damaged.

The study forecasts "very significant growth" in the use of security equipment, notably multiple alarm central stations using telephone diallers and computerised information storage/readout facilities.

Imports are thought to account for some 35 per cent. of security equipment installed in the U.K., where the total current market is put at £170m. This is split almost equally between fire and crime prevention.

Further from Geac Computers, 80 Stokes Croft, Bristol BS1 3QW, Bristol (0272) 425 511. Attention Mr. Iserstedt.

Doubling of spending on security

THE EUROPEAN market for industrial and residential security equipment is forecast to rise from £488m. in 1975 to £764m. in 1980, reaching £1,177m. by 1985.

These figures are quoted in a study by market research specialists, Frost and Sullivan. "Italy is currently the largest market in Europe because of its crime rate, but Germany presents the best market opportunities in the long term," says the report.

With a total population of 258m., the nine European countries covered in the study experience 4,700 crimes per 100,000 persons each year. All told, the number of indictable crimes, of which theft, burglary and robbery account for two-thirds, has doubled since 1968, risen by 40 per cent. since 1971 and went up

INSTRUMENTS

Magnetic ferrous segregator

VARIATIONS in composition, heat treated condition, metallurgical structure, hardness and case depth as well as the dimensions of small ferrous components, can be checked with the aid of the portable Teledictor Type 1136 ferrous segregator.

Either hand-operated with relatively unskilled labour, or automated in conjunction with the company's Type 940 conveyor and 3-way sorting gates, the instrument is said to be capable of testing products at speeds up to 5,000/hr.

It operates on the magnetic bridge principle. A standard of 50 and 100 mm nominal size, but diameters from 3 to 457 mm can be supplied.

COMPUTING

Challenge to the big machines

NOW THAT senior spokesmen for both IBM and Burroughs have gone on to the defensive

by saying that large machines, by 1980, will be used mainly for the administration of big data-bases, computer users' attention inevitably will focus more closely than ever on what new prodigies of power the electronics engineers can pack into a mini or micro machine.

They will have a great deal to examine and among the latest products in this category are those from Varian, which has called one of its offerings "mainframe on a board". This reflects the company's belief that many users will think very carefully about the significance of using a central processor of the latest design, which costs under £2,000.

Further details of the report, Reference E160, from Frost and Sullivan, 110 Strand, London WC2.

The three Varian machines culminate in the V77-800 which provides 1m. 16-bit words of main memory, user micro-programming and fast cache memory for just over £28,000. They are all aimed at making it much easier for users to employ them in families of hierarchies on communications and data network applications, with shared memory equipment or in distributed networks, without any need for the provision of special communicating interfaces.

Varian is providing an extensive software library and ability to use the machines in a whole series of high level languages. Ability to use the important TOTAL database management subsystem is included. Specialised micro-programming is available from Varian at Russell House, Molesey Road, Walton-on-Thames, Surrey, Walton-on-Thames TW20 1JL.

Design aid for micros

SELF-CONTAINED microcomputer design aid called Prompt 80 which is also able to programme recently memories is announced by Intel. It is printing method minimises noise supplied complete with keyboard, and by reducing the number of

BEARINGS
Koyo
quality delivered on time

moving parts also cuts the printer's size and weight. Reliability is assisted by reduction in moving parts and mean time between failure. An excess of 3m. characters with an operating life of 1m. printed lines. The solid-state dot matrix print head can produce any alpha/numeric characters and symbols.

Small size and weight, low power consumption make it suited for use in microcomputers, terminals, point of sale devices and other electronic equipment where the printer's low operating noise is an added advantage. Bowmar Instrument, 40, St. Street, Weybridge, Middlesex TW20 1JL.

Printing in silence

OFF-THE-SHELF and low cost thermal printer equipment by Bowmar, announced at Eurocon, will print up to 18 columns per line at 25.4 characters or 1.07 lines per second. TP-3120's non-impact printing method minimises noise and by reducing the number of

Accurately calibrated mixtures

BOC Special Gases at Morden, South London, can now give an 0.001 per cent. absolute certification accuracy in a new standard of gas mixtures for the instrument calibration market.

Gold Star standard has been made by the use of the most accurate balance of its kind currently available in the United Kingdom. Each component gas is gravimetrically weighed into full size cylinders on this specially developed high precision instrument.

equipped in the Check 17 from Hunting River, Oldham, Lancashire, Sharncliffe, Sussex (Shoreham 4511).

Supplied complete with probes and case the overall measurements are 8 x 31 x 31mm. The weight is 3.3 lb. Operation can be from mains or integral batteries.

Nominally rated at 7 kV, the tester delivers output voltages up to 10 kV at 250 microamps, controlled by a turn knob. It also provides an accurate reading of the sample breakdown voltage even after the device has been tripped out. A meter shows at a glance the current output, one, 10 or 100 microamps full scale. Auto-trip operates at 50 per cent. of full scale setting.

Ability to measure down to one microamp allows the early stages of insulation testing to be detected and the complete sees the instrument becoming an adjunct to the multimeter is the engineer's tool kit.

USEFUL for testing the insulation of motors, transformers, generators and other electrical

ENERGY

Fuel costs reduced

INITIAL RESULTS obtained from the first Enertrol installation in the U.K. indicate that the claims made for savings in fuel costs of up to 20 per cent. may be substantiated.

The first installation was in North London where an Enertrol unit has been installed. The E1 model was supplied in Marks and Spencer's store at Wood Green in July. Here savings in electricity consumption were about 18 per cent. Capital outlay is expected to be recovered in 18 months.

Because the equipment switches loads, such as heating, ventilating and air conditioning on and off on an average 15/20

minute cycle time, rated temperatures may vary by about one degree, not normally noticeable as a change in personal comfort.

At the store, when the ambient temperature was 66 deg. F, the temperature on the first floor was 71 and on the ground floor 69 deg. F, only one degree above the design temperature for the air conditioning equipment.

The second installation was at the Post House Hotel at Heathrow Airport. An Enertrol E2 unit was supplied to Trust Houses microprocessors to control all electricity loads in a building, and to keep the fuel costs within the minimum tariff rate.

The system was invented by CSL in the U.S., where 1,200 units have been installed. The company says that for most installations the capital cost is recovered in 12 to 18 months, or less. In the U.K. Enertrol is marketed by CSL Energy Management, 3 Clifford Street, London W1X 1RA (01-439 3647). In addition to the installations described, the company reports that it has received orders from Tesco and the Post Office, and

that negotiations are in progress with organisations in the retail, brewing, industrial, commercial, and hotel fields as well as in the public sector. One in excess of £1m. are expected in the next year.

Enertrol is designed for firms with electricity bills of at least £1,000/month. It is claimed to be technically far in advance of anything else on the market and can perform all functions of a full computer system at a fraction of the cost and without the overheads of special accommodation, software or trained programmers. Costs range from £2,500, depending on the size of the application.

One unit can control up to 600 individual energy loads (groups or single appliances), but even for very large buildings the normal requirement is only for about 100 loads. The system can be either hardwired (preferable with a new building) or can use existing circuitry with a multiplexer unit to transmit signals to the controlled appliances.

PROCESSES

Cuts made without chips

METALS, PLASTICS, rubber, and even paper tube can be cut to length without chips, and usually without dust, on the BMT 318 tube cutter developed by the Addax Tool Co., Westfields Road, London W3 0RE (01-993 1661).

Tube is conveyed to the cut-off length by a hitch feed unit incorporating pneumatic clamping of the workpiece. This is sufficiently powerful to draw tube through an optional two-plane 12-roll straightening unit direct from loose or level wound coils. The maker recommends cutting from coil as this machine eliminates scrap tube ends and handling difficulties associated with straight stock.

On metal tube, output rates of 1,800 to 2,100 pieces/hr can be achieved, while with plastics this rises to 4,000/hr. Tube capacity is from 1 to 14 inch dia. with a maximum wall thickness of 0.065 inch for metal and 1/4 inch for other materials. A machine capable for pipe up to 3 inch dia. is available.

Production is pre-programmed on a batch counter. The tube remains stationary during cut-off.

TRANSPORT

Four-wheel drive tractors

TO BE introduced at the Royal Smithfield Show, (Earls Court, London, December 6-10), are ranges of tractors from Lamborghini and White Farm Equipment Co., both including four-wheel drive versions.

The Italian-built Lamborghini machines will develop 115 hp. and 85 hp. and will be available in both two and four wheel drive forms. Both have hydraulic three-point linkage with positive and draught controls—the larger has a lift and link capacity of 11,025 lb. and the smaller lifts 8,380 lb.

Two new two-wheel drive White Field Boss tractors will be on show, with 135 and 155 hp. available at the six- or four-wheel drive versions will be introduced

early next year. These machines have a hydraulically actuated differential lock controlled from a dashboard switch.

The tractors are imported and marketed by Maulden Engineering Co. (Beds.), Amphill Road, Filtwick, Bedford, (05257 2445).

POWER

MK favours new plug

PERHAPS not surprisingly, MK Electric, the country's biggest supplier of domestic electrical fittings, has also now held a Press conference about its proposed new "Worldwide" standard of mains plug and socket.

Although the stated aim was to present facts rather than take a fixed point of view the company believes on balance that adoption of the new standard "would be in the best interests of the U.K."

Unfortunately, like the BSI and the Department of Prices and Consumer Protection, no figures were forthcoming about the change. Previously published figures which work out at about £3 per household per year over a ten year period were not really refuted. Indeed MK managing director Mr. L. G. Hazard admitted that there is a dearth of real data on the subject and stated that the company would be taking a closer look.

The argument MK believes, goes deeper than immediate cost to U.K. householders (who, for the most part still does not know what is planned).

It revolves much more, claims MK, round the ultimate position in which the U.K. would find itself if it did not ratify. Countries outside the EEC now include Russia, China, Brazil, Japan and South Africa and Mr. Hazard believes that there are a number of emergent Middle Eastern, African and Asian countries who will readily accept because they are virtually "starting from scratch."

HANDLING

Carrying liquids in big bags

TESTS HAVE been successfully completed by British Hoversac Corporation on polymer-coated nylon bags which will carry liquid non-hazardous chemicals and foodstuffs inside 20-foot ISO containers.

One of the major problems when freighting bulk liquids is countering surges, and this has been overcome with the aid of a harness which is fitted tightly over each bag and connected to anchor rings welded to the container floor.

The harness (an Aerocyl series M10 cargo control strap assembly) creates what amounts to a series of breakwaters along the top and sides of the bag. These reduce the surges to manageable proportions.

The system offers considerable savings to both the shipper and the ship operator, says BHC. When empty, the bag can be folded (when it occupies about 1 cu. metre) and returned at small cost, freeing the dry container for return of conventional cargo.

Liquids already carried include fruit juices, wine, vegetable oil, latex and some non-hazardous chemicals. BHC is negotiating with Lloyd's Register of Shipping and with Continental railways authorities to obtain certificates of approval for use.

More information from BHC (a Westland group company) East Cowes, Isle of Wight (098382 4101).

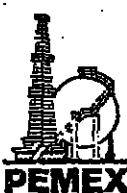
Jack Warren invites you to visit

STAND 1800 at the Offshore International Exhibition in Birmingham next week.

NEW ISSUE

These bonds have been sold outside the United States of America. This announcement appears as a matter of record only.

November 25, 1976



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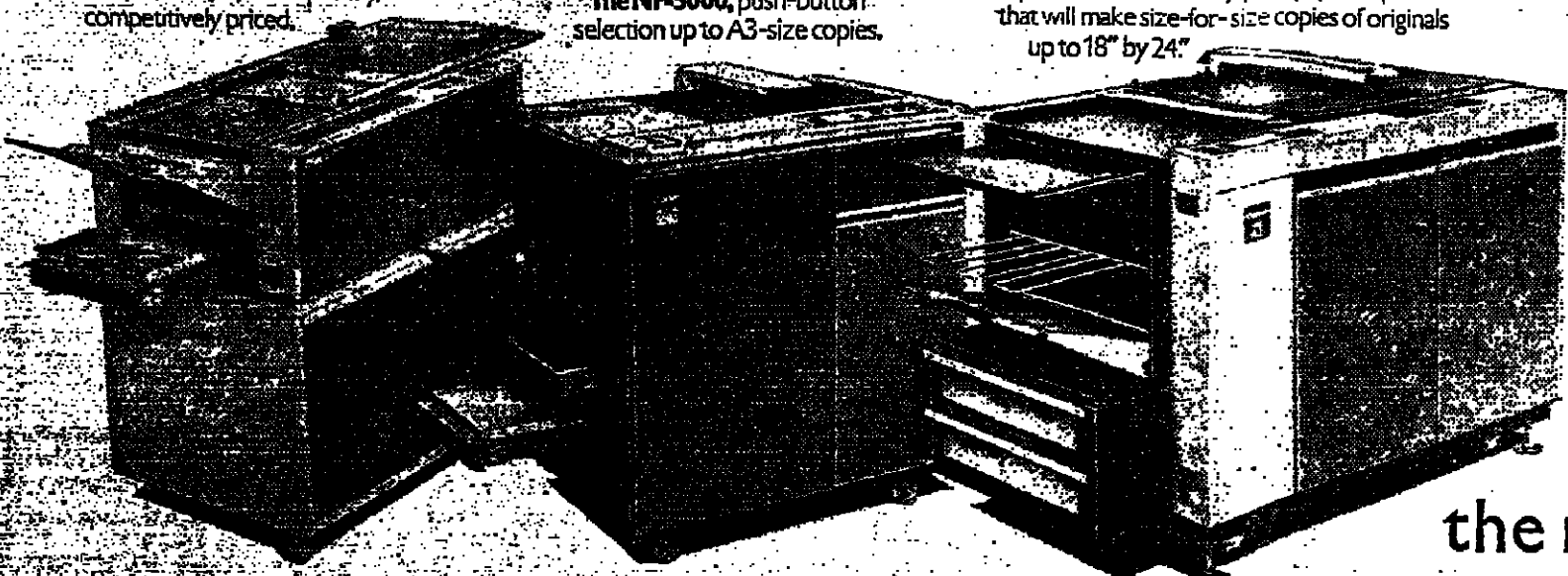
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Employers' surcharge proposal worries MPs

Mrs. Thatcher accuses Foot of trying to railroad Bill

BY JOHN HUNT

PM sees scope for more arts patronage

THERE WILL be no major changes in the Government's policies towards the arts, Mr. James Callaghan Prime Minister said in a Commons written reply yesterday. He also said there was considerable scope for increasing arts patronage from private individuals and companies.

Replying to former Minister for the Arts, Mr. Hugh Jenkins (Lab. Putney), Mr. Callaghan said the Government's policies towards the arts were generally on the right lines.

The present system, under which independent bodies such as the Arts Council had control of the detailed distribution of public funds, would continue.

On patronage, Mr. Callaghan said: "The Government believes that patronage is an important way in which firms can demonstrate their concern for the quality of the environment and of society."

Further industrial sponsorship would be welcome. Artistic enterprises would also have to keep to the maximum the amount earned from the box office.

"The Government attaches importance to the encouragement of artistic activity outside London. The national companies have an obligation to perform regularly and widely outside the capital."

Mr. Callaghan said that the Government envisaged a flourishing partnership between the regional arts associations and the Arts Council in which the council remained the instrument for distributing Government money and the associations provided the best means of bringing together all local interests in a constructive way.

Mr. Callaghan said that the owners or occupiers of historic buildings would be encouraged to continue living in them and maintaining the mellow glow of reasonable access to the public.

Tory suggests vote check on new Peers

A **TORY MP** suggested yesterday that before new peers were created there should be checks to see if they intended to vote. It was rather absurd that Labour's voting strength in the Lords should be about 90 when, alone and since 1974, Harold Wilson had created over 200 life peers, Mr. Douglas Hurd (C. Mid-Oxon), said in the Commons.

Mr. James Callaghan, Prime Minister, announcing the new creation committee in coming proposals for political honours, said it would not be part of their responsibility to inquire whether recipients intended to attend the Lords.

The committee is normally chaired when a new Prime Minister takes office. The new members are Lord Shackleton (Lab.), Chairman, Lord Carr of Hadley (C.) and Lord Franks (L.).

Credit unions

DISCUSSIONS are taking place with representative organisations concerned with credit unions about the possibility of providing a more satisfactory legislative framework for credit unions within the legislation proposed in the White Paper on the financing and supervision of deposit-taking institutions.

This was disclosed in the Commons yesterday by Mr. Deazil Payges, Treasury Minister of State, in a written reply.

Tory choice

WARWICKSHIRE businessman Mr. Ray Rayner, aged 43, has been adopted as prospective Conservative candidate for Stoke South. The seat is held for Labour by Mr. Jack Ashley.

THE GOVERNMENT has run into trouble with its plans to push through the Bill introducing the 2 per cent. surcharge on employers' National Insurance contributions from next April.

There was furious opposition from the Conservatives yesterday when Mr. Michael Foot, Leader of the House, announced during business questions that the Government intends to allow only two days next week for all the Commons stages of the legislation.

Mrs. Margaret Thatcher, Leader of the Opposition, denounced as an "absolute disgrace" Mr. Foot's proposal to allow a second reading next Monday and have all the remaining Commons stages on Wednesday.

She accused him of trying to "railroad" the Bill through the House.

To make matters worse for the Government, there were renewed signs of hostility pointed out by Labour backbenchers who are worried that the £1bn. a year which it would take from employers will lead to an increase in the number of jobs.

When a financial paving

motion on the Bill came up in the Commons late last Tuesday night, some Labour Left wingers threatened that they might not vote for the legislation—the National Insurance (Surcharge) Bill—unless they received further reassurance on the possible repercussions on employment.

On that occasion, Mr. Robert Sheldon, Financial Secretary to the Treasury, conceded that he had seen an estimate that the minimum figure of unemployment caused by the Bill up to the fourth quarter after its introduction would be 10,000. But he would not say what the maximum figure would be.

Yesterday, Mrs. Thatcher pointed out that the Bill was a major taxation measure. Mr. Foot was trying to push it through the House before people had a chance to study it or make representations.

She demanded that it should be removed from Wednesday's business to give an adequate chance for representations to be made.

Mr. Foot told her that he was only prepared to put back the Bill for one day, that the remaining stages could be taken

on Thursday rather than Wednesday. Mrs. Thatcher snapped: "That just is not good enough. The whole reason we are here is to scrutinise taxation and redress grievances. We must not impose them without knowing how they are going to affect our many constituents and organisations."

She called for a reasonable interval of time between second reading and remaining stages. In addition she emphasised that the only opportunity for meaningful discussion of the measure was in the Commons. There was no possibility of the House of Lords revisiting the legislation as it was a money Bill.

There was a warning shot from the Government benches when Mr. Leslie Spring (Lab. St. Helens) told Mr. Foot: "Many on this side of the House wish to have a look at this to see what the effect on unemployment will be in the country as a whole before it is dealt with."

Will you consider giving more time for consideration and discussion before the debate?"

But the Leader of the House told him it was intended to proceed along the lines already suggested. He recalled that the

measure had originally been announced in the Chancellor's package last July and there had already been considerable time for discussion.

In further protests, Sir Geoffrey Howe, shadow Chancellor of the Exchequer, pointed out that the Bill had only been published on Wednesday. It had then become apparent that the surcharge would also apply to charities and churches and he thought that this was a major departure.

He was supported by Mr. Francis Pym, shadow Leader of the House, who argued that one solution could be to send the Bill to a Standing Committee rather than take all the remaining stages on the floor of the House.

Mr. Foot cautiously promised to look at this suggestion but made no commitment.

The Government later claimed that it was essential to get the Bill through next week because that is the latest time employers with big pay rolls can make the necessary adjustments to their computer programmes to meet the scheduled introduction of the surcharge in April.

Callaghan rejects Tory public spending claim

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

WITH BOTH SIDES of the Commons yesterday seeking to put the prospective IMF package, Mr. James Callaghan, Prime Minister, disputed a contention by Mrs. Margaret Thatcher, Leader of the Opposition, that the Government were a main reason for the poor industrial performance.

In Mr. Callaghan's view, there was no relationship at all between industrial performance and public expenditure.

"The reason why companies do not invest as many and multi-fold—as was discovered by Mrs. Thatcher's predecessor, Mr. Heath—and I believe there are reasons here which go far beyond the public sector borrowing requirement," said the Prime Minister at question-time.

"I know this is the sector on which there is much concentration at the present time. But many other elements are concerned," he added.

Mrs. Thatcher retorted that Mr. Joel Barnett, Treasury Chief Secretary, did not agree with the view now being expounded by the Prime Minister. In a speech last Friday, Mr. Barnett had argued that the levels of public expenditure were a very important reason for poor industrial performance, said the Tory leader.

Moreover, the Prime Minister himself had indicated that

industry should have absolute priority. "Do you go back on that, too?" she asked.

Mr. Callaghan insisted that Mrs. Thatcher should not put words into his mouth or into the mouth of the Chief Secretary. Quoting the Member for Bexley, Sidcup, he said: "I shall come up with the solution."

But the Labour Left wing had another view. Mr. Norman Ashton urged Mr. Callaghan to agree that there could be no solution to the country's substantial unemployment without a substantial reduction in the working week.

He asked for an assurance that nothing would prevent the steady reduction of the working week "so that we can bring about the creation of the kind of demand in industry."

Mr. Callaghan looked doubtful. The unemployment problem was clearly affected by the world recession in trade. "But I agree there is a growing structural problem which affects not only this country but the whole Western world."

"When we have a balance of payments that might be a little better, it will be able to turn to the kind of measures Mr. Atkinson is suggesting—and other countries have to do the same," said the Prime Minister.

Labour MPs join occupational pensioners' Bill protest

BY JOHN HUNT

THE GOVERNMENT Bill to reduce the unemployment benefit which is paid to those drawing an occupational pension of more than £25 a week came under fire from the Tories and from Labour's own backbenchers during the second reading debate in the Commons last night.

It was severely criticised by Mr. Patrick Jenkin, shadow Social Services Secretary, who claimed that the Government's prescription seemed to be "equal misery for all."

Mr. David Ennals, Social Services Secretary, stoutly defended the measure as essential in achieving the Government's public expenditure cuts and said it would produce a saving of about £75m. in a full year. But throughout a long speech he was continually heckled by Labour backbenchers, some of who indicated that they were doubtful about voting for the legislation.

A leading Left winger, Mr. Ian Mikardo (Bethnal Green and Bow) said many Labour MPs would have to decide what to do at the end of the day.

Mr. George Cunningham (Lab. Islington and Finsbury) complained that occupational pensioners would be worse off under the new rules than they were at present, that unemployment pay is untaxed whereas occupational pensioners are subject to tax, and reasoned that the new rule would mean that a higher proportion of a pensioner's total income would be subject to tax.

Mr. Robin Corbett (Lab., Hemel Hempstead) argued that some distinction should be made between people who retired voluntarily and those who were forced to retire. He did not think it should be beyond the wit of the Government to make this distinction.

In addition to occupational pensions, the Bill also stipulates that the weekly earnings limit above which retirement pensions and other benefits are reduced should remain at £25 in April but should be subject to annual review. It also proposes to



Mr. Patrick Jenkin

remove students' entitlement to supplementary benefits in the Christmas and Easter vacations.

Putting the case for legislation, Mr. Ennals said that in the present economic situation it was common sense for the Government to consider where savings could be made in the social security budget. This could best be done by removing or diminishing benefits to people who had adequate financial provision from another source.

"We should take action to ensure that benefits are not made available where the need for them and the case for them is manifestly not established," he said.

Over many years, there had been repeated concern over the payment of unemployment benefit to occupational pensioners and this concern had been common to Conservative and Labour Governments.

The best approach was to make any restrictions that they remedied the acknowledged ill but secured the necessary saving without hitting unemployment pensioners. In practice he said, it would not be possible to restrict eligibility of occupational pensioners by offering them a job.

The arguments for a change in the system were strong in 1968-69 and even stronger now when the need for restraint in Government expenditure was greater than ever.

In addition, it was essential to avoid any misuse or abuse of public funds. "I am convinced that it is right for use now to grasp the nettle with a view to achieving what successive Governments have hitherto failed to accomplish," he added.

Mr. Jenkin said Conservatives would not oppose the second reading of the Bill but would try to delete at later stages the clause depriving occupational pensioners receiving more than £25 a week of unemployment benefit.

He urged that a tax credit scheme would be the best way of lifting a large number of households out of supplementary benefit altogether. The cost of doing this had been reduced because the tax threshold was now so much lower in real terms.

Mr. Jenkin attacked the part of the Bill on new powers of disclosure by the Inland Revenue. "How will the confidential information given to the Inland Revenue under strict secrecy by taxpayers be treated when it reaches the Manpower Services Commission, the Employment Service Agency and the Training Services Agency?" he asked.

On mobility allowance for the disabled Mr. Jenkin stressed that the cash must offer a real alternative. The £5 a week allowance was not enough to give proper

Written Answers

TRADE
Mr. Taylor (Cons., Glasgow, Cathcart), Will applications for action against dumping be dealt with without any further delay than at present when responsibility for anti-dumping measures is taken over by the EEC Commission in July?

Mr. Michael Mearns, Under-Secretary for Trade, told the Commons that two procedures, continuous-descent and managed-drag, would be combined to give a less noisy approach.

Under the continuous-descent technique, an aircraft maintains a steady rate of descent from a much greater height; and distance, cutting out the period of low-level cruise over built-up areas of London.

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Heathrow noise test planned

By Michael Donohue, Aerospace Correspondent

A NEW TECHNIQUE for reducing disturbance from aircraft noise on the easterly approach path to Heathrow Airport between Lambeth and New Heath will be given a six-month trial from December.

Announcing the trial yesterday, Mr. Stanley Clinton-Davis, Under-Secretary for Trade, told the Commons that two procedures, continuous-descent and managed-drag, would be combined to give a less noisy approach.

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Heffer warns on devolution Bill

A WARNING that some Labour MPs would defy the Government over the Devolution Bill was given in the Commons yesterday by Mr. Eric Heffer (Lab., Walton).

He said that on such a fundamental question of the constitutional structure of the United Kingdom, MPs from both sides were not going to worry about three-point differences.

Mr. Michael Foot, Leader of the House, who had just announced that the second reading of the Bill would be discussed on December 13, said there was no doubt about the Government commitment to it.

Mr. Foot said it was for each MP to judge whether to obey the whip, but he stressed: "The Government believes it is essential in the interests of the United Kingdom that this measure should go through this session."

The Government recognises that there might be alterations to the Bill as it went through the Commons. "That is only natural. We are certainly intending to run this through the without a single amendment."

Mr. Heffer said that the Government was not going to be deterred by the fact that the Bill was not going to be passed in this session. "We are certainly intending to run this through the without a single amendment."

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Parkland Textile (Holdings) Limited

UNAUDITED RESULTS FOR THE HALF YEAR ENDED 3RD SEPTEMBER, 1976

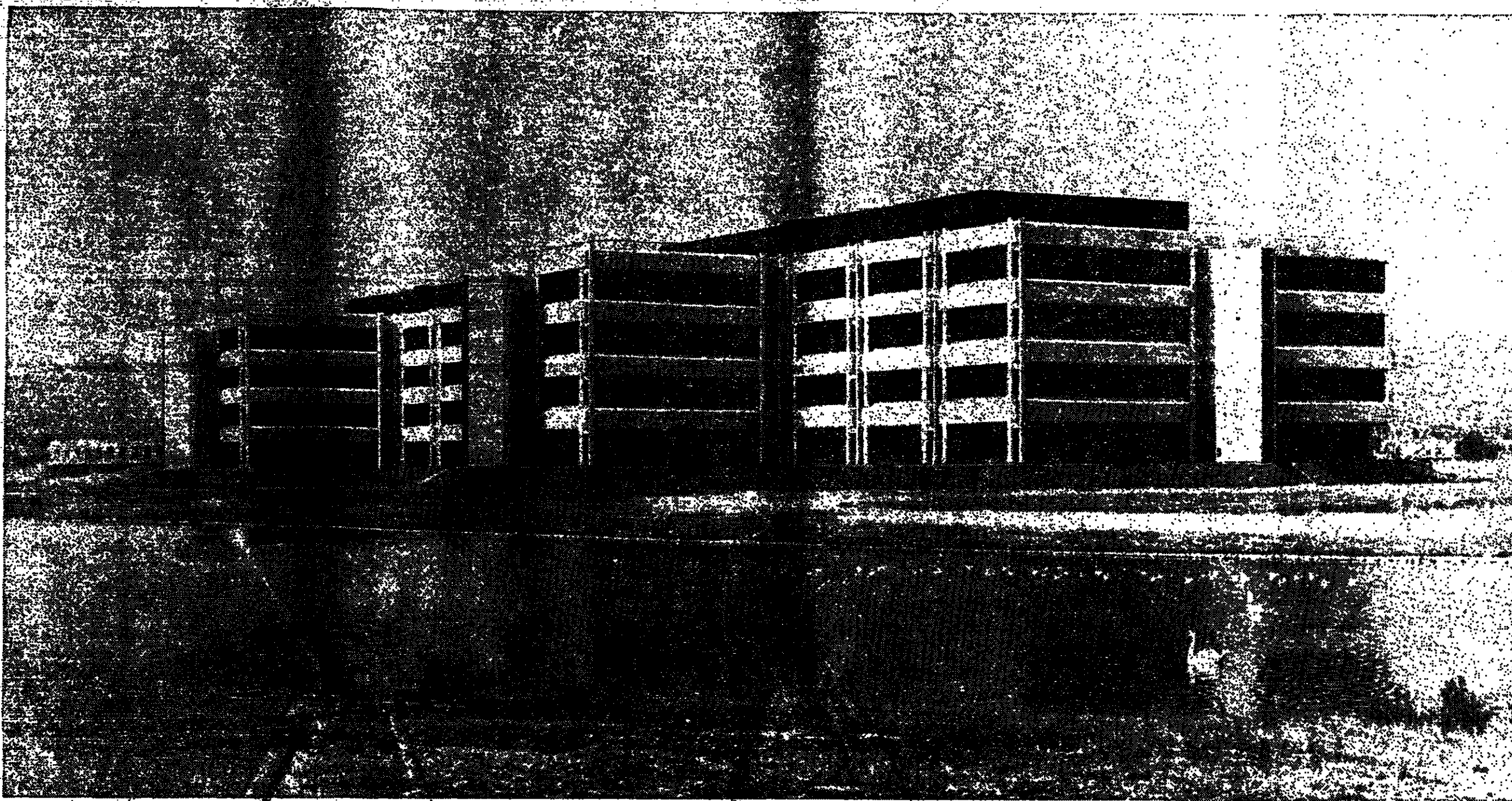
	Half year ended 3rd September 1976	Half year ended 29th August 1975	Year ended 27th February 1976
Turnover	£10,722	£10,000	£10,000
Group profit/(loss) (before tax)	674	819	1,159
Taxation — estimated	350	(167)	33
Attributable to parent company	316	(84)	52
Ordinary Dividend	4.875%	(91)	(35)

I regard these results as particularly satisfactory as they have been achieved against a background of uncertainty in the textile industry and in the country's economy. Our order books are substantial and with nine months of the year already completed, I anticipate that the remainder of the year will also be successful.

J. L. HANSON, Chairman

صكنا من الامل

IBM'S LATEST VOTE OF CONFIDENCE IN THE BRITISH ECONOMY



OFFICIAL OPENING OF NEW £17M PORTSMOUTH HEADQUARTERS TODAY

Today's opening of the new £17 million IBM headquarters at North Harbour, Portsmouth, marks the latest step in the company's 25 years of growth in the UK.

One of the largest fully air-conditioned buildings in the country, it houses 1,400 staff, of whom over 700 were recruited locally.

The new four-storey building is on a 125-acre site which IBM reclaimed from the sea as a major part of the Portsmouth Harbour reclamation scheme. It occupies 360,000 square feet—more than twice the area of the previous London head office.

Adjacent to it is another new building—of 107,000 square feet—which houses a large computer complex, the European hub of an internal information system that links computers in major IBM locations around the world.

North Harbour is just one example of IBM's continuing investments in Britain. Three other building projects are under way.

The manufacturing plant at Greenock in Scotland is being extended. Other work over the next two years will bring the total building area to 600,000 square feet.

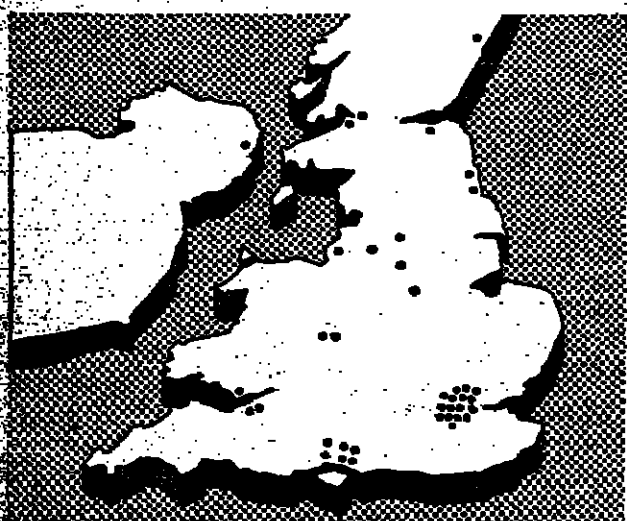
A new block at the Hursley development laboratory near Winchester—IBM's largest outside the USA—will be ready for use next summer.

And due for completion at about the same time is the first phase of the company's new multi-million-pound Midlands Marketing Centre at Warwick.

In addition, a number of other projects are at the planning stage, including the recently-acquired 37-acre site at Greenford, Middlesex. These investments are all part of a record which, in 25 years, has seen IBM United Kingdom Limited grow from one office with under 100 employees to a direct employer of 13,000 people at over 40 locations throughout Britain.

IBM helps provide more jobs through its need for goods and services. In 1975, for example, this amounted to a purchase value of £50 million, from some 2,700 UK firms, large and small.

The company has also introduced new technology and associated skills to the UK through its activities at the Hursley laboratories and the manufacturing plants at Greenock and Havant. And its products have offered British industry, commerce and government new and more effective ways of increasing productivity.



IBM's other locations throughout the United Kingdom: manufacturing plants, a development laboratory, a scientific centre, administrative offices, education centres and sales offices. IBM's activities include manufacture and marketing of computers, from a portable model to very large systems; and the marketing of advanced office products such as memory typewriters, dictating equipment and photocopiers.

25 YEARS OF GROWTH IN THE UNITED KINGDOM

- 1951 • IBM United Kingdom Limited formed
- Manufacturing started in temporary premises at Greenock, Scotland
- 1952 • First IBM computer installed in the UK
- 1954 • Greenock manufacturing plant opened
- 1,000th employee joined the company
- 1958 • Development laboratories established at Hursley, Winchester
- 1961 • Turnover exceeded £4 million
- 1964 • Greenock plant extended
- 1965 • Exports exceeded £10 million
- 5,000th employee joined the company

- 1967 • Manufacturing began at Havant, Hampshire
- New head office occupied at Chiswick, London
- Second Greenock plant extension opened
- IBM Information Services Limited established
- Turnover exceeded £90 million
- 1968 • Education Centre opened at Sudbury, Middlesex
- 1969 • Scientific Centre opened at Peterlee, Co. Durham
- Exports exceeded £30 million
- 10,000th employee joined the company
- 1971 • Turnover exceeded £170 million
- 1975 • General Business Group formed in the UK, establishing a major new group to service office equipment and small computer users
- Exports exceeded £170 million
- Turnover exceeded £390 million
- 1976 • New headquarters opened at North Harbour

'We need to re-awaken our slumbering self-confidence as a nation'

'Bad news, it is said, travels fast. In this country at the moment, bad news seems to be the only kind of news that travels at all.

Businessmen and politicians tend to lay the blame for this at the doors of the media. But perhaps the media are guilty only of reflecting what has recently become one of the country's most debilitating characteristics—a destructive habit of self-denigration.

Of course our conditions are difficult at the moment. Certainly the immediate economic prospects are far from promising. Unquestionably we need to increase industrial investment and responsiveness to the needs of the marketplace, and to reduce unemployment. We also need to spend more, rather than less, on the education and training of our youth, to help them make the world a better place to inhabit in the future. And we need to make the present more secure for our disabled and aged.

But we shall not achieve these objectives until we restore overseas confidence in us as a nation, and we shall not do that until we regain confidence in ourselves.

We need to re-awaken our slumbering self-confidence as a nation of industrial and mer-

cantile innovators, and stifle our aptitude for placing the responsibility for our shortcomings at everyone's door but our own. We must revive a belief in our own ability and so restore our faith. We need to marshal our strengths and resources for success.

Government and both sides of industry will have to play their part in this. But I believe that the overall national interest will ultimately prevail.

Perhaps then, good news will begin to travel faster?

E. R. NIXON, CBE, Managing Director
IBM United Kingdom Limited



IBM
IBM United Kingdom Limited

The Property Market

BY QUENTIN GUIRDHAM

Stock Market unworried by CCA proposals

THE Stock Market has made up its mind that current cost accounting proposals do not endanger the future of property investment companies. Yesterday, though it was said that the rally in property shares was technical, with the jobbers short of stock in some second line companies, the trend was again distinctly bullish.

The argument for buying is that annual valuations will lend credibility to the sector and produce some surprisingly good results in companies like United Real (up 6p yesterday to 132p) which have not revalued for extremely long periods—not since it went public in 1961 in the case of United Real. The counter-argument is that depreciation of buildings could impair companies' ability to embark on new projects or even pay dividends. The buyers are not frightened by this for several reasons. Fundamentally, they never bought property shares for income anyway and, at least for the last two years, were looking to the value of existing portfolios and not to any future developments. Besides, the Morpeth proposals are a draft, and the real question comes when the Government decides how to define distributable profits.

Providing for depreciation on buildings is a way of showing

the true worth of companies if present lines involve too much they are to continue their art and not enough science, so present scope of business. It that both elements in the need not alter their revenue appropriation account—the profit position, and it would be the revaluation surplus—surprising if the Government will be looked at with suspicion. The Royal Institution of Chartered Surveyors' committee which has already provided with some of its worst financial headaches. There is even the thought that property companies might be able to distribute part change what is at best a compromise on the question of internal valuations being sampled by external firms.

But what must be hoped will be the most significant by-product of the proposals (and the RICS guidance notes to its members though they are not applicable to valuers from the other two professional bodies) is a greater uniformity in the standards of valuation. Much work has gone into trying to produce acceptable common standards. While no one pretends that valuers will suddenly start producing identical figures, there has been a real effort to end anomalies in present practice.

BPF suggests alternatives to CLA and DLT

The British Property Federation has produced its *Policy for Land*, designed as a basis for a durable bipartisan policy aimed at providing the stability and confidence which the property industry so badly needs. It is a comprehensive effort, probably the most serious yet to

suggest an alternative policy to the community land scheme. More's the pity that few will see it as bipartisan. Since the Conservative Opposition has so far failed, apart from the thoughts on housing in *The Right Approach* document, to produce any detailed suggestions, the BPF's plans will inevitably be viewed as guidance notes for the new Opposition Environment spokesman, Mr. Michael Heseltine.

Depressingly, the land issue seems to have fallen back into the old trend of the opposition party promising wholesale abolition of existing policy with the certainty that should they gain power, their opposition will promise to do the same. Gone is the period when there was some unanimity of attitude, if only on the grounds that both parties were determined to clobber developers.

This situation will endure as long as the Community Land Act is still designed to lead through the designated areas period. The Second Appointed Day when local authorities to purchase all development land. That is the point at which a gradual municipalisation of land begins. The process would take many decades, indeed centuries, before a desirable land was taken into public ownership, and the proponents of the scheme could insist that the process was not nationalisation, but municipalisation.

But it is this final stage which still prevents even those who agree with many of the principles of the Act from endorsing it. Politically, without that final stage, which Mr. Silkin used to estimate at ten years away, the point of the Act is lost. Practically, if that final stage is not going to be reached, there is little point in the meantime in passing land through the expensive sausage machine of local government.

Mr. Peter Shore, the Environment Secretary, has said that local government expenditure cuts and the absence of private sector development schemes, has gone against it. The last total given for land acquired under the Act is 120 acres bought for £1.5m. That contrasts with the public expenditure White Paper's provision of £1m. of acquisitions last financial year and £31.3m. in this one.

With his particular interest in the problems of the inner cities, Mr. Shore will be aware that most of the boroughs concerned see little practical application of the Act for them. Greenfield housing sites are one thing, but positive planning to acquire and redevelop urban land is simply not possible in the majority of cases while developers consider the returns inadequate. The Greater London Council has just seen that however favourably you structure leases, developers cannot be forced to go ahead. Thus the largest proposed development in its Docklands Scheme, the £40m. Southwark Trade Mart, has been postponed indefinitely by Trammel Crow.

Inertia

It is not possible to generalise, but there is evidence of much inertia among local authorities in even getting to understand the machinery of the Land Act. It cannot be encouraging to Government that, with the Act's main advocate, Mr. John Silkin, moved to Agriculture, the land scheme is in danger of slipping into the same backwater that the Land Commission landed in long before the fall of the 1964-7 Labour administration. Mr. Shore's efforts for the moment are thought to be directed more at the primary problem, of trying to persuade developers back into the housing market particularly where, with estimates of next year's private sector housing completions falling well below

the spirit of the Act alive. The market, both in the sense of

completions falling well below

The Financial Times Friday December 3 1976

this year's 180,000 units, ideas is calculated by reference for exempting the insurance companies and pension funds back into the sector are being put forward.

Repeal

The BPF has already produced a housing strategy document and its new publication is mainly of relevance to commercial development. It does not pretend that the Land Act can be kept in some amended form, saying it would repeal both this and Development Land Tax.

However it would keep from the Act those powers in Section 15 which strengthen local authorities' rights of compulsory purchase and, while it considers Schedule 2 of the Act objectionable in its curtailment of owners' rights of objection, it suggests a provision for expediting compulsory purchase when the owner of a small parcel of land holds up an entire comprehensive development. The BPF has chosen the level of 10 per cent of the land for the whole scheme as the cut-off point for these special powers to override a minority owner's objections on the analogy of the Companies Acts' rights to compulsorily acquire minority shareholders.

The BPF also makes suggestions, in some detail, aimed at overhauling the administration of planning legislation but the heart of its arguments must lie in the tax suggestions. Betterment tax is accepted and rates suggested are at Corporation Tax levels for companies and at personal tax levels for individuals.

Apart from this reduction on the present rates, it also wants a tax which is not payable until a gain is realised (unlike the development provisions of DLT) that is quantifiable when development starts (the machinery is already there through DLT); that

Accounts

The interesting addendum to these tax suggestions is that local authorities should get a proportion of the money raised. This idea has presumably been introduced to balance revenue which local authorities are supposed to receive from community land accounts. The BPF suggests is that Inland Revenue would collect tax but that local authorities would receive the whole of the tax in respect of their own charges of land for their own and a proportion—30 per cent suggested (the same basic as under the community land scheme)—of the revenue for other purchases within the area. This is explained as a contribution to the authorities' expenditure on infrastructure.

This is a once-and-for-all and as such does not satisfy local scheme's criterion of "community" sharing in increases in land values. It also argues that providing automatic share for local authorities from the central Government levy is merely a bookkeeping exercise and that the scheme would anyway be unacceptably without some form of enticement between rich and poor boroughs. But the borough under the BPF's scheme, and hardly collect less from betterment taxes than they look in doing during the first few years of the community land scheme.

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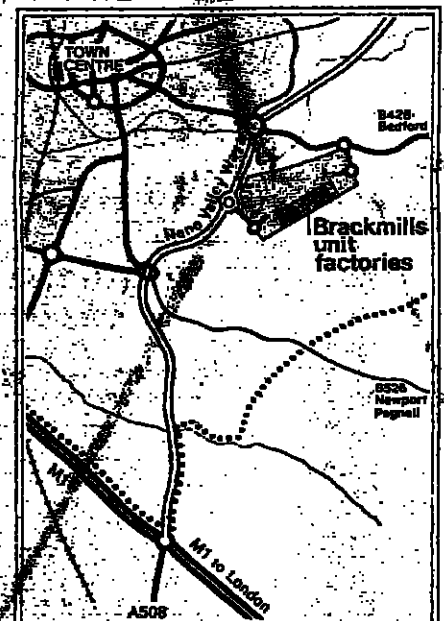
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LOOK... LOOK... LOOK... LOOK

Unit factories Northampton
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But here's a sign of confidence...
New factories costing £900,000 on the way

ANNOUNCING the start of work on £900,000 worth of new factories in the southern area of the town. Northampton Development Corporation said today the decision to go ahead was "a sign of confidence in our ability to attract more new industry to the town."
Work will begin next Monday on 118,000 square feet of unit factories on Brackmills employment area. The factories will be built on the southern boundary of the employment area beside Houghton Hill and there will be 11 units - varying in size from about 3,000 square feet to 20,000 square feet.
The units have been designed by Northampton Development Corporation's Department of Architecture and Planning, and the contractor will be Balfour Beatty Construction Ltd., a member of the BICC group. The work will be phased over about a year, the first units being completed first.
This will be the first phase of unit factories on Brackmills, and a further 20 units, totalling about 160,000 square feet, are planned later. The total site area is about 17 acres.
The factories will be finished in aluminium - white vertical cladding over the top of the doors and blue for the roofing. The cladding on ground to door levels will be of light grey blockwork.
To date the Development Corporation has built about 450,000 square feet of unit factories on its employment areas, and they have proved very popular.
"We have an excellent track record," said a spokesman. "At present only three units are available for letting, otherwise all are taken."
The first phase units at Brackmills comprise two of about 20,000 square feet; four of 12,000 square feet; three of 5,000 square feet; and two of nearly 3,000 square feet.

It's only five minutes from these factories to the M1 and then you're only 20 miles from the M1/M6 junction. Northampton's an ideal centre for distribution because it's mid-way between London and Birmingham; most of the country's major towns, ports and airports are within a radius of 100 miles of it too. Northampton's an established town, with excellent shops, schools and leisure facilities. There are plenty of houses for sale and we can offer new rented homes to the employees of firms moving to the town.

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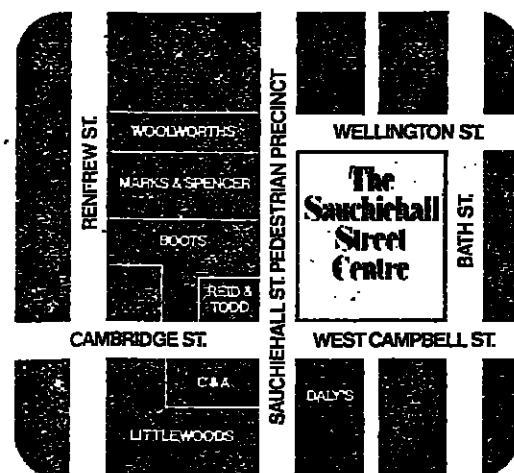
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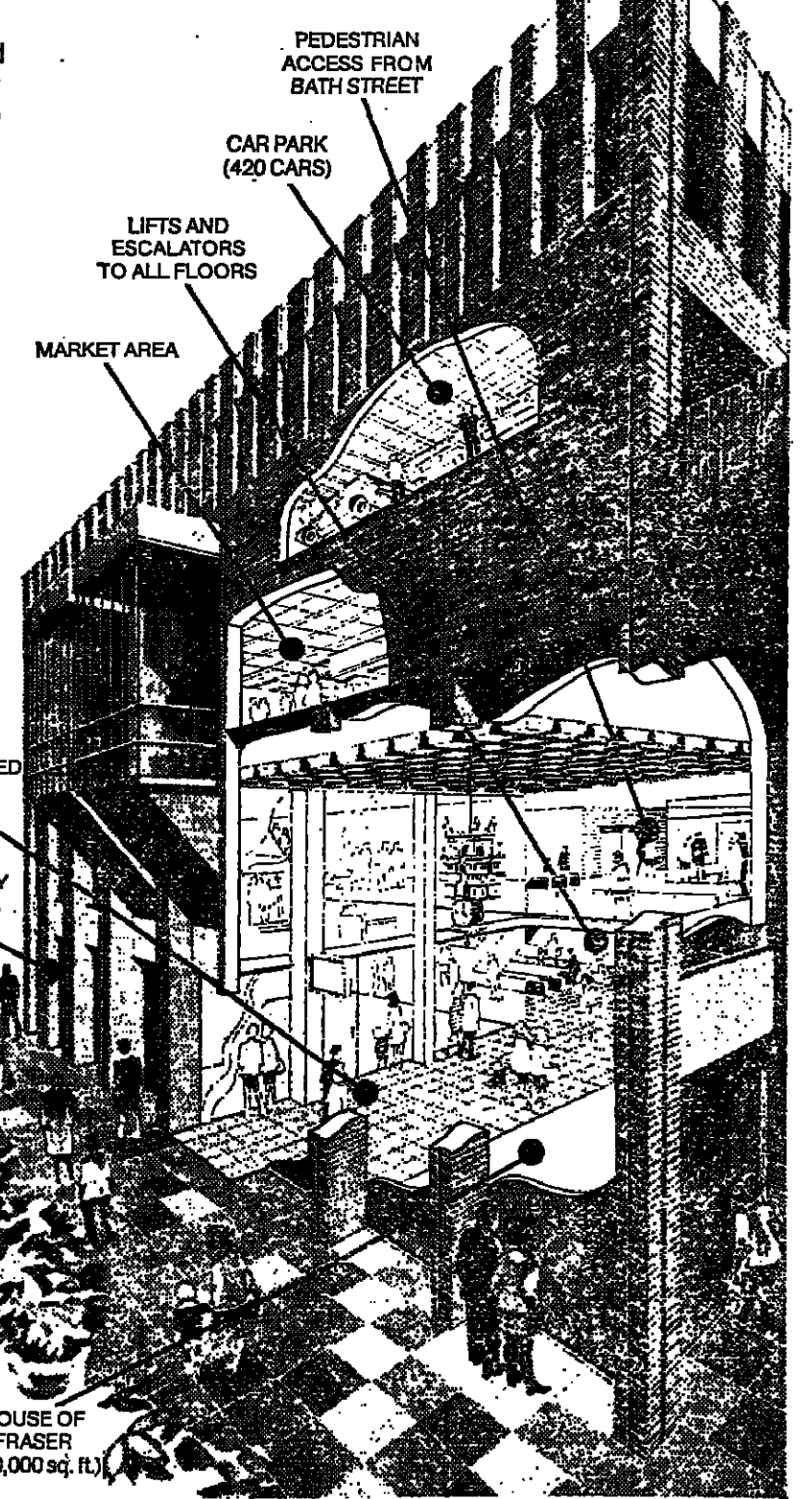
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JUL	Stable
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Investment Yields on Scottish Factories and Warehouses

Month	Trend
MAR	Stable
JUL	Falling
NOV	Falling

There was no similar upward movement in West End offices, although the remainder of the Greater London Council area and the South East showed a slightly firmer trend. Elsewhere, office rents are forecast to remain static in most areas compared with the last year. In the Midlands, a survey poll there is a clear weakness in East Anglia, the East Midlands, the South West and in Scotland. Some of the decline in regional rent expectations may be attributable to the cut back on central and local government leadings.

There the trend of factory and warehouse rents is indicating the slowness of industrial revival. What is noticeable, however, is that forecasts of further falls in rents are most evident among responses on factories, the North being a striking example.

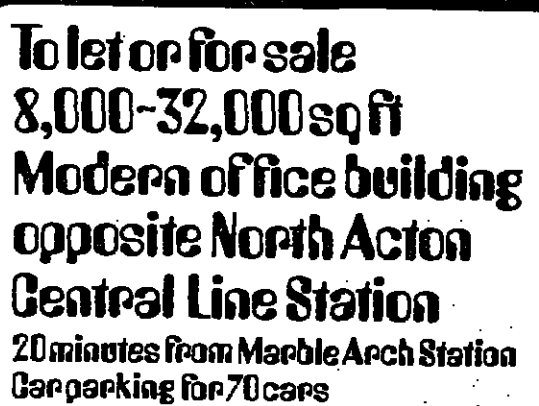
Answers to a special question on whether the Government's charge to invest in manufacturing industry was being implemented by more industrial space being leased or bought, suggested the same: many

AREAS	LONDON CITY	WEST END	REST GLC	SE (EX-LON.)	N	NW	EAST ANGLIA	YORKS & HUMBER	EAST MIDS.	WEST MIDS.	SW	SCOT.	WALES	NAT. IONAL
Compared with 3-months ago:														
QUESTION 1														
What is the trend of rents?														
(a) Offices	R S F	% 41 59	% 14 77	% 100	% 7 90	% 9 91	% 5 90	% 11 78	% 84 5	% 78 30	% 78 22	% 80 10	% 100	% 10
(b) Prime Regional Shops	R S F	16 76 6	41 59 —	23 77 —	40 60 —	18 82 —	46 54 —	33 67 —	27 73 —	25 59 16	15 85 —	27 73 —	42 58 —	27 73 —
(c) Secondary Shops	R S F	— 84 16	— 69 31	7 63 30	8 80 12	9 44 27	5 78 17	— 73 22	5 93 7	— 69 26	5 68 16	16 78 11	11 92 8	— 75 19
(d) Modern Factories	R S F	20 80 —	— 91 9	5 84 11	20 74 6	8 59 33	11 78 11	— 100 —	10 85 5	35 51 10	30 70 —	11 89 —	15 80 5	— 18 9
(e) Modern Warehouses	R S F	16 76 8	— 109 —	5 95 —	24 73 3	16 68 16	16 84 —	— 100 —	15 85 —	35 58 7	15 85 —	11 89 —	25 75 —	— 100 —
QUESTION 2														
What is the trend of investment yields?														
(a) Offices	R S F	66 25 9	65 15 20	68 7 25	53 17 30	50 30 20	43 39 18	85 15 —	40 54 6	70 20 10	50 43 7	67 17 16	35 58 7	33 45 22
(b) Prime Regional Shops	R S F	85 15 —	72 6 22	69 31 —	52 16 32	50 30 20	46 28 26	85 15 13	40 47 13	88 12 —	46 47 7	66 26 8	33 59 8	37 38 25
(c) Secondary Shops	R S F	86 7 7	70 30 —	78 8 14	52 32 16	50 20 30	60 27 13	85 15 12	56 32 12	77 12 11	73 14 13	69 16 15	58 34 8	37 63 —
(d) Modern Factories	R S F	83 17 —	77 23 —	70 7 23	55 16 29	64 16 36	47 30 23	87 13 —	41 48 11	81 10 9	50 50 —	69 24 7	46 47 7	33 45 22
(e) Modern Warehouses	R S F	75 25 —	77 23 —	70 7 23	50 25 25	63 10 27	47 30 23	87 13 —	41 42 17	75 9 —	47 33 —	69 24 7	42 51 7	33 45 22
QUESTION 3														
What is the trend of capital values?														
(a) Offices	R S F	13 23 64	19 29 52	18 32 50	23 35 42	8 42 50	5 54 41	23 36 66	23 41 —	7 32 61	— 45 55	— 56 44	5 62 33	8 59 33
(b) Prime Regional Shops	R S F	7 16 77	22 22 56	29 — 71	33 22 45	16 34 50	33 27 40	22 12 66	27 40 33	27 16 67	5 99 34	22 28 50	26 41 13	18 46 34
(c) Secondary Shops	R S F	— 28 72	— 38 62	7 15 78	— 42 58	— 34 66	6 32 62	— 23 77	5 40 55	— 39 61	5 22 73	5 28 67	— 53 47	— 55 36
(d) Modern Factories	R S F	18 37 45	— 45 55	16 40 44	29 34 47	15 24 61	17 42 41	— 45 55	15 54 31	14 36 50	— 69 31	16 40 44	11 66 23	9 73 18
(e) Modern Warehouses	R S F	8 34 58	— 50 50	17 42 41	24 51 34	7 38 42	15 40 60	— 50 35	18 39 43	— 62 38	11 39 50	11 68 16	14 67 25	8 43 41
(f) Industrial Land	R S F	9 55 36	— 50 50	37 13 50	27 59 24	7 65 28	11 62 67	— 70 30	4 68 28	— 60 40	5 70 25	11 62 27	15 59 26	7 78 15
QUESTION 4														
Activity in investment markets														
	R S F	18 23 50	15 35 50	18 26 54	25 33 59	25 17 58	15 27 59	11 23 66	11 39 50	7 32 61	— 48 52	— 50 31	21 48 31	30 39 40

being lost to private sector developers. The raising of IDC limits from 10,000 square feet to 15,000 square feet was, however, noticed favourably in the area concerned, with the South West being one where some increase in demand for the size of unit just below 15,000 square feet was noted. But for larger units the pull of grants in intermediate and development areas was still noted as strong.

Overall, the picture presented by the poll of industrial property market prospects in most regions did not indicate any general prospects of increased demand.

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The Management Page

EDITED BY JOHN ELLIOTT

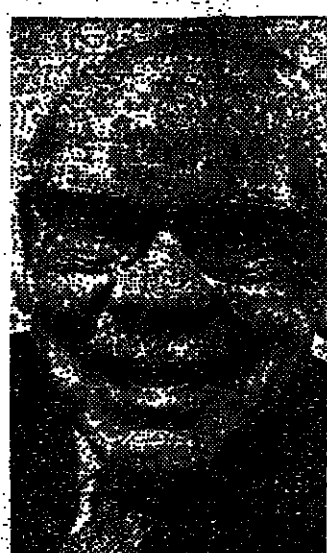
Today's argument on the chairmanship of Rugby Portland, highlights a Board's role in choosing the chief executive. Geoffrey Owen assesses where such people can be found



A number of chief executives: George Burton, Fisons; Geoffrey Cross, ICI; Donald Frey, Bell & Howell; Allen Sheppard, Watney Mann; Irving Shapiro, Du Pont; Jack Hanley, Monsanto.

Criteria involved in a boardroom succession

WHEN A single individual dominates a company to the extent that Sir Halford Reddish has done at Rugby Portland Cement for the past forty years, there are always likely to be problems over the succession. It happened with Sir Jules Thorne and with Sir John Davis at the Rank Organisation. One can argue that if the Board of directors had been doing its job properly it would have insisted on a retirement age of 65—Sir Halford Reddish is 78—and made arrangements years ago for an orderly succession. But when the man at the top is not only chairman, chief executive and a substantial shareholder, but also has an outstanding record of achievement behind him, it is not easy for a Board to perform its proper function.



Sir Halford Reddish

Successor

It may be that the argument at Rugby Portland will be settled today. Sir Halford has proposed a successor who is apparently unacceptable to the other directors. But whatever the outcome the affair should alert Boards of directors, once again, to the need to get to grips with the problem of a succession at an early stage, even at the cost of a full-scale confrontation with the existing boss. The Board, after all, is responsible for appointing the chief executive, for ensuring that potential successors are available and for choosing the right moment to make the change.

Ideally there should be at least one, and preferably two or three, managers inside the company who are capable of taking over the top man's job. The choice will depend on which of them has the particular combination of qualities and experience that the company needs at that stage in its development. Companies with a deep commitment to management training—Procter and Gamble, Ford and ICI are examples—almost always promote from within. The trick is to find the insider who is not too much of a "company man," but is objective enough to see the company's deficiencies and is aggressive enough to force through the changes that are needed.

George Burton at Fisons, for instance, became chief executive in 1966 at a time when the company needed to alter its management style, its organisational structure and its approach to growth. The subsequent transformation of Fisons owed a great deal to Burton and the fact that he had spent most of his working life with the company gave him a feel for the business and an authority which an outsider would not have enjoyed. His greatest asset,

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Burton once said, was "the capacity to stand on one side and look at every activity in an objective manner."

When William Hewitt became president and chief executive of Deere, the U.S. farm equipment maker, he had been in the firm long enough to know its strengths and weaknesses. It was a sound business which needed an enlarged view of what was possible, especially in international markets. Hewitt, as a Fortune magazine profile put it last month, "brought the perspectives of an outsider with broad interests and long-range vision to a relatively introverted company."

A more recent U.S. appointment was that of Irving Shapiro to be chief executive of Du Pont. A lawyer with no technical qualifications or experience, but a long career in Du Pont, Shapiro represents a sharp break with tradition in what has always been one of the most technically-minded and research-conscious of companies.

Outsiders suggest that Du Pont has recognised the need to broaden its outlook to cope with a number of external challenges, ranging from "Naderism" to the general sniping at multinationals, and that Shapiro's experience, which included several years in Washington before he joined Du Pont, is highly relevant to the legal and political issues involved.

There is always a temptation to go for a complete outsider if the company's recent performance has been poor. But to do so is to lose the advantage of a new broom has to be set against the moral and damage to morale that his arrival may cause. It may be better to make do with existing management resources, as Lord Ryder did at British Leyland, than to subject the company to a long period of uncertainty while the newcomer finds his feet. The notion that all management problems are basically the same and that the well-trained "professional" can switch readily from industry to industry can be exaggerated.

Professional

Much depends on the nature of the business and its particular difficulties. When Geoffrey Cross was brought from Univac to become managing director of ICI in 1972, the company was suffering from the pains of an ill-digested merger. It needed a professional to sort things out. But it is hard to believe that Cross would have been as successful as he has been if he had not been thoroughly steeped in the computer industry. In a business where product decisions are so crucial, a man at the top who understands and has a feeling for the product is essential.

The same applies to some extent in the motor industry. The weaknesses of Leyland's truck and bus division have been partly related to the division to take up a Government appointment, his various companies which had been merged into Grand Met's had some experience of the brewery division. Sometimes

after bitter takeover battles. He was able to ask basic questions about the way the business was run, especially the traditional reliance on functional specialisation, and to move gradually along Grand Met's normal path of decentralisation towards a more orderly management structure. But one of his first priorities in the early months was to learn as much as he could about brewing—as he puts it, "how to make a 'Special' special."

Sheppard is one of a large number of ex-Ford men—in his case ex-Chrysler as well—who now occupy senior positions throughout British industry. Ford is Britain's most successful business school. Anyone who goes through the full rigour of Ford training, absorbs its disciplined approach to management and emerges with a senior job, will soon find himself preyed upon by head-hunters.

The same thing happens in the U.S. to some extent. One example is Donald Frey. He spent 17 years with Ford—his big success was the development of the Mustang—but found his way to the top blocked and left because he wanted to run an entire business. Since 1971 he has been head of Bell and Howell, the photographic equipment

company, where he has cut out into, but he still subjected himself to a crash course in petrochemistry in order to understand the business better.

Transfers of this kind are not common in the U.S., where the chief executives of larger companies generally spend their entire working lives with one employer. Of the chief executive officers in Fortune's top 500 companies this year, 35 per cent. had worked for only one company, 27 per cent. for two and 23 per cent. for three. This might suggest that corporate loyalty earns its due reward, but more important, it shows that successful companies grow their own management talent and hire from outside only in exceptional circumstances.

In one sense hiring a chief executive from outside is an admission of failure: like the move of Alastair Down from British Petroleum to Burmah, it is sometimes forced on a company by financial crisis. On the other hand, there are dangers in a management becoming too inbred and too inward-looking. Bringing in an outsider can be a way of checking an incipient decline and unlocking the potential which the insiders are somewhat failing to exploit. But the risks of incompatibility—and the costs of making a mistake—are high.

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Catalyst

A successful transplant in the U.S. was the move made by Jack Hanley from a senior position at Procter and Gamble to become chief executive at Monsanto. This was a case where Monsanto's technological and management strengths were not being used fully because no one was coordinating them. A catalyst was needed to instil a sense of order, to establish goals and to structure the management so that the goals could be achieved. Because Procter and Gamble was Monsanto's biggest customer, Hanley knew some-

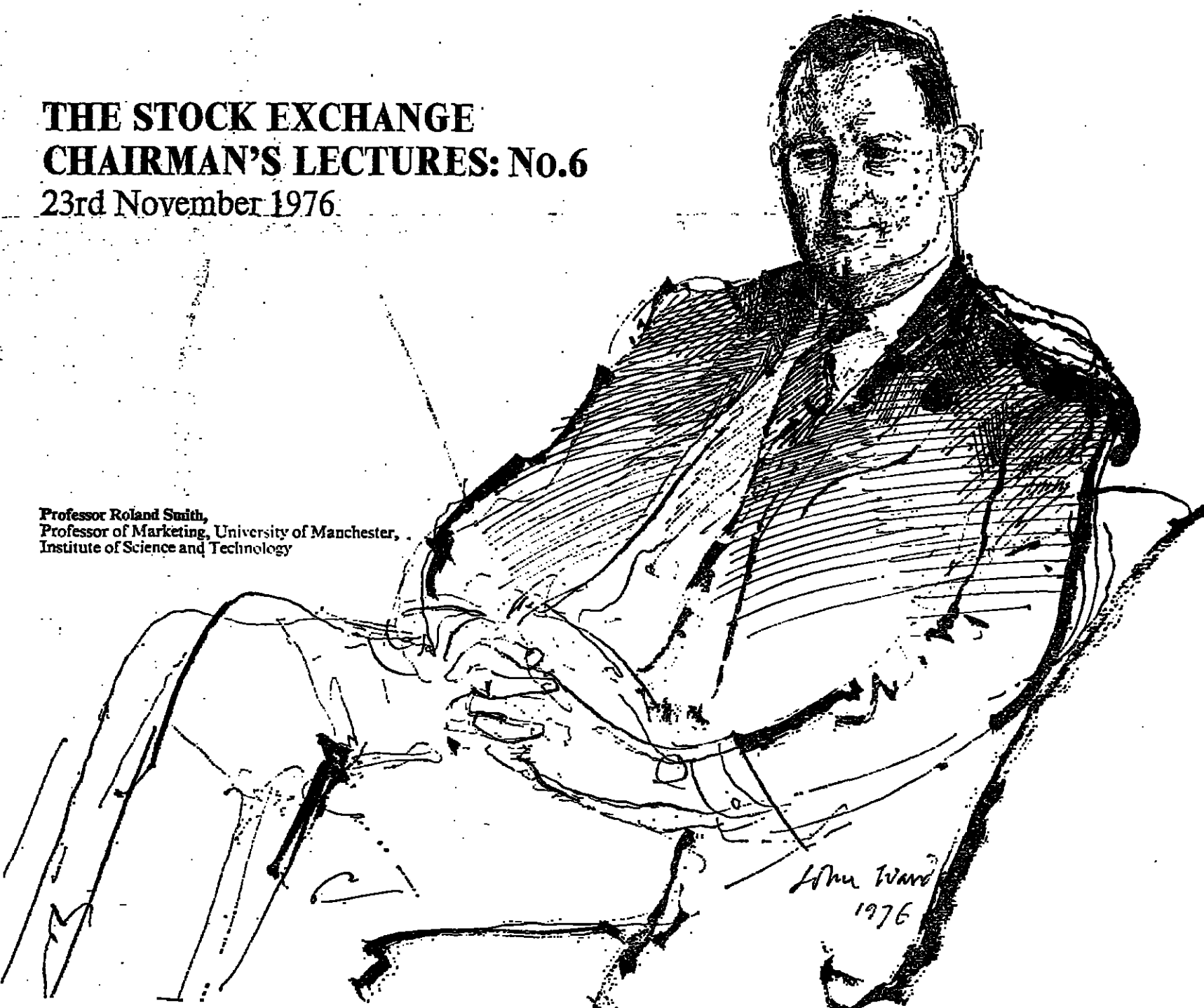
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THE STOCK EXCHANGE CHAIRMAN'S LECTURES: No.6 23rd November 1976

Professor Roland Smith,
Professor of Marketing, University of Manchester,
Institute of Science and Technology



Higher Education is one of Britain's major industries. It requires regular injections of capital?

The Stock Exchange Chairman's Lectures have established themselves as a means whereby world figures can make known their views on matters of current or long-term importance. On 23rd November, Professor Roland Smith put forward his views on the Educational Needs for a Competitive British Society.

Professor Smith said that "at a time when the whole public borrowing requirement is being analysed, it is natural that fundamental questions should be asked about the contribution higher education is making to the present and future needs of British society."

"In no way," he said, "may universities remain unaffected by an annual inflation rate of 15%. They require regular injections of capital."

He suggested a possible change in the balance of study areas and student numbers where national resources are scarce. Possibly fewer grants should be available to students wishing to read Arts or Social

Science-based subjects and more adequate grants going to those students wishing to read science and the technologies.

"If the U.K. is to remain competitive industrially," he said, "even more public expenditure may be needed to train and develop more young technologists to manage our factories more efficiently than has been the case in the past."

It was clear that neither individual engineers nor scientists had become folk heroes of the young. Students were more inclined to study subjects involved with people. In this economic climate, a change in emphasis in higher education

might be helped by the Media or such schemes as the "Queen's Awards for Technical Achievement." This might stimulate a greater awareness of the values of science and technology.

"I believe it is a pity that an increasing reservoir of quality talent is being diverted from creative technological and entrepreneurial activity." In the individual firm, the prevailing and emerging levels of technology combined with the quality of day-to-day decision-making determine its success or failure in the market place.

"For a variety of reasons, specific sectors of the British economy are clearly deficient in the competitive condition of their technology and consequently are short on product." Technology is competitive and the challenge is for it to remain so.

Copies of the complete text of this lecture are now available from the Public Relations Office, The Stock Exchange, London EC2N 1HP.

THE STOCK EXCHANGE

GERMAN DAIRIES

BY NICHOLAS LESLIE

An export co-operative

THREE YEARS ago West German butter was so little known in the U.K. that its percentage of the total market was almost incalculable. Today, however, it has around 10 per cent. of the market and is probably still carrying out further business despite the fact that the British butter market is, if anything, declining slightly.

Much of the credit for this achievement can be attributed to a Hamburg-based company. Called Deutsches Milch-Koöperativ (DMK) it is an unusual organisation. A privately-owned co-operative, it is in some ways akin to U.K. organisations such as the Milk Marketing Board and the FMC (the Food Marketing Corporation) which provides a central selling agency for the meat trade. However, taking the full range of DMK's activities into account—it has a predominantly export role, plus other important representative and purchasing functions for almost the entire German dairy industry it probably has no equal outside Germany.

DMK sits at the top of a pyramid and is owned by 12 regional dairy centres which form focal points for, and themselves owned by, about 700 dairies. More than three-quarters of the dairies are co-operatives owned by dairy farmers, with the balance being private companies. Thus the power base for DMK stems from the thousands of dairy farmers throughout Germany who together produce around 4,000bn. gallons of milk a year.

As shareholders, the dairy farmers often make their views known on what they think should be happening in the dairy products market, according to Mr. Fritz Thiel, president of the executive Board of DMK.

This activity is not confined to the large dairy farmers. In fact, the small operation dominates the German dairy scene: the average herd is less than ten cows compared with around 45 in the U.K. This is probably because there are numerous dairy farmers who have a full-time occupation but keep a few cows.

Although DMK acts in some way for virtually the whole of the German dairy industry, Mr. Thiel insists that it is not in a monopoly position because it has to compete with its shareholders in the marketing of products. DMK concentrates its efforts on all markets outside Germany, and the individual dairies supply the home markets. It has its own brand names—Delicando for its butter in the



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FRIDAY, DECEMBER 3, 1976

Council of indecision

THE SCEPTICISM about the usefulness of the meeting of Heads of Government of the European Community, which took place in The Hague earlier this week, is by no means confined to outside observers. It was President Giscard d'Estaing himself who chose to record his dissatisfaction with the way such meetings are conducted in a letter to his fellow European leaders. Coming from the man who invented the present procedure—and who therefore has some interest in seeing it succeed—this amounts to a strong implicit criticism, even if the details of his complaint are not known. Other, more explicit, criticisms from participants range from the accusation that the Hague meeting achieved nothing to the milder suggestion that achievements should not be expected, but that it was still both badly chaired and inadequately prepared.

Frequency

Quite apart from the fact that the Community over the past two years or so seems to have run out of momentum, and will only regain it if its members wish it to do so, such criticism is both inevitable and yet at the same time misses the point. It arises, and is bound to arise, because it is not at all clear what the meetings are intended to do.

The idea of the European Council at the Heads of Government level was devised because it was thought that what used to be called European summit meetings had become too formal and tended to arouse expectations which were not fulfilled. It was therefore decided that the meetings should take place both less formally and more frequently. Yet, at the same time, a number of other ideas which had been in the air for the reform of Community decision-making were dropped. One, much canvassed by the late President Pompidou, was that there should be a small, but permanent political secretariat which would be responsible for preparing the meetings. Another was that if the meetings were to be really informal and to allow the Heads of Government properly to know each other, they should take place not two or three times a year, but at least once a month. A third was that the Presidency of the Council should be extended from the present period of six months to a year in order to enable the holder better to organise and to prepare Council business.

Taken in isolation, all of these ideas have something to recommend them. Extending the period of the Presidency, for example, would mean that member countries would only hold it about once a decade and even less if the Community is further enlarged. Again the secretariat idea runs up against the objection—at least from the European Commission—that it might mean bypassing established institutions.

Such objections deserve to be considered, but they have to be weighed against the fact that the present Council meetings are neither informal nor decisive. They are still sufficient of an event to arouse expectations that something will be achieved and disappointment when it is not. They are still infrequent enough to prevent a running dialogue. Add to this the absence of any machinery specifically designed to ensure continuity, and one has summarised the dilemma.

Machinery

It appears that the British, who assume the Presidency next month, believe that the problem can be at least partially resolved by better chairmanship—on the grounds presumably that the British Cabinet is so much better run than its European counterparts. There may even be something in the argument, but it remains that the continued failure of the Council either to meet harmoniously or to produce agreements discredits the Community as a whole, and the idea of some continuing machinery or political secretariat is the best yet put forward.

The unnecessary cost of housing

OF ALL the public expenditure needs that the Government needs to grasp housing is at once the most urgent and the most difficult. It is the area in which the contrast between mythology and reality is at its most stark. Since 1971 the housing budget has increased at a far more rapid pace than public expenditure as a whole, in the belief that this was socially necessary because of a national housing shortage. Yet it has been during this period that the country has moved from a state of acute housing shortage to one of acute surplus.

The figures deserve close examination. In the years 1951 to 1961 public spending rose at an average annual rate of 5.9 per cent.; the equivalent figure for housing was 3.2 per cent. In the following decade, to 1971, the total Government spending rose by an average of 9 per cent. a year, with housing just about catching up at 8.4 per cent. It could be argued that in those years the share allocated to housing was insufficient, particularly in view of the post-war shortages. Yet events since then indicate that there has been overkill, and with a vengeance.

Rocket

For in the period 1971-73 the average annual increase in the housing budget was no less than 38.9 per cent., at a time when the total expenditure of the Government rose by less than half as much—15.3 per cent. a year. In 1973-75 the housing rocket continued its course, albeit at a slightly more oblique angle, with an average yearly increase of 33.9 per cent. against an overall 28.8 per cent.

The result is that we now have a 14th-plus housing budget at a time when it is not at all clear that it is necessary on any grounds, including grounds of genuine need, to spend anything like as much. On most counts most of the British people are now as well housed as their West European counterparts, and better than a good many of them. The blights of the past—of absence of indoor baths or toilets, or overcrowded rooms or still exist, but only at a rapidly dwindling margin.

Any Government would have to take care of this margin, but that means a housing policy based on detailed surveys of local needs, building or better, renovating where there is a genuine shortage for regional reasons or because a type of household (single, perhaps) cannot find a dwelling at a price that can be afforded. It does not mean a grand national programme of the old kind, with its escalating costs—which is what we now have.

Surplus

The growing surplus is already being felt by some local authorities, such as Liverpool and certain London boroughs, which are finding that the less desirable council flats are becoming very difficult to let. A continuation of the present rate of capital expenditure will only add to this surplus; there is in fact a strong case for winding down the whole of the council-house building programme (and even that would not immediately stop costs from rising, as old debts are refinanced at higher rates of interest).

If the building industry is not to be totally wrecked such a curtailment would have to be phased. Phasing is also the only available palliative for the unpleasant course the Government must follow: an increase in council house rents. At the beginning of the decade those were meeting about two-thirds of costs; to-day they are heading down towards about one-third. February's public expenditure White Paper talked about increasing this to something over 50 per cent. by 1979-80. This target should be brought closer, and the aim should be to restore the share of rents to their old level of support for total costs.



Mr. Tanaka, the former Premier, whose arrest started the rot.

Mr. Ohira, the Finance Minister, who leads an anti-Miki faction.

Mr. Fukuda, the Prime Minister's chief opponent in the Liberal Democratic Party.

Mr. Miki, the Prime Minister, has won a reputation for cunning.

Conservative domination of Japanese politics may be ending.

THE JAPANESE ELECTIONS

Watershed ahead for the Japanese

By CHARLES SMITH, Far East Editor, in Tokyo

JAPAN HAS been ruled for so long by a conservative Government—to be precise, since the Liberal Democratic Party was formed in 1955—that most people have difficulty in imagining what other kind of Government the country could have. Imaginations may have to be stretched a little after Sunday's general election, because it looks as if the Liberal Democrats, for the first time in their history, could end up with fewer seats than are needed to control the lower house of the Diet, the Japanese Parliament. The Upper House of the Diet is not up for re-election this time. At the moment they have 265 of the 481 seats in the House of Representatives. They will need 256 to retain a bare majority, since the House is being enlarged to a total of 511 seats. For full control, which means an LDP chairman and a majority of members on each of the major Diet committees, the party reckons that it will have to win 271 seats, five more than its present strength. Since voters appear to be drifting away from their traditional conservative affiliation and since there are problems within the party itself, serious doubts are being voiced whether 271 can be attained.

There are at least three reasons why things have gone wrong. The first is that contrary to what some of the optimists were predicting a few weeks ago, the Lockheed affair has seriously damaged the LDP. The impression is apparently still strong among voters that the party has not cleaned itself up after last summer's revelations of bribery in high places. That impression is probably correct. In order to stay in power Mr. Miki obviously had to make some concessions to his opponents. One of them seems to have been involved in a partial amnesty for Lockheed suspects charges who are running in the

Lockheed stigma

The fact that the Lockheed stigma is still there can be related to another basic weakness: the LDP is split from top to bottom on the issue of its own leadership. The Prime Minister, Mr. Takeo Miki, who has earned himself the reputation of being the most cunning man to lead the party since its foundation, was able to outmanoeuvre the two-thirds of the LDP parliamentary leadership who want him to resign during a series of backroom negotiations immediately before the election campaign.

There are LDP politicians who have been publicly named recipients of Lockheed pay-offs without actually having been arrested on bribery charges who are running in the

election as official candidates of the party. The three senior wing of the party), and a dis-tributors is about a quarter of what it was given at the last general election in 1972. In the Lockheed inquiry made rapid progress up to last July and August (the period in which Mr. Tanaka and two other suspects were arrested). It appears to have been making time since then, even though the public has yet to be told what happened to about two-thirds of the money which the U.S. aircraft manufacturer is known to have paid to its Japanese agents.

Campaign funds

The effects of the split in the LDP have shown up in other ways as well. Mr. Miki and his chief opponent within the party, Mr. Takeo Fukuda, seem to have spent almost as much time criticising each other in their campaign speeches as in asking the voters to support the LDP. There have been constituencies in which factional rivalry between pro- and anti-Miki groups has resulted in extra candidates being put up by the party, thereby threatening a split in the conservative vote. There have been accusations that after the first official allocation of Yen 5m. (about \$102,000) of campaign funds to each LDP candidate, subsequent additional allocations of party funds have been somewhat more generous to the Miki faction than to candidates following rival leaders, such as Mr. Fukuda or the Minister of Finance, Mr. Masayoshi Ohira.

The split in the party and the relative unpopularity of Mr. Miki with big business, may also explain why contributions from the business world to the LDP campaign have been small. The Yen 5m. which LDP is

believed to have succeeded in raising from business contributors is about a quarter of what it was given at the last general election in 1972. In the Lockheed inquiry made rapid progress up to last July and August (the period in which Mr. Tanaka and two other suspects were arrested). It appears to have been making time since then, even though the public has yet to be told what happened to about two-thirds of the money which the U.S. aircraft manufacturer is known to have paid to its Japanese agents.

The LDP weakness, which reflects a gradual and long term decline in the conservative vote as well as the party's recent internal upheavals, does not necessarily mean that the opposition parties are getting near the point where they can form a Government. One feature of the campaign has been a huge increase of the number of voters who say they do not support any party: the ratio was put at 30 per cent. by one of the newspaper polls conducted earlier this week, although the same newspaper stressed that the great majority of "don't knows" probably will vote.

A further element in the picture is the emergence of a conservative protest vote linked to the New Liberal Club, a tiny splinter group at the moment boasting five Diet members who withdrew from the LDP last summer on the grounds that the ruling party had degenerated into a "power machine". The Club is putting up 25 candidates on Sunday, most of whom are young and rather unimpressive. Even so, it may draw off enough support from official LDP candidates (perhaps 20 per cent. in some constituencies) to do serious harm to the Government.

The performance of the opposition looks like being rather mixed. Most people agree that the Buddhist-oriented "Clean Government" Party, headed by Komeito, will pick up quite a

lot of seats, increasing its diet strength from the present total of 30 perhaps into the high forties. The Japan Communist Party which now has 39 seats is expected to stand still at that level or perhaps lose ground slightly. The two socialist parties, the Japan Socialists Socialist Party, with 112 seats, and the Democratic Socialist Party, with 19, think of itself as being similar to the British Labour Party, and are expecting fair but not spectacular gains. The real question for the opposition, however, is not how many seats individual parties are going to pick up at the election, but what is going to happen after the election, particularly if the LDP finds itself in a situation where it can no longer control the diet single-handed.

The Komeito and the DSP have worked together closely during the campaign, mainly by means of a "no combat" agreement in various constituencies which have involved one party refraining from putting up a candidate and instructing its supporters to vote for the candidate of the other. The DSP has already shown itself willing to work with the Government under certain circumstances. For example, during the opposition boycott of Diet proceedings at the height of the Lockheed affair last spring, when it helped the LDP to get things back to normal.

Opposition options

Basically the four opposition parties will have three options, though not all involve all four parties. If the LDP does turn out to have lost control, the first will be for the three non-Communist parties to form themselves into a coalition which might offer itself as a serious alternative to one-party rule by the Conservatives. The second choice would be a coalition between the Japan Communist Party and the Japan Socialists. The JSP is the only one of the three non-Communist parties which has shown any willingness to work with the JCP. The third alternative would be for some elements of the opposition to "peel off" and work more or less openly—at a price—with the LDP.

The third alternative, not surprisingly, is the one the opposition parties have least wanted to talk about during the campaign. It could, nevertheless, turn out to be the most practicable alternative once the election is over, if only because

MEN AND MATTERS

Disclosing the building society salaries

It would be a mistake to believe building society leaders spend all their time worrying about interest rates or how to squeeze another new branch into a particular High Street. Quite a different question has raised a rumpus lately: it has come over new regulations which will force societies to disclose how much they pay their top executives and directors.

The intention of the Registrar of Friendly Societies is to bring the country's near-400 building societies into line with the disclosure requirements of public companies. But this has not gone down well with all societies. In particular, there seems to have been annoyance among some small groups based on individual towns, some of which would be embarrassed to have their earnings broadcast around the locality.

As with companies, the societies will have to reveal how many staff are paid over £10,000, the information being given in the form of the number of people falling into earning bands going upwards in steps of £2,500. At the moment, the only pay disclosure required from building societies relates to the total amount received in directors' fees. In future, where the total emoluments exceed £15,000, the number of directors in each £2,500 band, starting from zero, will have to be given. The chairman's salary will have to be given separately.

£10,000 to Ian MacLean, a retiring non-executive director who had been chairman between 1961 and 1974. The idea was eventually dropped.

The new revelations will be made in two stages. Details of this year's salaries will appear in the 1977 returns to the Registrar of Friendly Societies. Those inquiries to join in this latest round of who-earns-what can apply to study those returns. Members in general will get the figures through their letter-boxes with society annual reports in 1978.

So, at the end of the day, what will the top earnings turn out to be? Most building society chiefs consider themselves underpaid in relation to other financial institutions (£16,000 was the figure given for the general manager of one of the half-dozen largest societies a couple of years ago) but there is reluctance to provide details ahead of the statutory requirement to disclose. Running a society is much more than fixing rates, declared Arthur Trollope, managing director of the City of London society, yesterday. The month-to-month uncertainties these days made the whole business "extremely difficult," he declared.

Rix joins the handshakers

"All we have is a handshake. A handshake and £300,000 in the business between us. It's a lovely way to work." Laurie Marsh, chairman of the public Intercontinental Property Holdings, which includes Classic Cinemas, was talking last night about the West End theatre chain which he runs with Ray Cooney—and which yesterday recruited that veteran actor-manager Brian Rix, 52, to take control of administration. Marsh's first move into London back starring in *Fringe Benefits*. He said he was looking



"I'll believe it's a good deal when Fiat can get as many miles to the gallon as we can"

before his public company involvements when, 15 years ago, he acquired the Windmill Theatre. His other theatre interests started when he and Larry Parnes bought leasehold interests in the Regent (owned by the Regent Street Polytechnic) and Kilburn's Broadway Theatre. The Broadway is a former cinema, the freehold being the property of IPH. Cooney bought Parnes's share, and he and Marsh now also have the leases on the Ambassadors and the Duke of York's, the latter owned by impresario Peter Saunders, famed as the man who put on Agatha Christie's *The Mousetrap* 24 years ago. The latest venture by Marsh and Cooney is the takeover of Rank's Astoria, opposite Centre Point, long negotiations which is being turned from a cinema into a theatre, to expand their chain to five.

Twenty years ago, ironically enough, Cooney was a member of Rix's company. Rix's famous farces ran for 15 years at the Whitehall Theatre, where he is now back starring in *Fringe Benefits*. He said he was looking

forward to a more normal though probably busier life. Marsh said Rix would probably take a minority stake in a year or so when the Marsh-Cooney handshake partnership will have assumed some sort of corporate status.

Behind Fiat

The noise on the Milan bourse yesterday was described as "something awful" as dealers fell over themselves to trade in shares of Fiat after the Libyan deal to take a 9.6 per cent. stake. But even after the scrambling, the closing price was still only 2,020 lire per share against the 8,000 paid by the Libyans.

Price Waterhouse were the accountants who came up with the asset value accepted by Libya, but the men who actually did the negotiating were finance director Cesare Romiti, who came to Fiat from Alitalia three years ago, and Gianluigi Gabetti, one of the Agnelli family's most trusted financial advisers and managing director of the family holding company IRI. The other kingpin on the Italian side was the brilliant but highly secretive head of Mediobanca, Enrico Cuccia, the man behind many of Italy's major industrial marriages—including the original Montecatini Edison merger in the 1960s. Most of the negotiations took place inside the bank's discreet Milan head office. Giovanni Agnelli himself kept the pretty much in the background, though he carefully followed every move in the 18-month negotiations.

Agnelli swears he did not see the Libyan leader Colonel Khedafi during all the talking. A meeting some time between two such divergent and intriguing figures would surely be an event.



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"Help them grow old with dignity"

Observer

The Tories' prickly bed of thistles

Getting damnably hard to anything new on the subject of devolution—a difficulty which promises to turn the next Commons for the next months into a kind of echo chamber, reverberating with entangled arguments. All the arguments, both for and against the creation of sub-national assemblies, were aired in relation to Ireland in 1975. They were given another airing for the Second Home Bill in 1976. They were lastly canvassed all over in the 1980 constitutional referendum from 1910 to 1914—each point the idea of assemblies in Edinburgh and Cardiff as an important appearance. The devolution in the most recent context has been on the agenda for nearly ten years, and only the speeches, but the speakers, too, are stale.

subject is of this great constitutional importance, and the pros and cons are well known to the electorate, then a party may be allowed to follow its own self-interest in the assumption that it will thereby be reflecting the wishes of the public, and that if it does not it will suffer a fearful retribution at the polls. This still leaves open the question of who has made the best education of their own self-interest, and in the present case it seems pretty clear to me that Labour is making the shrewder strategic assessment.

Consistent

For a start, there is not really the slightest doubt about which side more nearly represents the present wishes of the Scottish voters. It is irrelevant to go back to the situation of five or six years ago, for the situation today is that a worthwhile degree of devolution has been achieved, and the Scottish public—and for that matter, the Welsh—and withdrawal of the promise could not fail to add fuel to the flames of nationalism. Amid all the ups and downs of the opinion polls, one finding has been remarkably consistent—namely that those who are in favour of the constitutional status quo do not amount to more than 20 per cent of the Scottish people.



Discomfort for pro-devolutionists: Mr. Edward Heath (left) and Mr. Alick Buchanan-Smith.

necessarily incomplete) only increase the appetite they are intended to satisfy, while they provide new instruments for exerting more?

If so, then presumably Labour would suffer serious consequences at any rate in Scotland and Wales, and the Scottish National Party at some future general election and in case of complete separation of the kingdoms, a more or less permanent minority in the English Parliament.

On the other hand, if the assembly actually "works" in Scotland—that is, gives a credible sense of autonomy and dignity to Scotland and enables the Scots themselves to improve the quality of some of their administration, then there is no

reason why Labour should not have achieved its objective of stemming the Nationalist tide. The only long-term price to be paid on this assumption is that it would be hard to resist the Kilbrandon Report's conclusion that Scotland would be over-represented at Westminster and that at least 13 seats should be suppressed. Presumably, given the preponderance of Labour to Conservative in Scotland, Labour would suffer marginally more than their opponents in this process, but by very little.

Westminster. They would also try to reduce the friction inherent in the proposed powers of the Secretary of State for Scotland to oppose Scottish Assembly acts and would press for a stronger judicial role in settling disputes between the centre and the periphery of the new constitution. By deciding to oppose the Bill root and branch and to vote against its principle they will inevitably persuade Scottish public opinion that they do not like devolution in any form, and they have therefore added another gratuitous electoral risk to the ones which they already face.

accepted Mr. Heath's commitment to an assembly—rather as Labour accepted Mr. Wilson's Conservative party is pitiful whether or not Mr. Buchanan Smith, the pro-devolutionist shadow spokesman on Scotland, resigns. Mr. Heath, whose pro-devolutionist commitment has now been undermined, if not actually attacked, by his Leader, is in no mood to take things lightly and may well decide to abstain or even vote against his own party on this issue. Some of his opponents (and Mrs. Thatcher's minions) may well be glad of this since, in the present climate of the party, he will not, to put it mildly, add to his popularity.

Compromise

Mrs. Thatcher and Mr. Whitelaw realised in May this year that such a renunciation would completely destroy the Scottish Conservative Party and they therefore cobbled together a compromise on the basis of a very weak assembly. This enabled Mrs. Thatcher to stand by the Party commitment but also to "oppose" the Labour proposals. The Scottish Tory leadership clearly did not understand the basis of this "bargain"—and perhaps they thought that "Opposition" would be confined to the details of the Bill and not to the principle of devolution. Mr. Whitelaw probably did not understand it either, for at that time he was telling his pro-devolutionist friends that he was sympathetic and had hopes for the free vote or at the worst for a reasoned amendment on the Second Reading. He has evidently been induced by pressure to change his mind.

It is interesting to speculate who would lose more out of the slanging match that ensued—but it might very well not be Mr. Callaghan. Yet, if the aim is not to defeat the Bill it is hard to see what the object of mounting a major operation against it could be. A genuine effort to meet well-known theoretical and practical objections to details—and so causing a good deal of difficulty for the Government—would be readily understood, and even appreciated. The attempt to make political capital by a wholesale onslaught seems likely to risk more than it achieves.

Letters to the Editor

Fiddling with shipbuilding

On the General Secretary, Publishing and Allied Industries Management Association.

Sir, John Wyles' article on shipbuilding in Scotland (November 29) very well depicts the problems of the industry. It is, however, a pity that the problems are not unique to Scotland. He is no doubt right in believing that special pleading likely soon to be heard for reservation of Scottish yards retained by lack of orders. At the juncture, however, as the nationalisation representing matters employed in English as well as in Scottish yards, we need to make a plea on behalf of the whole of the U.K. shipbuilding industry.

We are greatly perturbed by the apparent acceptance both by the present Government and by official Opposition that a rundown of overall U.K. shipbuilding capacity is inevitable.

Accepting that there are immediate difficulties arising from a current world-wide recession demand for new shipping, we would maintain, taking the longer view, that reduction in capacity cannot be justified in a nation where present capacity is no more than 35 per cent of the needs of British shipping. Other EEC countries have together a capacity well in excess of their own shipping needs and Japan's shipbuilding capacity approaches six times Japan's own merchant shipping requirement. Most of these countries subsidise their shipbuilding industries in one way or another because they see them as vital to their own economies and because, even though ships may be built at a profit on a bare margin, the industry provides work and profits for many service industries. British yards have had to compete on unequal terms throughout the same measure of time.

consideration of remedies for the industry's problems, all those who have the industry's welfare truly at heart would co-operate wholeheartedly in seeking and implementing practical solutions.

We plead for an end to divisiveness and "fiddling while Rome burns"; we call for concerted action to preserve capital and jobs.

C. M. Hayward-Jones,
18, Chalk Hill, Okeham,
Watford, Herts.

Post Office monopoly

From Mr. C. Conner.

Sir, The Post Office monopoly certainly has its disadvantages, but I would question the criticism which the members of the telephone managers' division of the Institute of Administrative Management seem to consider to be the most serious (November 29). To attack the P.O. on the limitations of the range of telephone instruments available is merely "scratching the surface" of an operational problem which manifests itself in many forms at area level with the most serious results.

Mr. F. G. Phillips is obviously one P.O. employee who has a deep understanding of the technical and commercial problems caused by the monopoly situation and I would agree with his interpretation (as reported) of these problems and their implications for the industrial user.

The large telephone contractors cannot be expected to support any view other than the break-up of the monopoly when one considers the lucrative maintenance contracts which could then become available. Anyone who has had a PAX installed and maintained by a private contractor will appreciate the high rental, maintenance and labour charges applied, and the very restrictive long-term contracts offered.

The major inefficiency of the Post Office Corporation which affects the majority of industry is an absence of the basic technical knowledge at area level required to design a communications system which is operationally and commercially acceptable for the user. The lack of this expertise has had the most serious results on a national level, in the introduction of more efficient methods of communication, and the spread of more technically advanced types of switching systems.

It is my view that the monopoly has created among the staff the lethargic attitude which breeds in a non-competitive atmosphere. This is most apparent in their consultative attitude to selling their equipment which their headquarters consultative operation denies is their objective. The Post Office is a "supplier" of equipment and cannot therefore ethically provide an unbiased report, or traffic design of communications systems.

The sooner it admits to this the sooner industry as a whole will benefit from a healthy and professional Post Office marketing atmosphere.

C. I. Cuzens (MInstAM)
Senior Partner,
Communications Design Partnership,
152, Buxton Road,
Stockport.

I am inclined to ask whether all concerned have given proper consideration to the likely effects of implementing these proposals. Inflation adjusted accounts should certainly not be encouraged in the public sector. They would be used to justify the maintenance of real expenditure which of course means increased monetary expenditure thus worsening the inflationary situation.

One of the main reasons for accounts which are adjusted for changes in the price level is that the taxation basis will thereby be reduced. In fact for the majority of companies it is not taxation on profits but VAT which is the most serious problem. There is a complete absence of any suggestion that VAT will be reduced by accounts which are adjusted for changes in the price level.

Exposure Draft 18 does not really improve on the Sandilands report. In fact its recommendations for restructuring an appropriation account to provide the double-entry dustbin for all the adjustments as well as for showing the current cost profit or loss for the year and dividends obscures what the final balance is supposed to represent. Is the balance on the appropriation account a capital reserve or a revenue reserve? If it is a revenue reserve then the various adjustments could more suitably be deducted from the adjusted assets thus leaving them unadjusted.

With Exposure Draft 18 we appear to have moved from Sandilands to muddy waters or even worse.

P. L. Griffiths,
41, Gloucester Place, W.1.

Shrinkage or theft

From The Managing Director,
Lodge Services International.

Sir, Eleanor Goodman's article of November 27 was helpful, in that it once again brought to the public's attention the growing problem that confronts every retailer, that of inventory stock loss, and this growing awareness makes it easier for the retailer to deal openly with the problem.

There is, however, an important point about the subject upon which she is incorrect and which I would like to clarify. She states that "shoplifting and staff pilferage, once lifting and staff pilferage, are emphatically known in the industry as 'shrinkage' but 'theft' is described as 'shoplifting' costs retailers an estimated 2 per cent of their turnover." Shoplifting and staff pilferage are, indeed, theft, and should be seen as such; however, the 2 per cent, quoted is, in fact, "shrinkage," which is not a euphemism of the past but is still very much in use to describe inventory stock loss. This is the difference between the financial value of goods put into the retail establishment at selling price and the money plus stock left over at the end of the accounting period.

This 2 per cent is caused not only by dishonesty but also by mistakes. These mistakes, such as unrecorded mark-downs, transfers, discounts, general wastage, incorrect weights and measures, price markings, unrecorded refunds, etc., etc. hide a great deal, especially in these inflationary times. With prices being marked up regularly, in many cases the true amount of loss suffered in a retail concern is hidden because goods already in stock are marked up to the new higher price and unless an appropriate adjustment is made, in the stores records, this will throw up a surplus, thereby concealing the true loss position.

For example, you can have a situation where there are 80 tins of coffee in stock at 40p each, a new delivery takes place and there is a price rise to 45p. Therefore, the manager, rather than having goods at two prices on his shelves, marks up his 80 tins in stock to the extra 5p, thereby giving him a surplus of 10 tins of coffee at stocktaking time. It is easy, then, to see how the true scale of theft can be hidden, either by mistake or on purpose, for either these 10 tins can be stolen or indeed the 24 in each could be misappropriated by under-ringing or not registering sales, and yet inventory stock account would remain even.

Miss Goodman states that some retailers are reluctant to admit to the true scale of the problem. The fact is that very few know what the true scale is. She also says that security measures obviously be cost effective "but if the retailer does not know what the true scale is, nor indeed does he accurately know how to apportion the theft caused by staff, customers or deliverymen, it is very difficult to work out a programme of cost-effective security."

We have seen examples of advertising campaigns to reduce shop theft in other countries, none of which have had any long-term effect, and in one case the numbers of people caught shoplifting and the amounts they were stealing rose sharply during the campaign. The new trade association set up by a number of leading retailers, mentioned by Miss Goodman and called The Association for the Prevention of Theft in Shops, would be well advised, in our opinion, to concentrate its efforts on a survey to ascertain the apportionment of loss.

J. S. Lodge,
39, St. James's Street,
St. James's, S.W.1.

Personnel and unions

From The Director,
The Industrial Society.

Sir, I regret intensely that two of my colleagues should have criticised, however sincerely, the Institute of Personnel Management's handling of its own union recognition issue in a letter (November 24) written from the address of the Industrial Society.

The Society which is a body supported by both employers and trade unions is concerned with all the steps that management and unions can take to increase people's involvement in their work so that the nation can be more successful in paying its way. We advocate improved management communication and leadership training of managers and supervisors at every level. We also advocate a positive attitude to the role of trade unions and that where there is some interest in trade unions by employees, employers should recognise the union at an early stage before conflict arises. It is this last point which is relevant in the present correspondence.

It is not the practice of the Society, however, to use the media to criticise our very many individual member companies or fellow organisations, all of whom are striving to make British industry and commerce even more effective. The Society as a whole has worked closely with the IPM over many years and deeply admires its work. I am sorry for the offence caused by the original letter.

John Garnett,
Peter Range House,
3, Cornton House Terrace, S.W.1.

GENERAL

Public sector borrowing requirement and details of local authority borrowing (3rd quarter) published by Central Statistical Office.

Civil and Public Services Association officials in Department of Employment meet their national officers before deciding whether to call off ban on statistical work.

Mansion House Court hears application for further adjournment of Companies Act summonses (returnable to-day) against Mr. Jim Slater.

Mr. Edward Taylor, vice-chairman, Scottish Conservative Party, and Opposition spokesman on Scottish affairs, speaks to St. Andrews University Conservative Association.

To-day's Events

Mr. Peter Walker, Conservative MP for Worcester, addresses Berwick and East Lothian Conservative Association.

Sir Robin Gillell, Lord Mayor of London, receives Parliamentary delegation from Yugoslavia, Mansion House.

London Chamber of Commerce discusses export opportunities in educational field, following its recent mission to Iran, 60, Cannon Street, E.C.4.

Commonwealth Science Council meeting continues, Colombo.

Council of Copper Exporting Countries meeting continues, Santiago.

Korean Products Show ends, Grosvenor House, W.1.

National Council for Social Service conference ends, Liverpool.

PARLIAMENTARY BUSINESS

House of Commons: Fishery Limits Bill, second reading.

COMPANY MEETINGS

Dawes (G. R.), Birmingham, 12.30.

Fairview Estates, Enfield, 10.30.

Garford Lilley, Great Northern Hotel, King's Cross, 2.45.

Highland Distillers, Glasgow, 12.30.

(Herman), Birmingham, 12.30.

Walker and Homer, Birmingham, 12.30.

OPERA

English National Opera production of La Belle Hélène, Coliseum Theatre, W.C.2, 7.30 p.m.

BALLET

Royal Ballet dance Swan Lake, Covent Garden, W.C.2, 7.30 p.m.

London Contemporary Dance Theatre perform Pilot, The Bronze, Nema, and Place of Change, Sadler's Wells Theatre, E.C.1, 7.30 p.m.

MUSIC

At-brosian Singers, directed by Loris Tjeknavorian, in the Story of Christmas and Epiphany according to medieval Armenian chants, Queen Elizabeth Hall, S.E.1, 7.45 p.m.

Julian Byzantine gives guitar recital of music by de Visée, Bach, Chavez, Martin, Turina, and John Metcalf, Wigmore Hall, W.1, 7.30 p.m.



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SECRET

BP recovery halts in third quarter

IN THE third quarter of 1976, group net income of British Petroleum shows a rise from £37.8m. to £51.9m. making a total of £153.9m. compared with £117.2m. in the same period last year.

Net income of the group for the third quarter compares with £51.8m. for the second quarter of the year and with £37.8m. for the third quarter in 1975.

Total sales for the quarter of £2.5m. tonnes are 1.5m. tonnes more than the second quarter, an increase of 4.1 per cent, and also shows an increase of 0.5 per cent when compared with the third quarter of 1975.

Sales proceeds ... 1,235.2 1,235.2 1,235.2
Dividends ... 1,235.2 1,235.2 1,235.2
Net income ... 1,235.2 1,235.2 1,235.2

Total sales tonnages for the nine months were 1.3 per cent below the level for the same period of 1975. Within the total sales of crude oil were down by 12.6 per cent, whilst sales of products and chemicals show an increase of 9.4 per cent, reflecting a slight improvement in general economic conditions.

Net income for the nine months per £1 unit of Ordinary stock is 31.9p (30.2p).

An interim dividend of 6.5p net has already been declared (6.25p)—the 1975 total was 17.9p net from net income of £168.2m.

Group sales for the third quarter and nine months respec-

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends, proposed or interim or final, and the sub-divisions shown below are based mainly on last year's timetable.

1976-77
AGB Research ... Dec. 10
Bentley's ... Dec. 10
Bentley's ... Dec. 10

1977-78
AGB Research ... Dec. 10
Bentley's ... Dec. 10
Bentley's ... Dec. 10

See Lex
Davenports Brewery ...
PRE-TAX PROFIT for the year to Sept. 30, 1976 of Davenports Brewery (Holdings) expanded from £11.9m. to £13.9m. after 50.7% at half-way.

Lombard North Central turns in £8.48m.
THE TREND of profitability established by Lombard North Central since March 31, 1975, has continued and the year to September 30, 1976 shows a group profit before tax and extraordinary items of £8.48m. compared with a loss of £3.49m. for the previous year. At half-way there was a profit of £4.05m. against a loss of £3.1m.

Nevertheless, the recent devaluation of the currencies of Australia and New Zealand has depleted the reserves of the group by approximately £10.5m. which will be reflected in the current year accounts.

LNC is a subsidiary of National Westminster Bank.

Bromsgrove Casting
Turnover of Bromsgrove Casting and Machine Tool rose from £807,577 to £917,052 in the half year to September 30, 1976, while profits fell from £118,000 to £24,000 including investment income of £3,000 against £8,500

the total from 2,352p to 2,477p net per 25p share.

1975-76 1976-77
Pre-tax profit ... 1,390 1,390
Taxation ... 725 725
Surplus disposal props. ... 5 5
Net profit ... 670 670

Mucklow increases to £1.7m.
PROFITS BEFORE tax of the A. and J. Mucklow Group of building contractors, estate developers, etc. increased from £1.52m. to £1.72m. in the year ended June 30, 1976, following the rise to £310,208 from £224,146 in the first six months.

Turnover for the year was £4.37m. against £3.54m. and gross rentals amounted to £1.65m. (1.51m.).

Earnings per 25p share are 11.3p (10.64p) and a net dividend of 2.9613p makes a total of 5.9613p compared with 5.494p previously.

Mr. J. Mucklow, chairman says the financial position of the group is strong. Rental income should continue to increase from new lettings and from rent reviews.

The trading companies have considerable profit potential and should do well when conditions improve.

W. E. Norton ahead in first half
FIRST-HALF (to September 30) turnover of machine tool merchants W. E. Norton (Holdings) increased from £2.1m. to £2.6m. and pre-tax profits were £183,000 against £150,000 previously.

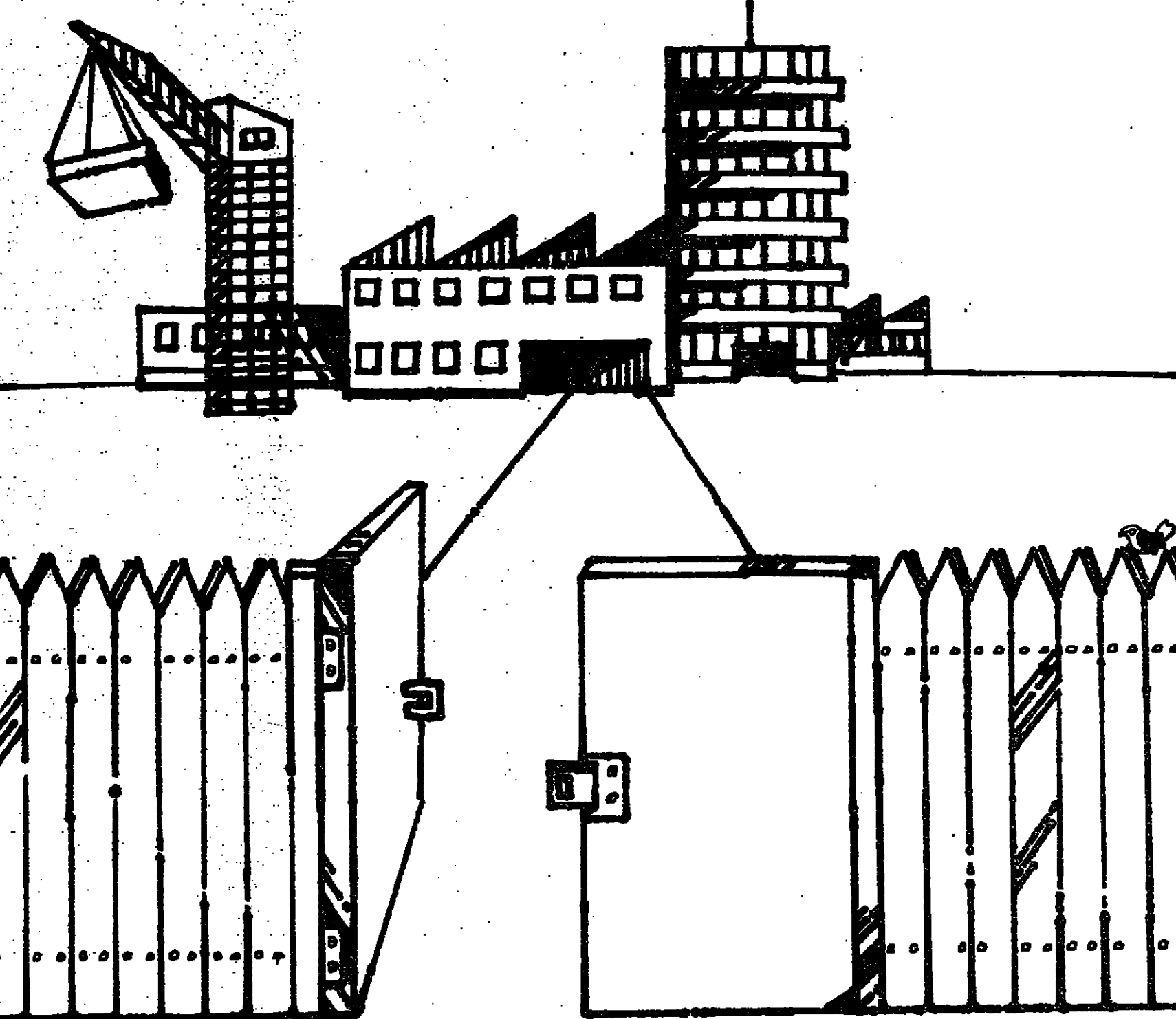
Mr. W. Norton, chairman, says prospects for the months ahead appear good. November was a record for orders received.

The net interim dividend is lifted from 0.27891p to 0.30679p. Last year's total was 0.35782p, from pre-tax profits of £356,549.

Tax charge in the first half was £85,000 (£22,000) but in view of stock relief may not be payable, she directors say.

The pending litigation in connection with the claim concerning the group's investment in Kearney and Trecker Marvin is being pursued, it is stated.

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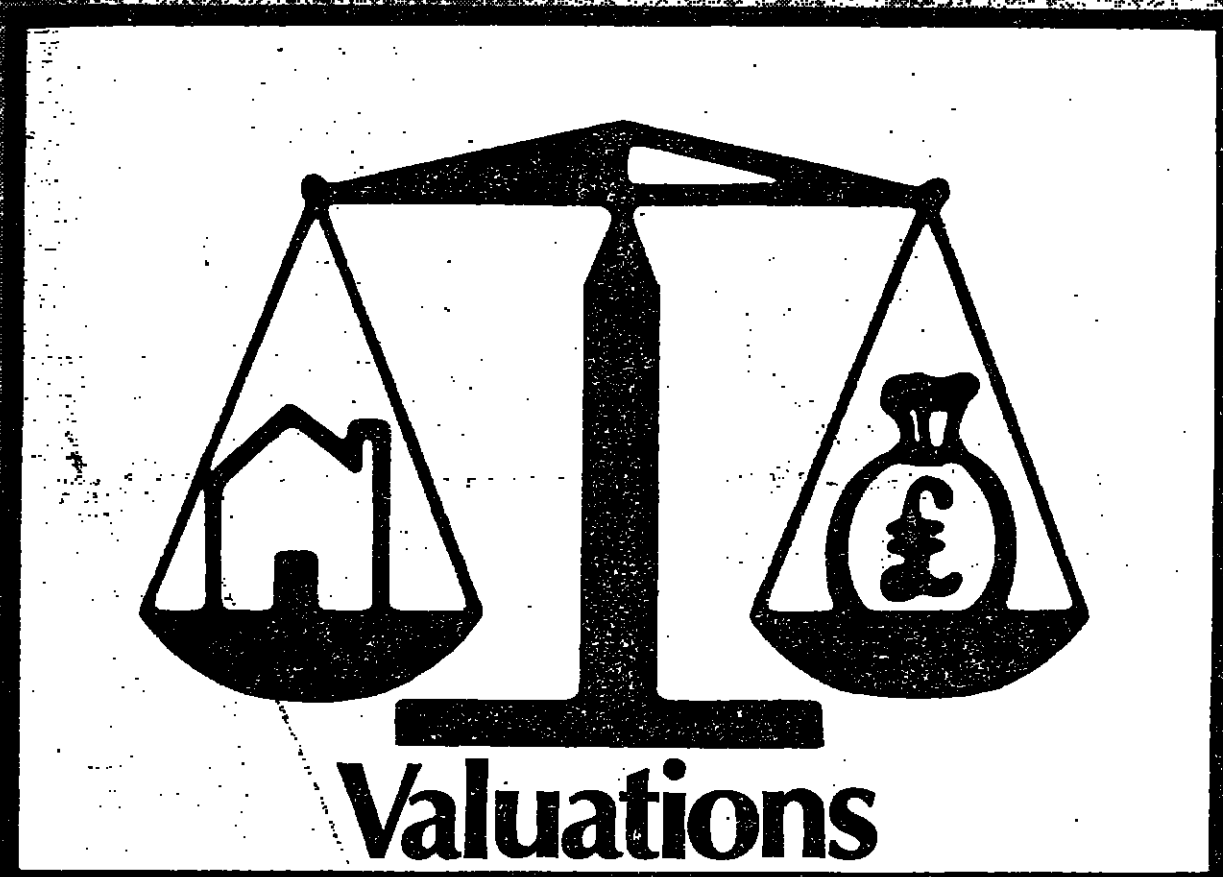
REUTERS

Reuters Limited, 85 Fleet Street, London EC4P 4AJ.
Telephone: 01-353 6060.

Chase Manhattan's new dealing room is designed round the Reuter Monitor



Inflation ACCOUNTING



Knight Frank & Rutley

**Land
Buildings
Plant &
Machinery**

No upturn seen by Kloeckner for 1975/76

BY NICHOLAS COLCHESTER

OECKNER-WERKE, the West German steel and manufacturing company, did not achieve the turn expected by its management in the business year that ended on September 30, 1976.

The group's overall turnover slipped by 1 per cent to \$3.35bn as a result of the continuing troubles in the steel market. The steel side of the company's business ended in another loss and although it was offset by greater profit in the manufacturing side, Kloeckner closed with an overall operating loss much the same as in 1975, registered in 1974-75.

In its preliminary report on a business year, the management explains that the year ended at the bottom of the first steel slump in decades, the first three quarters of the year were picked up encouragingly—though primarily on European customers, with overall demand remaining low. The last quarter (to September 30) the growth petered out as Kloeckner's orders were only a little higher than in the equivalent quarter 12 months earlier. The price competition

from steel imports was tougher, too.

Kloeckner's steel sales were accordingly low in the first half and notably improved in the second, with the net outcome being that the company's steel sales for the whole year remained below those of the previous year. The turnover in the steel area was down 4.5 per cent to DM1,600m, of which 84 per cent went abroad.

The compensation for this came in the manufacturing area where those sectors like electrical engineering, plastic manufacturing and packaging, that have nothing to do with steel did particularly well.

Turnover in Kloeckner's interests outside steel production rose by 4.5 per cent to DM1,350m. Here, the export share was slightly up at 24 per cent.

Kloeckner's production of rolled steel climbed from quarter to quarter but had to be throttled back at the close of the year to adapt to the status in steel demand. Over the whole business year the group produced 3m. tons of rolled steel, or about 2 per cent more than in the previous business year.

Dresdner reports

BY GUY HAWTHORN

FRANKFURT, Dec. 2

DRESDNER BANK shareholders took as though they will be receiving an unchanged 20 per cent dividend for 1976. Although the bank's chief executive, Hans-Joachim Ponto, would make no firm forecasts, a review of the bank's performance during the first 10 months indicates that it is again being ailing DM10 per share nominal share.

Dresdner, West Germany's second largest commercial bank, saw its balance sheet total grow 6.5 per cent from December 1 last year until the end of November. It went up from DM48,550m. to DM51,730m. (just under £13bn.). Business volume in the same period increased by 1 per cent from DM48,610m. to DM52,540m. (£13.2bn.).

Credit volume in the period under review rose by DM2.2—or 12 per cent—from DM35,350m. to DM37,510m., with the strongest growth registered in the latter months. Earnings, from interest charges were 5 per cent upon the 10 month average performance in 1975, despite a narrowing of interest margins. It rose from DM1,035m. to just under DM1,090m.

Commission earnings showed a thin 0.9 per cent increase, rising from DM33.8m. to DM34.7m. Profits from trading in shares and bonds registered a positive improvement, but earnings from foreign exchange and gold trading were somewhat down on the previous year's performance.

Funding South Africa

BY GRAHAM HATTON

JOHANNESBURG, Dec. 2

THE RECENT admission by Mr. Bob Aldworth, Barclays National Bank's managing director, that he had failed in a bid to raise two small dollar loans for South Africa underlines the chief stumbling block to economic recovery in the republic. Without foreign funds, and plenty of them, officials agree there is little hope of returning to the growth rates of the sixties.

Dr. Gerhard de Kock, the reserve bank's senior deputy governor, figures the medium-term implication of a shortage of foreign capital will be that the country will have to get used to an average current deficit on its balance of payments of only one to two per cent of GDP instead of three per cent as in the past, and that this will mean a lower rate of economic growth.

Foreign borrowing

For the present financial year, which started on April 1, the Exchequer's foreign borrowing position is as follows, according to the latest published figures. In the seven months to the end of October, foreign loans and credits raised totalled \$110m., against redemptions of \$154m., representing a net outflow of \$44m.

However, after the end of October, the Treasury finalised a \$110m. (R98m.) five-year syndicated Eurodollar loan at a spread of 15 per cent over London Interbank Offered Rate. The funds were supplied by five banks, Citibank, Morgan Guaranty, First Chicago and Deutsche Bank (each chipping in \$25m.) and Credit Suisse White, which supplied \$10m. That brought the Treasury's total net borrowing this fiscal year to \$140m.

In addition it had, by the end of October, drawn subscription credits of \$131m. from the International Monetary Fund, while in November the Government

announced it had successfully applied for a \$180m. five-year loan from the Fund under its compensatory financing scheme. Total net borrowing by the Treasury, as far as can be judged from disclosed figures, thus comes to \$431m. (\$498m.) so far this fiscal year. Further scheduled redemptions will erode this figure before the end of the fiscal year, but there is little doubt that Mr. Owen Horwood, Finance Minister, will comfortably meet his budget target for net foreign loans of \$120m. in the financial year 1976-77.

Mr. Horwood believes "it is only realistic to accept that the restoration of full confidence in South Africa amongst foreign investors will take a little time and that the inflow of foreign capital is likely to remain for a few months at a level below the average of the past few years."

He adds that "it is clearly desirable that we should build up our reserves again to a more satisfactory level, and this may not be possible until a more substantial capital inflow is resumed." Clearly, then, the need for more foreign funds is recognised in official circles.

Stand-by credit

Meanwhile, some of the large non-Government foreign borrowers have been surprisingly successful in their attempts to raise money abroad. Without forward cover, which the Government only grants to corporate borrowers importing capital equipment, most companies have preferred not even to test the overseas capital markets. Nonetheless, there have been some remarkable successes.

Rand Mines raised \$15m. for six years to finance TCI's coal project at Rietpspruit, the money being guaranteed by the International Monetary Fund, while U.S. banks led by Morgan Guaranty, a company spokes-

man said the cost of a floating rate over LIBOR, was "well within the market situation." And Macdon (owned by U.K. companies Delta Metal and McKee Brothers) raised \$7m. in London for five years "at a favourable spread over LIBOR."

Bankers report that Anglo American Corporation negotiated a \$100m. medium-term stand-by credit for three years at 15 per cent over LIBOR (the South African Government has to pay 11 per cent), and South African Breweries recently took advantage of favourable market conditions to arrange a \$30m. stand-by credit for three years at 15 per cent over LIBOR. The funds came from a group dominated by major U.S. banks, negotiated through the London merchant bank, Barings.

A new SA borrower has just tapped the Euro-markets. SOF (P) which was established to administer the petroleum levies introduced for SASOL II financing, has just negotiated a DM175m. (R25m.) medium-term loan. This is the first ever loan SOF has concluded and forms part of a limited programme for bridging finance arranged by the Strategic Oil Fund.

The loan is specifically earmarked for funding part of the local content of a turnkey steam plant being built for Sasol II. The whole contract, which has been awarded to Deutsche Bank AG, is for R210m. and involves a sizeable import content, which will be financed with export credits.

It is reported that the SA Government guaranteed loan is in operation (m). The rate quoted is a fixed rate of 8.75 per cent for the first two years. Thereafter, terms will be negotiated. The consortium of banks is led by Dresdner Bank, which, together with Commerzbank and Westdeutsche Landesbank, is contributing DM15m. Deutsche Bank is participating with

DM10m. while the rest of the money comes from a number of smaller German banks. SASOL also indicates that it is finalising a number of export credit contracts in various countries.

So it seems that it is by no means impossible for South African borrowers to raise funds overseas. Some banks are still willing to lend. However, as Mr. Aldworth said recently, overseas investors have little confidence in South Africa and this is unlikely to alter without some fundamental changes in the political situation.

Turning to the country's balance of payments, Mr. Aldworth said: "If we look at our external finances, then we find that we are virtually bankrupt. Our short-term foreign liabilities far exceed our short-term foreign assets. If we should be called upon today to repay all our short-term foreign loans, we would be quite unable to do so."

Foreign exchange

"Our foreign exchange reserves are quite inadequate to meet the short-term loans which the reserve bank and the banks in the private sector have had to take up plus the monthly adverse balance between our imports of goods and services (which is considerable) and our exports of goods and services, even including our foreign exchange receipts from gold."

"The current year and next year will almost certainly witness further drops in living standards in this country, by perhaps as much as 10 per cent to 12 per cent. In other words, our domestic economy is currently experiencing the worst recession since the 1930s."

Clearly, then, the economy, the balance of payments, and the foreign borrowing position are by no means out of the woods.

German-Swiss watch link-up

By John Wicks

ZURICH, Dec. 2

FOR THE joint purchase of components for production of electronic watches and precision instrument modules, a group of German and Swiss companies have set up Electronic Precision Industries Co-operative (EPIC) in Zurich. The partner companies include the German undertakings Diehl KG (Nuremberg) and Gebroeder Junghans GmbH (Schramberg) and the Swiss groups Mondaine Watch and Nepero Watch.

The member companies of EPIC intend to produce a total of some 3m. quartz wristwatches next year, it is stated.

Fiat shares rise as Libyan deal prompts concern elsewhere

BY ANTHONY ROBINSON

ROME, Dec. 2

FIAT SHARES rose sharply on the Milan bourse to-day after Agnelli family holding company (IFI) even if the Libyans fully convert their 90 convertible bonds into Fiat shares as expected. The bonds are convertible into Fiat shares after 1978 on the basis of two Ordinary and one Preference share for every 18 nominal Lire1,000 bonds.

Both the unions and the Communist party have reacted cautiously to the unexpected news. Sig. Bruno Terenzi, engineering workers leader, said there was no point in being scandalised about the fact that a country like Libya should decide to invest in Fiat. He was worried about the possible political leverage which Libya might be tempted to obtain in future but from a trade union point of view the main interest was to see just how Fiat intended to invest the new cash, particularly whether in Italy or abroad. The unions are due to start negotiations on a new Fiat labour contract on Friday. The increase in availability of capital for investment is bound to be reflected in an even more determined union push for higher investment.

Sig. Luciano Barca, the Communist party's chief spokesman, declared in the party newspaper L'Unita that the PCI now be in a better position to put pressure on the Italian Government to encourage such inflows in order to ease balance of payments restraints on the economy. But he added that it was absurd that self-denied this possibility insisting that the Libyans were making a purely financial investment adding that the agreement in Fiat of a size, which underlined once again the although large, did not affect the control over the company in any policy or a planning mechanism way. The Libyan stake will reach within which to evaluate the a maximum of 13 per cent.

Italy's relations with Libya have not always been easy in the past and banking, political and trade sources expressed concern about the possibility that the Libyans might now be in a better position to put pressure on the Italian Government to encourage such inflows in order to ease balance of payments restraints on the economy. But he added that it was absurd that self-denied this possibility insisting that the Libyans were making a purely financial investment adding that the agreement in Fiat of a size, which underlined once again the although large, did not affect the control over the company in any policy or a planning mechanism way. The Libyan stake will reach within which to evaluate the a maximum of 13 per cent.

Chemi returns to normal

BY PAUL LENDVAY

VIENNA, Dec. 2

CHEMI LINZ, leading Austrian chemical company, has entered a period of "normalisation" after the unusual boom year of 1974. This was one of the main points stressed by the Director-Gen., Mr. Hans Buchner, in a survey about business during 1975-76.

Fuelled by the oil price boom, exports fell to 63 per cent, last company turnover in 1974 year and is likely to go down jumped by 71 per cent, but registered a slight fall to Sch.7.53bn. (about £2,000m.) last year. The Director-Gen. expects for the current year a turnover of Sch.7.3bn. falling just short of the original target of Sch.7.3bn. set for 1976.

A similar return to more "normal proportions" is also characteristic for the performance of exports, according to Mr. Buchner. While foreign sales in the super-boom year of 1974 amounted to 70 per cent of the turnover, the proportion of exports fell to 63 per cent, last company turnover in 1974 year and is likely to go down jumped by 71 per cent, but registered a slight fall to Sch.7.53bn. (about £2,000m.) last year. The Director-Gen. expects for the current year a turnover of Sch.7.3bn. falling just short of the original target of Sch.7.3bn. set for 1976.

IU Finance at par

BY TONY HAWKINS

THE IU Overseas Finance \$30m. 7-year Eurobonds were priced yesterday at par with a coupon of 9 per cent as indicated. The lead managers were S. G. Warburg and the issue is understood to have been well subscribed.

The \$30m. issue of 5-year notes by British Columbia Central Credit Union was priced at 99 1/2 with a 9 1/2 per cent coupon, but opened at a substantial discount in secondary market trading. The notes were trading yesterday around the 97 level.

Details have been announced of the Mipco Meet. Packeters equity issue of 71m. shares which were priced earlier this week at \$2.48 a share. At an exchange rate of \$294.715 to the dollar, this represents a discount of 5.84 per cent on the closing Tokyo Stock Exchange price for November 30. The issue raised almost \$15m.

Lead managers for the issue were J. Henry Schroder Wagg and Yamachi International (Europe). In the Deutschmark sector, the DM60m. Council of Europe 7 per cent bond issue was priced yesterday at 99 1/2. Lead manager was Berliner Handels und Frankfurt Bank.

Lead managers for the successful Dow Chemical \$120m. issue over 10 years (bullet) at 8 per cent are European Banking Co. and Deutsche Bank. The co-managers are UBS, Swiss Bank Corp. and Amro.

A feature of yesterday's trading in the secondary market was the weakness of Spanish issues. The recent Rente issue fell to the 95 level reflecting the fact that the issue had attracted a significant number of loss holders, while the floaters, such as Banco Popular and Vizcaya were also lower.

Once again Mexican and Quebec issues were marked lower in the dollar sector of the market.

BONDTRADE INDEX

	Thursday	Wednesday
Medium	101.73	101.70
Long	92.45	92.44
Convertible	105.06	104.97

AMERICAN COMPANIES

New Mobil bid for Irvine

IRVINE, CALIFORNIA, Dec. 2

MOBIL CORP. made two new higher offers for Irvine Co., topping a bid by Cadillac Fairview Corp., of Toronto, reports Reuters.

The new all-cash offer by Mobil was \$277.7m. or \$33 a share, replacing the previous \$275.5m. or \$32.50 a share.

As an alternative, Mobil also offered \$164m. in cash and \$120m. in ten-year notes, which is almost identical to the Cadillac Fairview offer submitted last week.

A Mobil spokesman contended that his company's combination cash-notes offer is superior to Cadillac Fairview's because the Mobil notes would be secured by Mobil itself and are readily marketable.

The Cadillac notes offered, on the other hand, would be backed only by Irvine Co. Real Estate. Also in the bidding for Irvine is Allen-Taubman, a Detroit-based investment firm.

Trustees of the James Irvine Foundation, majority owner of Irvine Co., will meet on Friday in San Francisco to decide on the new Mobil bid.

The notes now offered by Mobil carry an interest rate of 10 per cent and are payable in 10 years. They are backed by the assets of Mobil which has a shareholders equity of \$6.5bn. and annual net income of \$800.9m.

Cadillac Fairview and Allen-Taubman have until Friday to submit new offers.

Store sales rise

F. W. WOOLWORTH said consolidated sales for the four weeks ended November 23 totalled \$425.1m., an increase of 10.7 per cent over sales of \$386.6m. a year ago, reports AP-DJ from New York.

For the 43 weeks ended November 23, sales were \$3,800m., an increase of 11.6 per cent over the comparable period. These are records for both periods.

J. C. PENNEY Company announced an 8.3 per cent increase in November sales, reports AP-DJ. Volume for the four weeks ended November 27 rose to a record \$784m. from \$724m. for the same 1975 period, according to chairman Donald V. Seibert and president Walter J. Neppel.

FALCONBRIDGE



DIVIDEND NUMBER 125

Notice is hereby given that a quarterly dividend of Twenty-Five Cents (25¢) per share has been declared by the Board of Directors of Falconbridge Nickel Mines Limited, payable to shareholders of record at the close of business on December 10, 1976.

By Order of the Board
J. D. Brown
Secretary

Toronto, Canada
November 19, 1976

BANK OF AMERICA NATIONAL TRUST AND SAVINGS ASSOCIATION

World Value of the Dollar

The table below gives the latest available rates of exchange for the U.S. dollar against various currencies as of Wednesday, December 2, 1976. These exchange rates have been compiled by Bank of America NT & SA's world-wide network of branches from various sources. Exchange rates listed are middle rates between buying and selling rates as quoted between banks. Where a multiple exchange rate system is in operation (m), the rate quoted is the commercial rate unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except for U.K. sterling (and those currencies at par with sterling) which is quoted in dollars per sterling unit. These rates are asterisked.

All rates quoted are for indication purposes only and are not based on, and are not intended to be used as a basis for, particular transactions. By quoting the following exchange rates, Bank of America NT & SA does not undertake to assume any responsibility for any errors in the table below.

Bank of America
Eurodollar Libor as of December 2 at 11:00 a.m.
3 months 5.15 6 months 5.38

Algeria & Isas	Dhrouf (m)	165.2046	Guam	Dollar	1.00
Albania	Leke (m)	42.30	Guatemala	Quetzal	1.00
Algeria	Leke (m)	6.07	Guinea	Guinea	2.2363
Algeria	Leke (m)	6.07	Guinea Bissau	Peso	20.4802
Angola	Escudo	4.9860	Guyana	Dollar	1.00
Antigua	E. Caribbean \$	66.323	Haiti	Gourde	5.00
Argentina	Arg. Peso	2.70	Honduras	Rep. L.	1.00
Australia	Arg. Peso	251.59	Hong Kong	Hong Kong \$	1.00
Austria	Schilling	13.7615	Hungary	Forint	20.48
Azores	Pes. Escudo	91.51	Iceland	Krona	126.5359
Bahamas	Bs. \$	1.00	India	Rupee	47.5369
Bahrain	Dinar	1.00	Indonesia	Rupiah	1,679.9960
Baleares Is.	0.50, Peseta	0.2914	Iran	Rial	2.2637
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FINANCIAL TIMES REPORT

Friday, December 3 1976

LEEDS

Endowed with the enduring qualities characteristic of its Yorkshire setting, Leeds continues to present to the world its traditional image of agreeable prosperity derived from hard work. Problems there may be, but they are not regarded as insuperable.

Money still about

This Report was written by Alan Forrest

WE'VE BEEN a bit complacent in Leeds. We've always tended to think we're God's gift to the North of England and don't ever believe we'd have shop around to attract jobs. It's times as they are, we're hanging in, I'm glad to say."

The speaker was a Leeds businessman and very few members of business organisations or the City Council would disagree with him. The city has ways enjoyed a prosperity greater than the smaller centres of West Yorkshire, particularly those tied to one industry like textiles. Leeds has always been a place where you might find your wallet pinched if you went there on a Saturday night, a flashy town, suspected and avoided.

The truth is that Leeds is a friendly and warm city. It has enjoyed prosperity, but through and work, although this never stopped people in Bradford, its ear neighbour, from believing they did the hard work making money. Leeds turned it into its and respected the big profits.

Suspicious

There are signs that these suspicions are breaking down. Leeds city councillors say that relations with Bradford have never been better. One reason may be that they are now under the umbrella of a Labour-controlled county council and every job vacancy even down to a kitchen hand. Since April 1975, we have 1,065 vacancies in the city, which have not been filled, a recession, "businessmen are not saving jobs. We're opening for better things. They made all our jobs cuts through welcome a city council with a majority (four over all Mr. Spaulding admitted he is worried about the prospect of a further cut in local government budgets. "We have so far

Peter Spaulding, the deputy leader, a Leeds solicitor. "We feel they're a little more alive to our problems than the Labour lot," businessmen say. One of the problems has been a rundown in the city's manufacturing activity. In 1954, 55 per cent of the population was in manufacturing. By 1974 the figure was down to 38 per cent. In the years 1963-73 there was a decline in manufacturing employment of 32,700 people. With Leeds' growth as an office centre in recent years these figures tended to be ignored. But now both business organisations and councils are agreed on the need to bring more manufacturing to the city.

Peter Spaulding spoke about the fight by the council to keep down spending. "We've a system now that no council can be filled without the consent of the Tory-controlled authorities. We get together regularly with controlled county council and the chief executive, and we've set they have battles in coming to a kitchen hand. Since April

avoided cuts that hurt," he said, "but an extra 5 per cent would take us into some rather painful areas." Talking with councillors in Leeds, gives one an impression of a well-governed city. Though the large centres of West Yorkshire have always been run on party political lines Leeds has been fairly free of real political strife at Town-Hall level. "Our relations with Sir Albert King (the respected leader of the Labour group) have always been good—he's one of the nicest people I know," Mr. Spaulding said. But some Tory councillors are worried that this atmosphere of sweet inter-party reason will not survive Sir Albert's approaching retirement—they feel there are young eager beavers in the Labour group spoiling for a fight.

Peace was disturbed last week after the news broke of an outbreak of food poisoning from locally made pork pies. A Labour councillor demanded the suspension of the environmental health officer and a major row seemed imminent. As I chatted with Mr. Spaulding he said, "Excuse me," he said, "it's the chief executive—and it's pork pies again." Other councillors said this wouldn't have happened "if Albert had been around." (The Labour leader was away on holiday at the time.)

multiple tailoring industry as more big groups run down manufacturing and switch more investment to retailing.

They have already lived through a decade of change, of old buildings torn down. They walked through acres of rubble amid a cacophony of road drills. They saw a new city emerge and just at the time they should have begun to enjoy it the recession came along.

There are still black spots. A walk along Elland Road to the Leeds United football ground, on with the job of governing a huge metropolitan district of over 700,000 people. The new Leeds is much more than the old city of canals, engineering works, dusty pubs and cricket madness. It is one of five West Yorkshire districts—the others are Bradford, Kirkstall, Calderdale and Wakefield—and has taken on more territory and more problems.

Cheerful

When you talk to its citizens around the pubs and in the fine new shops you find cheerful people accepting it yet. The news. Those in secure jobs are earning good money, but there is worry about the future of the city. The rest of Yorkshire the - wholesale clothing and is still there.

Tailored for commuters

ONE CHANGE in the social pattern of Leeds in recent years has been the growth of the commuter habit. People who once would settle for green belt living in suburbs like Alwoodley and Adel are taking houses in the Dales and a few are even driving 80 miles from the Yorkshire Coast each day to offices in the city centre.

The attractions are great. To find the tranquillity that comes from living in a Dales village, a Londoner would need to travel over a hundred miles. A village like Burnsall, in the heart of Wharfedale, is roughly 80 miles from City Square.

But to make this life-style pay off, communications must be good. Those around Leeds are excellent. They always were. Fast diesel trains were running between Leeds and Bradford doing the 11-mile journey in just over 15 minutes long before British Rail had banished steam. And now a quick rail journey from the City Station drops a worker at places like Menston, Burley, Ilkley, dormitory areas on the edge of the fairs.

For travelling longer distances, motorway services are just as good. The road link between the Mersey and the Humber is excellent as are road communications with the North East. And trains from London are almost hourly, taking little over three hours on average.

For a city with such a splendid record for getting people from one spot to the other, Leeds is taking an awful long time to make up its mind about the future of its airport. It is

not entirely the city's fault—three authorities are involved in running the Leeds-Bradford Airport at Yeadon—the West Yorkshire County Council and the cities of Leeds and Bradford.

The plan is to build—at a cost of £8m—a longer runway to the existing airport so it can take the big Jumbo jets. And the latest episode in the continuing story was a vote in the City Council a fortnight ago. The controlling Tories allowed their supporters a free vote, but Labour put the whips on. The council voted against the runway, 14 Tories voting with the Labour group while the council leader and deputy leader voted for the runway. The consultation for runway supporters is that the two other authorities on the airport committee are in favour of it.

Arguments

The arguments against it are both environmental and economic. People who live in pleasant dormitory areas like Horsforth and Yeadon don't care the quality of their lives very highly if Jumbo jets start using Yeadon. And others just simply say there is no justification in spending a sum of £8m at a time like the present.

Threats of Jumbo jets notwithstanding, a lot has been done to make life pleasanter for the people of Leeds in recent years. The council has an ambitious plan operating for "refurbishing" pre-war council houses, work which involves almost tearing the inside out, putting in new bathroom suites, modern kitchens and central heating. Many have been completed and there are plans to do 20,000 more.

For house-buyers, property on the market seems reasonably priced. "A semi in a quiet cul-de-sac" at Horsforth was recently on offer at £11,500 and for the more ambitious (and richer) £22,000 was asked for a stone-built lodge "designed by a famous architect and overlooking the Yorkshire Dales." A terrace cottage at Bridlington—on the Yorkshire coast, but within commuting distance of Leeds, seemed a snip at £7,500. With the smoothness and convenience of local travel it is possible to shop around. One estate agent said: "You can even find a real bargain still around the Dales if you search." Only a couple of years ago a Bradford architect was able to buy a stone-built cottage in the centre of the pleasant market town of Skipton for less than £3,000.

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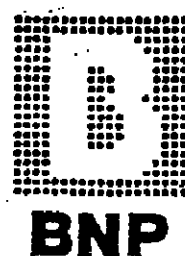
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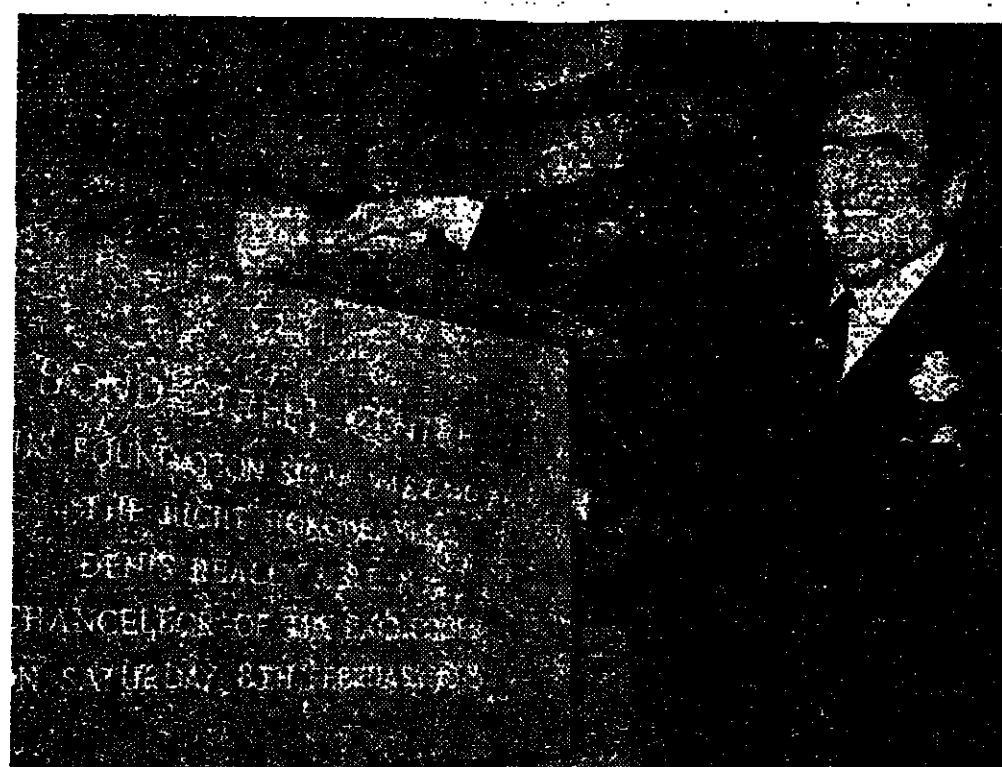
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Mr. Denis Healey, who is MP for Leeds East, when he laid the foundation stone for the new Bond Street Centre and an artist's impression of the new Centre.



Central facelift

LEEDS HAS carried through its city centre transformation rather more successfully than its neighbouring industrial cities. Along with fine new shopping precincts, hotels and office blocks, it has kept enough of its Victorian past to give the visitor the odd glimpse of the city people that Sir John Betjeman and others was nostalgic about.

As Peter Sparling, deputy leader of the city council, puts it: "We benefited by coming to central redevelopment later than other cities in the north. When our scheme got underway the passion for tearing everything down had abated. We tried to keep the best of the old." This policy is being maintained. For example, a plan to develop the old Post Office site in City Square will preserve the building's handsome Victorian facade. Pleasant Victorian shopping arcades have been kept intact and their new precincts, with their flower pots and pedestrian walks.

In the immediate future two

controversies will dominate the further planning of the centre. The first one concerns office building—should there be more or less? With its position as a big regional centre with smooth communications with London and the ports of the Humber in the east and the Mersey in the west, Leeds has attracted big names in the office world. Groups such as Norwich Union and County Bank, Nat West's merchanting arm, have set up regional headquarters there.

Attitude

Local businessmen feel there is room for still more office development but the West Yorkshire County Council has its eyes on the county's smaller regional centres, where the drive for office jobs has not been so successful. There is a feeling in the county that Leeds must now step down in favour of towns where low-rent office accommodation is going begging.

The city's Chamber of Com-

merce criticises this attitude in its recent memorandum on the West Yorkshire Structural Plan (to be published in 1978). "Rents achievable in every area of West Yorkshire except Leeds are too low to sustain a successful speculative office development at current building costs," the Chamber says.

It refutes the argument "that restriction of office development in Leeds will lead to those offices being built in Bradford, Halifax, Huddersfield or Wakefield," and argues that the only beneficiaries of such a policy will be the other nearby regional "capitals" of Sheffield and Manchester. Although the Chamber agrees that a time could come when the city reaches a level of congestion that made restraint necessary, it says: "Leeds is far from that state at the moment."

Leeds businessmen see no objection to the spread of "the office centre across central Leeds. One idea that is looked on with favour involves "three-tier developments" with offices

sandwiched between a shopping ground floor with flats above. "The effect would be to bring back people into the city centre which in places is dead in the evening," the Chamber's report says.

If adds: "The debate on office development has concentrated on the centre of Leeds, but the suburban areas are also attractive because of the nearness to motorways, the lower level of rents, the part-time office labour available and the greater car parking facilities in many suburban areas."

The other controversy affecting the future of the city centre concerns the private car. Councilors and businessmen in the city feel Leeds is suffering from the dedication to public transport of the Labour-controlled West Yorkshire County Council, their overlord so far as highways and transport policy are concerned. One company director said: "Of course we're not against constant improvement of public transport — ours is the best in the county and we want it to continue so. But there is a balance to be maintained and the balance at the moment is against the private car."

They carry a lot of support from shoppers and visitors. The traffic-free Headrow, one of the city's best shopping streets, has not been universally popular, either with shoppers or shopkeepers. "We don't want the right to park cars anywhere," a salesman said, "but the authorities seem to be forgetting the needs of people who want to call on customers and just park their cars for a short time at a reasonable charge."

Businessmen are happy with a policy that limits commuter parking, but argue for a more permissive policy for short-term parkers. "The future of offices and car parking are both problems the city will iron out. Many members of the business community see a chance of a rapid change in attitudes if control of the county council goes to the Tories at the next election. But nobody is taking any heavy bets on that happening."

In the meantime, the inner city continues to improve. The big new Bond Street centre being developed by Raglan Property Trust is a welcome addition to a shopping area which has always been the best in Yorkshire. It will contain Boots' department store and the biggest British Home Store branch in the U.K.

With the building of the National Exhibition Centre in Birmingham, and the nearby West Yorkshire towns of Harrogate and Kley developing excellent facilities, Leeds does not expect to rate as a top conference centre. But members of the Chamber of Commerce believe there is scope for small exhibitions there, particularly in the field of engineering. And it was recently announced that Bantam Investments has put forward plans for a refurbishment of the city's Queen Hall to provide two car parks with 800 spaces, small exhibition suites, squash court and a shopping mall.

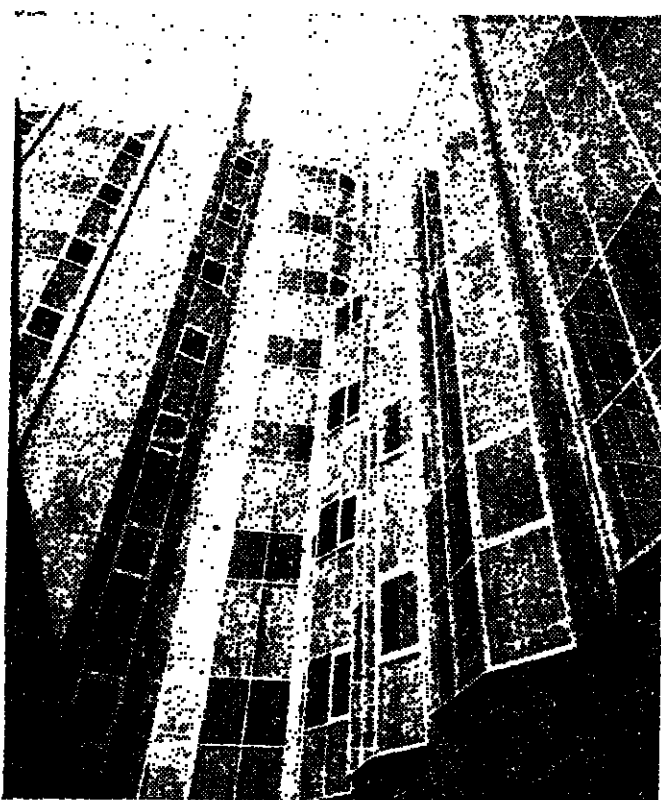
Mainstay

A casual chat with Saturday shoppers reveals enthusiasm for change. There are a few real change, of course, like the man who said: "I've never as far as I know seen the old Theatre Royal was nearly 20 years ago. But Schofield's, and that other old mainstay of Leeds shopping Lewis's, still do splendid business along with the swinging new boutiques around Bon Street and Albion Street."

It is certainly a cleaner city centre than ever before. You can now actually see the ornamental stonework on the old Victorian buildings, the Black Prince who has stood sentinel in City Square for more than a century is now almost a White Prince and somebody said the other day: "I've really seen the Town Hall for the first time. Used to think it was just a mucky pile of stone. Now I know what John Betjeman was on about."

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Industrial promotion

LEEDS IS preparing to go into industrial promotion in a big way. The city's leaders—business and local government—are determined to bring back more manufacturing jobs to the city. Its first handout to industrialists is a nicely produced folder with a revolving disc comparing Leeds' rates with those of most other big manufacturing centres. Leeds, of course, has the lowest.

"We think our low rates are among the best things we've got to offer," a council spokesman said, "and certainly, other areas are already complaining about unfair propaganda."

Leeds has finally decided to go shopping for its industry. The Chamber of Commerce in its memorandum on the West Yorkshire structural plan, tells the county council: "There is simply not enough land allocated for industrial use. If a major industrial company were to be attracted to the county, where would it find a choice of 100-acre sites, or even one 100-acre site?" So the need is for more industrial land—and the companies to come into the area and fill it.

Thus industry-hungry policy is an about-turn from even a year ago when the Chamber was saying: "Leeds is unlikely to attract any major influx of manufacturing activity and therefore growth has to come from services and office work."

If more manufacturing comes to the city it will be welcomed by the citizens. Leeds has a long history as a manufacturing centre. And even its manufacturing has had a diversity that was the envy of other towns—from heavy engineering to Christmas cards and jig-saw puzzles—enhancing the city from the worst of bad times.

You can still meet elderly women doing clean, tight jobs in shops or offices, who talk nostalgically of the days they were sewing machinists at Burton's before the rundown of the clothing industry began and wish they were back there. Certainly, any industry setting up shop in Leeds will have no difficulty in filling jobs.

The Chamber's memorandum calls for a return to industrial location in the inner town and cities. It points out that the 1960s were marked by two trends—workers from places like Hunslett were moved to places on the outskirts of Leeds and at the same time companies big printing machine manufac-

displaced by road building in South Leeds were moved to greenfield sites.

"Two trends," the Chamber says, "were never co-ordinated and the result has been that skilled labour has been lost to industrial firms and transportation costs faced by workers have increased enormously."

Behind all the thinking and planning lies one simple truth. Leeds wants to remain a manufacturing district and grow as one. It wants its share of foot-loose industry and isn't too proud any longer to beg it to come to the city. Planners in some other areas tell you "We'll take anything but the car industry—that spells trouble." But Leeds has several car component plants within the city—axles are made at Kirkstall Forge and British Leyland have set up a plant at the West Yorkshire Foundry—and labour relations have been excellent so far.

Transfer

The question mark over the clothing industry is constantly on the minds of business leaders. The rundown of Burton's, the transfer of jobs by some companies to the North East was a blow to people who had always seen "the tailoring" as Leeds' own craft. The recent success story of the Hepworth group, however, has raised some spirits.

In planning the future business leaders have been concerned about the effect of major city redevelopment on the small business.

Older property near the city centre, has traditionally been the area for small manufacturing and service companies, often little more than one-man businesses. Redevelopment has displaced many of them and the amount of low-rent accommodation has been reduced considerably.

The Chamber of Commerce says: "This is a worrying development for the future manufacturing base of the city in that it is from these beginnings that many medium-sized firms grow."

Leeds is the centre of another industry which is going through many changes—printing. About half the 14,000 printers in the country work in Leeds at companies such as Alf Cooke and Waddington's. Britain's major producers of playing cards. The

turers, Crabtree Vickers, is also sited in the city. According to a recent survey there are 1,300 diverse forms of industrial activity going on in the city at any given moment.

It is on this diversity Leeds plans to build. It hopes that what it has to offer will be attractive to foreign companies. Already the Japanese are involved in the local ball-bearing industry. Cameron Ironworks, a comparative newcomer to the city and now a leading force in the local engineering industry, is U.S.-owned.

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LEEDS III

Drawing the crowds

NORTHERN CITIES, never splendid green countryside a "Snow White and the Seven Dwarfs" starring Seven Real money, have just the Yorkshire Dales the Wolds Dwarfs. The latest addition to the city's cultural life is the new sculpture gallery planned as an extension to the city art gallery. This glass-fronted structure will receive a £100,000 Arts Council grant—the biggest the council has given for such a project. The great Yorkshire sculptor, Henry Moore, has visited the city recently to give his support to the venture and has promised some of his work for permanent exhibition. The idea is that the gallery will pay for itself without any charge on the rates—an ambition that will be helped by the incorporation of a pub on the premises. This will be run by Cameron's, the North East brewers, which has long been anxious to get a footing in the city where the local licensing trade is dominated by the old Yorkshire names of Tetley, Webster, John Smith and Samuel Smith.

Sport

Council deputy leader Peter Spaulding spoke enthusiastically of the sculpture gallery venture. He pointed out that Leeds is determined to develop its already considerable leisure facilities. "We are open to any ideas," he said, "so long as a project will pay for itself and won't cost the ratepayer anything."

Sport is high on the list of Leeds attractions. At Headingley you will find probably the most erudite cricket crowd in the world—this means that though Yorkshire isn't the team it once was everybody can tell you why at great length. There are half a dozen county grounds less than a day's drive away and both rugby codes are on show at Headingley.

Leeds United's ground at Elland Road is only a long stone's throw from the city centre—again the club isn't what it was, but the arrival of Moscow Dynamo representatives in the city last week for a look at "a great English team" made United supporters walk a little more springily again.

Leeds has always been a sophisticated and cosmopolitan city, a statement that may seem hard to believe to some southerners sold on the Coronation Street image of the north. But it is in a class of its own among Yorkshire towns—thanks to a large and wealthy Jewish population which has enriched the city's cultural life and a hintily Leeds is plugging the Varieties which is billing older Yorkshire tradition of

choral music which has made the Leeds Festival one of the great events of its kind.

Night life has improved. It was always there, but at a price and most people had to be content with "the pub and the pictures." Now with more money around, even in the present economic situation, the choice for everyone has widened. Restaurants, discos and bars are doing excellent business.

Eating out in Leeds has always been excellent. At Nash's fish restaurant just across the road from the Grand Theatre you can sample a huge portion of such haddock as never passed out to the country, to spots like Hilly, the little moorland town that Yorkshiremen sing about.

As one Leeds citizen put it: "I'm not knocking Leeds when I say it's a lovely town to get out of. That's one of the things that makes it worth living here."

was given three pages in a Sunday colour magazine recently and a spot on BBC Television's Blue Peter.

But when the sun shines the real attraction in Leeds is that fast train from the City station out to the country, to spots like Hilly, the little moorland town that Yorkshiremen sing about.



A familiar scene for the last decade as thousands of old houses in Leeds have been torn down.

Looking to the future

IT IS IMPOSSIBLE to look at the future of Leeds without considering the rest of West Yorkshire. The huge new county—one of the biggest metropolitan counties in the U.K.—is an area of towns closely associated. For this reason businessmen calling on customers always look on Leeds as an ideal trip—they are likely to have customers to see in Bradford, Halifax and Huddersfield, a round tour that can be done between mid morning and late afternoon.

The close links between the centres is nowhere more noticeable than in the relations between Leeds and Bradford. Bradford and the towns nearby have spun and manufactured top-quality wool and worsted cloth for many years and Leeds, with its great clothing manufacturing industry, has been a traditional doorstep market for the products of the mills of Bradford and Huddersfield.

And though nowadays you are more likely to see a Huddersfield worsted suit going for £300 in a Tokyo department store than in a multiple tailor's shop in Boar Lane, Leeds, the links between the centres are still close. In giving its views on the West Yorkshire Structure Plan, Leeds Chamber of Commerce recognises these close links. "West Yorkshire is faced with the aftermath of the Industrial Revolution at a time when it also has to deal with structural unemployment in textiles, clothing and mining. The numbers employed in all three industries are declining through the development of the Selby coalfield, and the investment in the wool textile industry will help to lessen that decline." It also welcomes signs of a new attitude to modernisation in the Leeds clothing industry.

Doubts
The report goes on to emphasise the need to improve industrial dereliction throughout the county, to improve the environment and introduce new amenities, but looking at the present economic situation, the Chamber doubts that public money will be available for these objects. During the next few years, it believes, public expenditure will continue to be kept down and the county council's ability to alter the course of events will be limited. "Equally any solution which seeks to restrain growth will not provide the finance to the county council to meet even limited objectives."

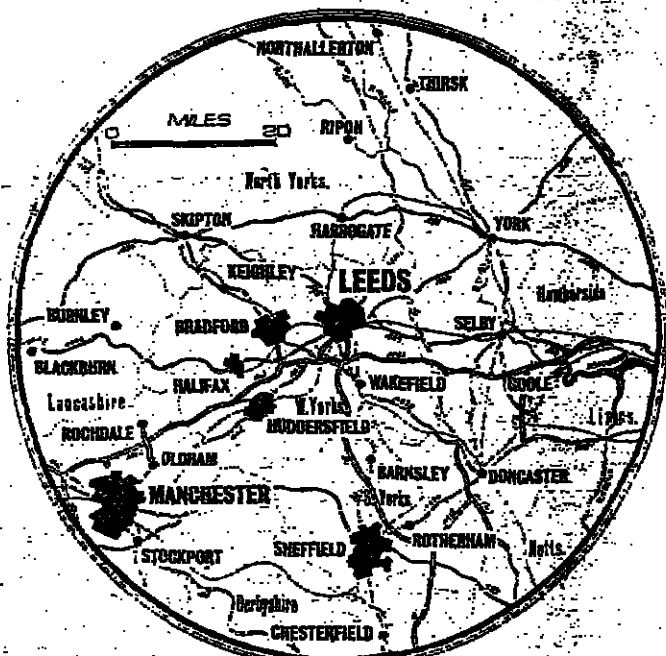
"Only by allowing industry, both private and public, to expand and create wealth... will West Yorkshire generate sufficient income to make good the damage of the 19th and 20th centuries."

Although at times Leeds businessmen seem only concerned with their own city, it is not so. They have taken a firm stand on any plan to severely cut Leeds's share of new office buildings, but this is to build Pudsey-Dishforth because they feel Leeds is the natural regional centre. They accept that the prosperity of

the neighbouring towns must be assured—that a prosperous Leeds with constant depression in the smaller centres would put a pressure on jobs in the larger city that even such a diverse manufacturing pattern could not satisfy.

At one time, and not so many years ago, this was no problem. Bradford people worked in Bradford, and Leeds was a place to go for a naughty night out or to watch Leeds United. The introduction of the quick diesel train service in the 1950s brought a lot of Bradford people to work in Leeds where pay tended to be higher. Now there is much more cross-commuting between the centres, but in West Yorkshire, with its fierce local loyalties, people still prefer to work in their own town if the jobs are there.

The Chamber's memo is an important document. It makes no bones about chasing continuing prosperity for the city of Leeds, but recognises the needs of the county as a whole.



for foreign spenders. It is veteran comedian of variety's another sign that old industrial golden days. Nat Jackley, at the centres like Leeds are suddenly City Varieties. Leeds has a fine theatrical potential—and are looking for it. Though it lost two towns around for way to all these theatres in the 1950s, the hundreds of empty hotel bedrooms, the future of its existing ones, rooms at week-ends when the directors and salesmen and TV stars filming a northern soap opera, have gone back to London.

Leeds business organisations outside as the home of BBC and the city council have plans. Television's long-running "The Good Old Days." Last week the Grand's week-line—Rotherham invited holi-of opera was a sellout and the daymakers to come and spend theatre reports good advance a few days looking at "indus-bookings for its pantomime trial archaeology"—old mills starring Harry Worth, in spite and pit sites, to put it more of competition from the City and hintily. Leeds is plugging the Varieties which is billing older Yorkshire tradition of

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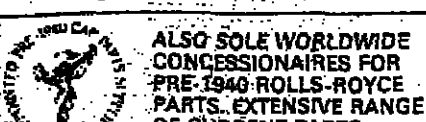
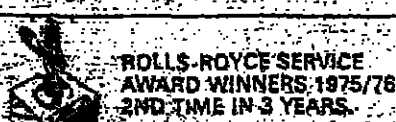
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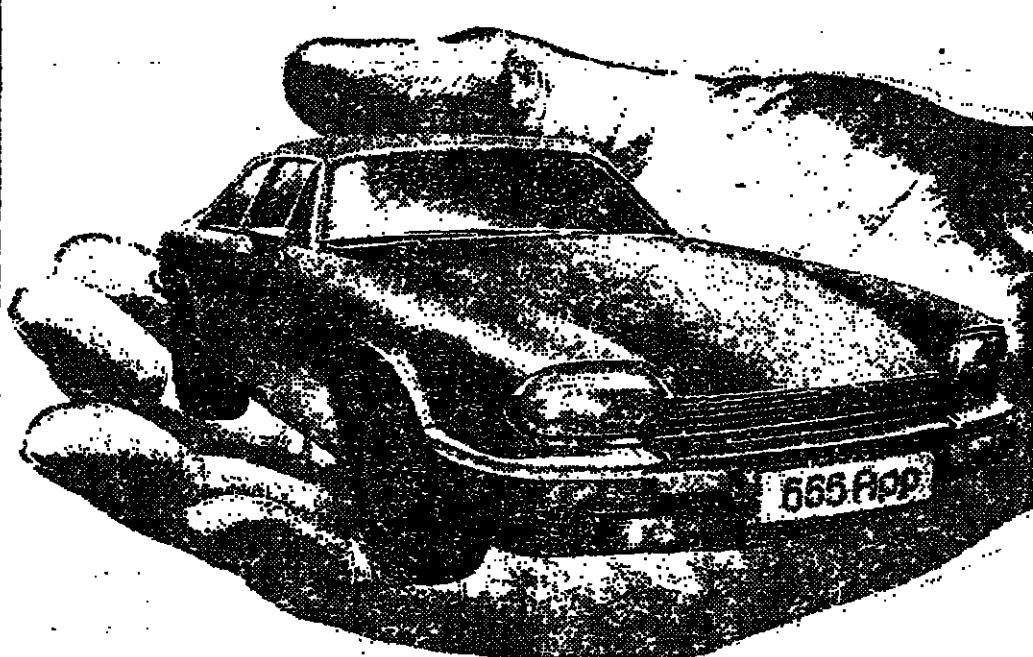
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FINANCIAL TIMES SURVEY

Friday, December, 3 1976.

Trade with China

Prospects of a more active role by China in world trade seem to have brightened since the formation of the new government under Chairman Hua Kuo-feng. This is welcome news for the major trading nations, which have for years eyed the enormous potential of this market with some longing.

New regime looks outward

by Colina MacDougall

HIS HAS been a traumatic year for China. It has marked the end of the old order and the uncertain threshold of the new. In the past 11 months the two giants of the Chinese Communist Party, Chairman Mao Zedong and Premier Zhou Enlai, left the scene for ever. China's austere and sedate capital, Peking, was the scene of a violent demonstration in the spring when the crowd burned churches and sacked a Government building.

The political pendulum swung violently back and forth. Chairman Mao's heir apparent of last year, Vice-Premier Teng Hsiao-ping, was overthrown. Most startling of all reversals, after Chairman Mao's death in October his wife Jiang Qing and her assistants were arrested by the new leader, Hua Kuo-feng. Among these upheavals came a disastrous earthquake (many in China speak in January last year) to must have thought it a portent of a new era. In the end, a powerful nation which 100,000 died and vital socialist country with a modern

factories and mines were destroyed. The new Chairman and Premier Hua Kuo-feng, was unknown outside his province five years ago and only began to make an obvious mark on national politics last year. What kind of Government he will run is not yet clear. He retains a great deal of power in his own hands, and he has an obvious understanding with the army. Perhaps the political dramas are not over yet.

But Hua certainly seems to have put into reverse the radical policies of permanent revolution and rejection of foreign technology which have dominated the Press since the spring. Just a few days after he took office the official Chinese news agency announced that China would "resume and expand" its trade links with other countries. Last week, in a forceful People's Daily article, the leadership made a detailed defence of the policy of importing foreign technology. It called it highly beneficial to China and legitimised it by calling it Chairman Mao's plan.

Hurry

To-day China gives the impression of a nation in a hurry. There have been two nuclear tests since Chairman Hua took over. Marx is approvingly quoted as saying that "a nation will perish if it stops working even for a few weeks' let alone a whole year." The streets are very words of Premier Zhou's earthquake (many in China speak in January last year) to must have thought it a portent of a new era. In the end, a powerful nation which 100,000 died and vital socialist country with a modern

nised agriculture, industry, national defence and science and technology before the end of the century have been echoed and re-echoed. Perhaps more important, the plan has been attributed to Chairman Mao, significant in view of the fact that it disappeared from the scene during the radical interregnum.

The first step in Premier Zhou's grand strategy was to be the fifth year plan, which was due to begin last January. The political upheavals seem to have delayed it, and though it may now be under way, no information has been published. What seemed likely to be one of its most important features, the agricultural mechanisation programme, has again become a topic of regular news after its apparent banishment by the radicals.

Agriculture is the biggest problem of the Chinese economy, since output has been rising only slowly in recent years. There is some doubt that even the extra-fertiliser from the foreign plants now being built in China will make much difference to grain output. Many crops, some experts believe, already receive the optimum amount of nutrient from traditional manures.

More earth-moving machinery, tractors and the like seem a possible realm for investment as a result. Up till now Peking has largely relied on its own efforts in this field, but last year the Chinese bought some farm equipment from the U.S. looked at more this year, and told European traders as well that they were interested.

Otherwise the five-year plan

TRADING PARTNERS (\$m.)

	Exports (fob) to China	Imports (cif) from China
	1975	1976 (Jan-June)
Belgium/Luxembourg	47	30
Denmark	22	9
West Germany	523	388
France	373	201
Ireland	—	—
Italy	145	74
Netherlands	134	31
U.K.	178	81
Austria	30	8
Finland	15	14
Greece	2	—
Iceland	11	—
Norway	108	17
Portugal	—	—
Spain	23	11
Sweden	42	17
Switzerland	57	31
Turkey	2	22
Canada	371	112
U.S.A.	304	120
Japan	2,258	1,061
Australia	326	141
New Zealand	15	9
TOTAL OECD	4,986	2,427
Hong Kong	34	13
Singapore	40	13

* Less than \$500,000. † Imports fob.

Sources: OECD figures and partner country statistics.

the offshore industry. Certain kinds of electronics, radio and TV equipment and computers also seem likely to figure.

The foreign contribution is still likely to be small in volume compared with the total Chinese construction. Yet it will continue to be worth far more than its size or even its cash value suggests because of the technology content. The Chinese can move straight into the 1970s when they buy a complete plant from the 1950s (or even 1930s) level of most of their other industry. They learn a great deal from the foreign equipment they buy, and the training their engineers are now receiving as part of the deals is priceless.

This policy came under withering fire from the radicals, particularly where the payment was derived from the export of China's raw materials. It must have been a difficult policy for the moderates to defend since in the past three years China has been short of foreign exchange. After the dismissal of Vice-Premier Teng in April, the radicals seem to have been able to overturn it, since despite several deals with West Germany and Japan before that, no further agreements were made on others already under discussion.

Disentangling the political from the economic motives in the trade policy is extremely difficult. China in any case would have had to cut back on purchases, as it has done, because of its growing deficit. As for the sale of raw materials, China's oil exports seem to have been a field where radical policy and economic considerations

were inextricably intertwined. In negotiations this spring the Japanese were ostensibly hoping to make a long-term oil agreement and also to buy more than last year, but neither wish came to fruition.

How far the Chinese did not want to sell because of radical influence or because, as Vice-Premier Li Hsien-nien said, their domestic needs were expected to rise fast is not clear. Nor is it certain that the Japanese really wanted to buy, since the waxiness and high heavy oil fraction of Chinese crude makes it undesirable in Japan. In the event, no long-term agreement was signed. The total amount of oil agreed for sale this year is only 6.8m. tons compared to the 7.9m. tons purchased by Japan last year. It is difficult to see what other exports the Chinese could increase quickly. A high proportion of their sales consist of agriculture-based products, and it is not easy to boost these rapidly. At the last Canton Fair the demand for Chinese products was strong but there were simply not enough to go round.

Limited

Perhaps the Chinese will try more barter deals, like the coal-for-mining machinery one discussed last winter with West Germany. In the new climate in Peking, this might surface again. A drastic change in China's borrowing policy, at present limited to the acceptance of deposits from foreign banks and the use of the deferred payments system on some purchases, seems very unlikely. Until these difficulties are solved, many intractable problems.

China's imports are not likely to increase very much.

Half-year figures for partner countries' trade with China during 1976 suggest that the value will not be much above the level of the past two years. That was around U.S.\$14bn. Within that amount, though, the pattern has changed a great deal. The 1974 deficit of about \$1.3bn. on convertible currency trade was reduced to about \$700m. last year, and that will probably fall further this year as Chinese exports slowly rise.

The composition and the source of China's imports have also altered. Three years ago it was buying more grain than ever before, 7.6m. tons in 1973 and 7m. in 1974. Purchases dropped to 3.3m. tons in 1975 and will probably be 2.5m. this year. In the first half of 1976 the Chinese reduced their deficits with the major grain exporters (Australia, Canada and the U.S.) to under \$200m. compared with nearly \$700m. in the whole of 1975.

Europe has been the beneficiary of this. Its share of China's imports rose from a quarter to nearly a third last year. Half-year figures for 1976 show it at nearly 40 per cent. But it remains to be seen whether Chairman Hua can continue the concentration on purchases of machinery to the near exclusion of food. With successful agricultural mechanisation, reasonable harvests and modest incentives to the peasants, the policy might work. If not, hunger in Shanghai and other mighty cities of the East would prove the worst of his many intractable problems.

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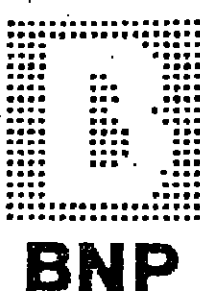
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TRADE WITH CHINA II

Hong Kong, Singapore are big outlets

WITHOUT Hong Kong, and to a lesser extent Singapore and Malaysia, China's foreign currency balance would be even further in the red than it is. Last year Hong Kong contributed a staggering \$1.3bn. to Peking as the balance on its trade. Singapore added another \$233m. and Malaysia \$100m. On top of this went at least another \$300m. earnings from China's numerous and growing enterprises in the British-ruled territory.

Insurance

The dependence is mutual. For Hong Kong, living on the doorstep of what is literally its big brother, this has always been an insurance policy. Residents of the colony are remarkably unconcerned about its truly enormous imbalance of trade with China. Last year China supplied Hong Kong with 85 per cent. of its pigs, 43 per cent. of its live poultry, 43 per cent. of its fresh vegetables, 55 per cent. of its rice and 90 per cent. of its freshwater fish. This year imports from China seem likely to exceed last year's by another \$100m. or so, yet another golden egg from the prosperous capitalist goose.

Hong Kong is a completely irreplaceable element in China's trade. Fresh food items, which probably constitute about half China's exports, are simply not saleable elsewhere. The logistics of export to Hong Kong are simple, too, with none of the fiddly regulations which affect, for instance, shipment to the U.S. Livestock and vegetables are easily despatched by train, ship or even where appropriate, on the hoof.

The whole process only takes a few hours; cabbages barely wilt and pigs lose little weight. South China has been supplying

Hong Kong almost since settlement there first began. Although refrigeration and more sophisticated methods of transport have introduced a few refinements the process is still basically the same.

As Hong Kong's population has grown and prospered, the trade has expanded. Since the advent of a Communist Government in China, the system has tightened up, so that political pressures can be exerted through the marketing network. But in periods of good relations between the British "authorities" — the Chinese do not call it a Government — and the semi-official Chinese presence have grown considerably more cordial than they were in the 1950s and 1960s. Peking representatives now attend the

But Peking is looking for new ventures; recently it bought a site for a machine tool and equipment plant where it plans to make cement and sugar refining gear for export to South East Asia.

The attitude of the Hong Kong Government to the Chinese has always been strictly pragmatic. The rules of the game are well understood by both sides and both are careful not to infringe them. Since the Cultural Revolution, relations between the British "authorities" — the Chinese do not call it a Government — and the semi-official Chinese presence have grown considerably more cordial than they were in the 1950s and 1960s. Peking representatives now attend the

enormous traditional Queen's Birthday garden party, while the Soviet Union out to avoid alarm recently the Governor paid a formal visit to the local headquarters of the Peking presence to mourn Chairman Mao's death.

Mixture

Singapore's situation is very different. As an independent State geographically separated from China, it has been a feasible proposition to sever the cultural and filial bonds that join most of its people to the Middle Kingdom. Its population, though predominantly Chinese, is a mixture of races. And its contacts with China are very much less than Hong Kong's. Unlike Hong Kong, which actively seeks to keep the

When Prime Minister Lee Kuan Yew visited Peking this summer he stressed the separateness of Singapore by speaking entirely in English (though if he had spoken in Mandarin at the banquet in his honour he would have been more easily understood by the Chinese present than his provincial-born host, Premier Hua Kuo-feng).

Mr. Lee's visit was one in a series by leaders of the ASEAN (Association of South-East Asian Nations) countries to the new awareness that as the U.S. with-



The border crossing at Lo Wu between China and Hong Kong, which last year took \$1.3bn. of the Republic's products.

draw from the region, they would need to rationalise their attitudes to Peking. He had been preceded by missions from Malaysia, the Philippines and Thailand, all of which led to the setting up of diplomatic relations.

But Singapore held back from this step, mainly because it did not wish to alarm Indonesia, whose relations with China have

been frigid ever since they were ruptured in 1965. Mr. Lee's most important achievement of the trip was to get Premier Hua to put on record his agreement not to intervene in Singapore's internal affairs, thus undermining Singapore's troublesome Left wing.

In general, lack of diplomatic relations has not hampered trade. The mechanisms for Chinese exports have existed for years. There are Chinese banks and insurance companies, and the island State has imported food and light industrial consumer items like plastic ware and clothing for a long time. But the traffic in the other direction is small, and where Mr. Lee's visit may have helped is in stimulating Chinese interest in Singapore shipyards and oil expertise and Hong Kong industry. During his visit to Peking the Chinese reportedly agreed to buy 20,000 trucks.

So far Singapore's sales to China consist almost entirely of crude rubber (\$10m. out of a total of \$17m. so far this year). Much of the rest is made up by postal packets, sent presumably

by Singapore Chinese to their relatives back home. But Singapore becomes more of a centre for the East Asian off-shore oil industry. It has growing experience in offering Peking a mission to China to visit Singapore in winter to look at shipping, though this was not altogether a success. It placed an order with a "fraternal" company to do it, but did not have the necessary expertise and engineers from China had to be brought out.

Obviously the Chinese communities living beyond China's borders make a substantial contribution to Peking's economy. In due course this may evolve as well as hard cash. Singapore has a future in its general manufacturing ability and trade experience which Peking is beginning to use more fully. If China continues along the pragmatic path both territories could evolve a new kind of economic relationship.

Colina MacDougall

Lingering obstacles to U.S. exchanges

DR. KISSINGER's pursuit of détente with Russia and the long-drawn-out electoral process in the U.S. has meant an extended pause in the growth of U.S.-China relations. But with new governments now in both Peking and Washington this may change in the New Year.

Whether President-elect Carter will respond to pressures to abrogate the U.S. defence treaty with Taiwan, as he will have to before relations with Peking can be "normalised," remains to be seen. At present the Chinese say they are much more concerned with the threat, as they see it, from the Soviet Union than they are with their differences with Washington.

Nevertheless, the U.S. has been preparing itself for recognition of Peking. Congress has voted enough funds for Taiwan to build up its own defences. It is an indication of the Chinese

desire to maintain good relations with the U.S. that they have waited patiently through these manoeuvres for a suitable moment to reopen negotiations.

Naturally, U.S. firms are hoping that when diplomatic relations with Taiwan are broken, commercial ties may remain. U.S. trade with Taiwan last year was \$3.5bn., compared to \$475m. with China. Japan succeeds in running trade with both Chinas, and so do other countries. A good deal depends on the tact with which it is done.

Unfortunately, the obvious drive by the Taiwan lobby in the U.S. has caused some embarrassment. Union Carbide, which joined the new "U.S.A.-Republic of China Economic Council," inaugurated to look after Taiwan interests, was left off a delegation sent by U.S. chemical companies to China. Chinese officials gave as the reason its membership of the

new council. This kind of guerrilla warfare seems likely to continue until Peking feels confident enough to turn a blind eye.

Recently the performance of Sino-U.S. trade has not been spectacular. It is still on the way down from its 1974 peak of \$934m. It seems unlikely to exceed about \$440m. this year. The trade is still surprisingly ad hoc. No real pattern has yet emerged in the four years it has existed.

This year U.S. exports have diversified much more into industrial equipment (much of it for the eight Kellogg ammonia plants at present being built in China) but one may wonder what will come next when these deliveries are finished.

Trading is certainly more difficult without diplomatic relations. Although the U.S. would like to put on a major exhibition in Peking to stimulate sales, this is unlikely to be possible until the countries are on a proper diplomatic footing. Given the time required to organise that kind of show, it is not likely to take place before the end of 1978 or even 1979. In the meantime, several Chinese delegations have visited the U.S. The most important was probably the agricultural machinery group which could well have purchases seriously in mind.

A reciprocal Chinese exhibition in the U.S. cannot be held until the "claims/frozen assets" problem is solved. The claims are those arising from the seizure of American property in China after 1949; and the frozen assets are the Chinese funds held in the U.S. since that time. They amount to \$200m. and \$80m. respectively. In the meantime, Sino-U.S. trade has to be handled through third country banks which, as one businessman pointed out, multiplies several times over the paperwork as well as the chances of mistakes and delays.

However, when the president of the National Council for U.S.-China Trade visited Peking last summer, he was told that it would not be necessary to wait for "normalisation" of relations to solve the claims/assets problem, and that once solved ordinary banking ties could be instituted. This was a hopeful sign.

In spite of the difficulties, the U.S. has one factor on its side. Its trade with China has come almost into balance, and its imports are showing a healthy rise. This is surprising considering the difficulties they face. Imports from China attract a tariff that averages about 24 per cent. compared to the 8 per cent. or so that goods from countries that benefit from most-favoured-nation treatment are assessed at.

Undoubtedly this is a matter the Chinese will want to review

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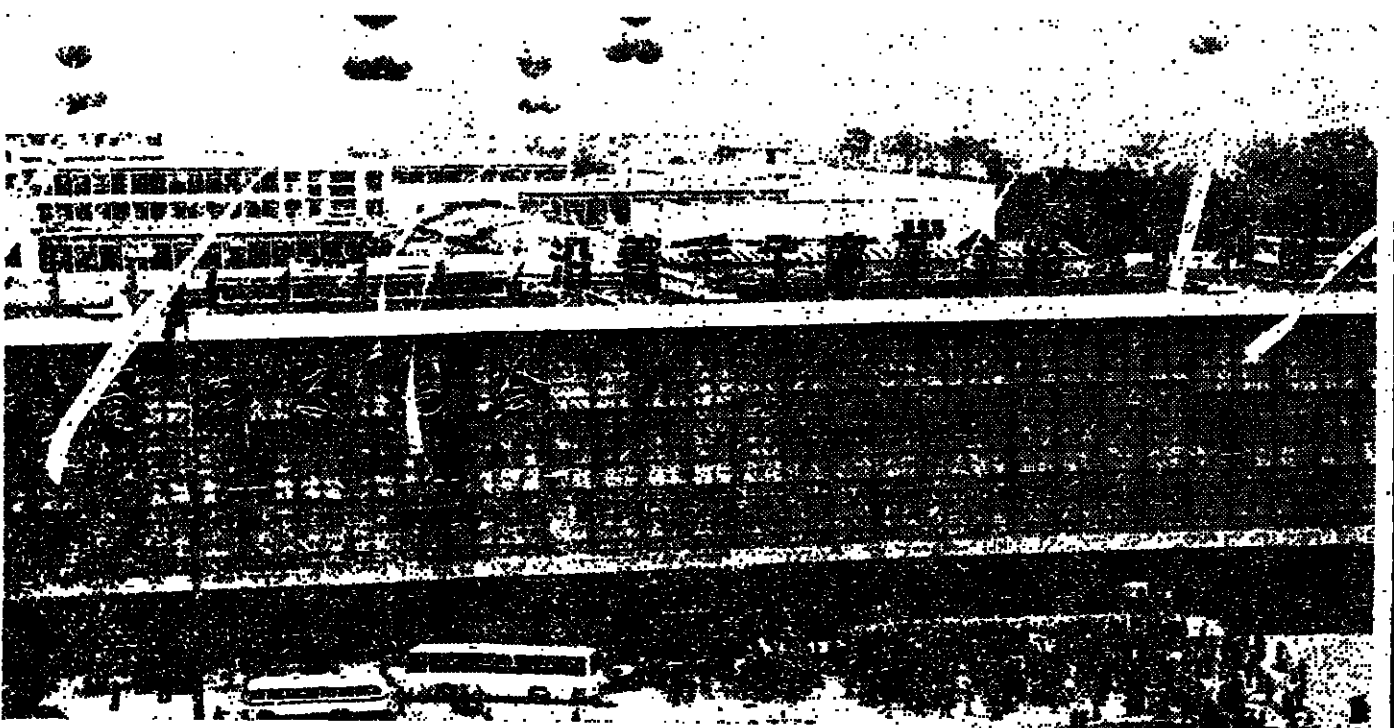
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TRADE WITH CHINA III

Japan still No. 1 supplier but trade is down

THIS YEAR has been the least the year to be chosen for a Sino-Japanese trade summit. The two countries' port markets immediately behind the United States. The Japanese steel industry, for which China is normally the second largest export market, claims that political upheavals in Peking interfered with its spring series of negotiations with the Chinese and resulted in China buying only 800,000 tons of steel during the first half of the year instead of the 1.2m. tons which would have been normal.

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Politics

Chinese spokesmen appear to have indirectly confirmed Japanese theories that politics have been getting in the way of smooth Sino-Japanese trade relations. Japanese missions to Peking have been told that the Chang Ching radical group hindered trade with Japan by opposing the chartering of ships (which the radicals called "fawning on foreign ship-owners") by insisting that inland transport should be used for carrying people instead of goods and by opposing the export of raw materials to earn foreign exchange for the import of manufactured goods.

Talk about an "upturn" or "a return to normal" in Sino-Japanese relations leaves out of account, however, the second factor in the situation—China's apparent concern at the over-concentration of its trade with Japan and the large imbalance it has run in some recent years. The Chinese have apparently stressed their concern about the imbalance in recent talks with the Japanese, although there has been no explicit admission from Peking that the imbalance was a reason for deliberately cutting back on Japanese imports. The figures for China's trade with Europe, which show a remarkable increase in imports this year from several EEC countries, would seem to underline the point that Japan's problems with China this year have not been solely due to political problems inside China. China and Japan appear to

agree that the way to eliminate the trade imbalance is for Japan to import more from China. One way of doing this would be to step up Japanese imports of Chinese oil, but there are snags about this which could take time to sort out. China is believed to have stated that it could supply Japan with 15m. tons of crude oil a year, or rather more than double the present amount. Japan, however, can only use this quantity of oil if its domestic refining industry makes costly investments in plant which would be needed to deal with some of the special peculiarities of Chinese crude.

The Japanese are unwilling to do this until they have convinced themselves that China will be a reliable and consistent supplier — something which there may be some reluctance to assume in the immediate aftermath of this year's Chinese political upheavals. Apart from that, the Japanese economy itself will have to recover fully from the recent two-year recession before the refinery industry feels able to fund the necessary investments.

Apart from oil, Chinese coking coal is a subject of strong interest to the Japanese steel industry (which is worried about the world-wide availability of this commodity). The Japanese believe, however, that it will be years before China can develop its mining industry sufficiently to have a major export surplus. Thus coal cannot be relied upon to make an immediate impact on the trade problem between the two countries.

This leaves Chinese agricultural products (including soybeans) which the Japanese would like to import in larger quantities and which the Chinese may be willing to supply. The prospect for early recovery in Sino-Japanese trade relations next year could thus depend rather heavily on the ability of China to step up its farm exports.

Charles Smith
Far East Editor



Pickers in the tea gardens—a traditional sector of Chinese agriculture.

Useful barter with the Soviet bloc

DESPITE the bitter insults that the Chinese hurl at the Soviet bloc, they find their mutual trade surprisingly useful. Although China buys its most advanced technology from the West, it gets a large amount of heavy industrial equipment from the fraternal countries. For this it pays in kind. This is a great economic relief as it has been extremely short of convertible currency for the past three or four years.

Under what are virtually barter arrangements, it exchanges agricultural products and mineral raw materials for really quite useful aircraft parts, trucks, machine tools and ships. Recently it was reported buying Polish helicopters and seeking 500 Hungarian trucks.

In terms of actual money the trade does not seem large. Last year it was only a sixth of China's world total of \$140bn. That, however, was 24 per cent above the previous year's. But until last year many of the commodities were undervalued because of the fixed price system which had operated since 1958. Under this, prices stayed at the level at which a commodity had first entered the bilateral trade. The automatic use of this price in subsequent years facilitated quick agreement on individual contracts, but meant that some prices had not changed for nearly 20 years. The Chinese asked last year that prices should be calculated at international market levels, which means that inflation has now begun to affect the figures. In reality the volume of China's trade with the Soviet Union last year may have declined.

Lingering

CONTINUED FROM PREVIOUS PAGE

plant and technology in 1975, smoothly. The Americans were restricted to the vicinity of their sites, but appear to have fraternised to some degree with the locals. There were no unfortunate incidents such as occurred on British sites in China in the early stages of the Cultural Revolution.

American technicians and their families went to the Kellogg sites in China to supervise erection and start-up of the plants and thus own cooking in residential areas. It has worked out well and emerging occasion-

TRADE WITH OTHER COMMUNIST COUNTRIES

	Exports	Imports	Balance	Exports	Imports	Balance
Total (estimates)	1,360	970	+390*	1,430	1,010	+420*
of which						
Romania	220	220	—	180	165	+15
Soviet Union	140	140	—	140	145	-5
East Germany	95	85	+10	80	75	+5
Czechoslovakia	94	72	+22	50	55	-5
Poland	50	42	+8	44	44	—
Hungary	34	35	-1	30	30	—
Yugoslavia	20	10	+10	20	120	-90
Bulgaria	10	13	-3	10	10	—

*Includes sizeable Chinese surpluses with Albania and Asian Communist countries. Source: Current Scene, September, 1976.

amount of trade. One unofficial report from the Soviet Union says that trade with China is worth about \$600m, a very different sum from the \$280m reported for last year. In the first quarter of 1976 the published figure was \$170m, which may be getting somewhere nearer reality.

Romania is China's largest Communist trading partner. This reflects the good relations between the two countries, increased trade by 23 per cent through these may perhaps be somewhat if Romania now re-enters the Comecon fold. Czechoslovakia's exchanges rose nearly 50 per cent; its trade last year consisted mainly of machine tools, trucks, mobile oil cranes and vehicles. Poland too for-fertiliser swap. The 1975 bilateral trade agreement provided for Romania to supply machine tools, forklifts, excavators and electrical machinery. Yugoslavia's trade, boosted in 1974 by spectacular sales of 2,100 h.p. locomotives and 250 machine tools, ships, last year fell away almost

to the level of Bulgaria's, which year it was only a sixth of China's world total of \$140bn. The U.S. has much to offer China in the way of technology, particularly in offshore oil, heavy construction machinery, heavy farm equipment, trucks, petrochemicals and computers. In the long run, if the political problems between the two countries can be satisfactorily resolved, more fruitful co-operation could probably be built on the Kellogg experience.

C. M.

Who does business with China?



*William Jardine. Born Lochmaben Dumfries, Scotland, 26th February, 1784; died London, 27th February, 1843.

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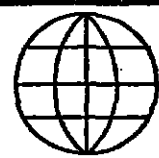
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TRADE WITH CHINA IV

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CHINA AS A SOURCE OF SUPPLY

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Europe a favourite partner

CHINA HAS not made quite the splash this year as it did last with its invitation to European leaders, though the EEC still remains a cornerstone of its effort to contain the spreading power of the Soviet Union. Instead this is going to be Europe's year for trade with China: exports have soared above last year's record, and even imports are up somewhat.

In 1975 Europe accounted for about a third of all China's purchases from the non-Communist world, compared to less than a quarter in 1974. The success story is the result of the huge purchases of steel and chemical plant the Chinese made in 1973 and 1974 which have been delivered over the past eighteen months. In the reorientation of China's trade which has accompanied reduced grain purchases, Europe has profited enormously.

The European countries have a particular usefulness for Peking. It can easily avoid becoming dependent on one nation by spreading its purchases around. Since its traumatic experience with the Soviet Union in 1960 when for political reasons Moscow halted all its aid and pulled its technicians out of China, Peking has liked to avoid the risks of that situation. And while the Chinese do not descend to anything as crude as playing one supplier off against another, they certainly inspect everything that is on offer.

At present Europe has a fairly open field ahead of it. Peking has already told the Japanese that it does not want to continue increasing their share, while the U.S. is bogged down in questions of recognition and the problem of Taiwan. The European countries are sitting pretty with a good relationship, tested services and a wide range of products to offer.

Waiting

But Peking has been waiting a long time to start another round of buying. How far political and economic reasons are intermingled here nobody knows. But only West Germany with its petrochemical plant contracts and Britain with its Rolls-Royce engine deal have anything fixed for the future.

The general level of trade with China will drop noticeably if the pause lasts much longer. But although this has been a quiet year for contracts, the Chinese have continued the hunt for technology. At present West Germany acts as host to about a hundred delegations a year (as many as Japan), while Britain and France each get fifteen or twenty. The traffic in the other direction is heavy but intermittent; recently the pressure has been for the Chinese to come to Europe.

Peking has adapted the exhibition idea very much to its own purposes. In the past few years all the large countries of Europe have held prestige exhibitions accompanied by films, lectures and symposia. These have been highly successful in the sense that European manufacturers were at last able to meet some of the end-users of their products (previously the only Chinese they ever met were officials of the trading organisations) while the Chinese got a huge bonus in the form of free technology. This year these big shows were followed up by smaller, much more specialised affairs like the Swedish packaging display or the British "48 Group's" exhibition of communications equipment.

The Chinese range of interests is enormous. They could be in the market for steel, coalmining, oil, transport, construction, engineering and light industrial equipment. Its offshore oil industry is only just beginning, and Chinese delegations have already looked at British, Dutch and Norwegian facilities. Mining remains extremely important, and in spite of previous large British sales of mining machinery China seems quite likely to come back for more. The Chinese steel industry is lagging, and may want more besides the German and Japanese mills now being built.

Aviation remains important, though with the Hawker Siddeley deal for 35 Trident and the Rolls-Royce Spey production line the Chinese may have

satisfied their actual aircraft needs for the present. But they have recently bought helicopters from the French and Germans, and came to the Farnborough Air Show to look at incidental equipment like ejector seats.

They have a large programme for modernising their ports, to which Britain has contributed with sales of cranes, while the railways (frequently in the news in political crises, as recently when Mme. Mao was accused of disrupting them) are greatly in need of improvement. Vehicles, construction equipment, agricultural machinery, measuring and precision instruments are all areas of potential trade where Europe is well equipped to operate.

West Germany is third in the league table of China's trading partners behind Japan and Hong Kong. This year its exports have rocketed because of its deliveries of rolling mill equipment for the steel plant at Wuhan. France is some way behind, followed by Britain, whose aircraft and mining machinery deliveries have kept it up towards the top. Italy is close behind, however, and as it was recently favoured with a petrochemical technology purchase by Peking, may shortly pull ahead.

Britain suffers in competition with Europe from the Chinese insistence on fixed price contracts. With U.K. inflation running ahead of rates in Europe,

British manufacturers' prices until recently tended not to be competitive. Whether the Chinese will be tempted by the falling pound remains to be seen; they were said to be very worried by the rise in the Deutschmark, so currency fluctuations clearly play a part in their calculations.

The Chinese seem particularly impressed by West German industry. The only actual plants they have bought from Europe during this rather difficult year were German. Dozens of Chinese engineers have been trained in Germany to operate the new rolling mill equipment.

But most conclusively, China signed a technical and scientific co-operation agreement with Bonn which provided for long-term co-operation in mining and processing, more sharing of steel technology, exchanges of missions on oil and natural gas, and joint research projects in the peaceful uses of nuclear energy. It was its first agreement of the kind with a country outside the Soviet bloc.

Yet a big hurdle in the way of bigger Chinese imports is Peking's shortage of hard cash. Early this year it looked as if a new form of barter might help to solve China's problems, but the political troubles in China and the "radical" campaign against paying for foreign equipment with raw materials

put it out of course. It was a West German machinery-for-Chinese proposition. The idea was put up by leading German manufacturers—including Ruhrkohle, Thyssen and Krupp—who in return 10m. tons of coal annually to supply mining equipment, help with port expansion. At the same time the Chinese suggested a similar proposal with Italian industrialists, suggested a machinery-for-swap. Neither idea materialised but in the new political sphere in China they might least form the basis of discussion.

Although the Chinese do expect to balance trade with individual countries, they are extremely conscious of the need to sell more in order to be able to buy. Over the past few years they have steadily put effort into marketing in Europe. The kind of promotion tried in Britain this year (craft exhibition) is likely to become more common. Small specialised fairs held in China for invited traders seem to have paid off. The presence of a mission of German retailers in China a few days ago suggests a small kind of effort. For although Peking does not tie imports to exports, it can only increase sales by all-round pressure. Its numerous trading firms grow.

Agreement

China signed a technical and scientific co-operation agreement with Bonn which provided for long-term co-operation in mining and processing, more sharing of steel technology, exchanges of missions on oil and natural gas, and joint research projects in the peaceful uses of nuclear energy. It was its first agreement of the kind with a country outside the Soviet bloc. Yet a big hurdle in the way of bigger Chinese imports is Peking's shortage of hard cash. Early this year it looked as if a new form of barter might help to solve China's problems, but the political troubles in China and the "radical" campaign against paying for foreign equipment with raw materials

How China pays the import bills

THE CHINESE are still very conventional about how they pay for their imports. It is probably true that some are more liberal than others, in the sense that when the political atmosphere in Peking is relatively free, some senior officials in trade and banking may be able to influence policy on credits, bank loans and similar bourgeois practices.

Yet fundamentally, with recollections of financial disaster under the previous Nationalist Government, they probably would like to avoid them. But the desperate need to step up industrialisation after the Cultural Revolution made them necessary.

Economics and politics have been inextricably intertwined in Chinese affairs in the past five years. When the Chinese were forced to retreat in 1974

from their earlier adventurous buying policies, no one outside Peking's corridors of power could sort out how far it was the crashing world commodity prices or the manoeuvring of the radicals that was responsible. The Chinese had done their sums right in 1973 and 1974 when they were buying complete plant from the West and Japan; what they had not foreseen was the slump in 1974 and after.

Peking was left with a \$1.3bn. deficit on its convertible currency trade in 1974. This may well have been ammunition for the radicals against Premier Chou En-lai and his faithful band of moderates. By stringent duces this to \$790m. last year. They will probably get it down a bit further this year. What nobody can tell at present is whether the removal of the

radicals will mean there is less concern about a relatively small deficit. If so, buying could well resume.

In fact the trade figures are not a true picture of the situation. A good deal of the complete plant which has been delivered recently has been bought on five-year credit or "progress payments." However, it appears in the statistics because they show shipment, not payment. But payments on earlier purchases are now due, while China's heavy grain buying of 1973 and 1974 (which is on short-term credit) is now being paid for.

Effort

The Chinese have certainly become conscious of their problems. In recent years the Bank of China in London has extended its contacts and made its money work in a manner unheard of before. It lends, accepts deposits and deals in currencies. In Hong Kong the Communist-controlled banks keep their interest rates on deposits marginally above the others to attract more money. There is much more effort to maximise the offtake from investment in Hong Kong, now believed to exceed \$300m.

This has been accompanied by a push to keep in touch with commodity prices. In the 1960s Chinese goods were seriously undervalued; for instance prices of food sold to Hong Kong remained constant for years, thus allowing a phenomenal growth in real prosperity in the colony. But in the early 1970s Peking, realising the cost of its huge import programme, gradually brought its prices in line with the rest of the world. To-day the foreign trade corporations try to keep in close

touch with commodity dealers abroad to stay up to date with prices. The policy now tends to be to ask rather too much, but this may reflect recent Chinese shortages.

At the end of 1973, with rising oil prices, falling commodity prices and a big import programme, it was China's own crude that looked like saving the day. Japan was panicking about its energy sources and China soon concluded a couple of deals for the sale of oil. Over-optimism and a desire to foster the Chinese connection caused the Japanese to predict that China would soon be selling hundreds of millions of tons of oil yearly.

But after some months, owing to the recession, the Japanese storage tanks were bursting. Furthermore, the Chinese oil turned out to be highly viscous, with a low flashpoint and a high heavy oil fraction. Since then Chinese oil sales to Japan have lagged well behind expectations, and whether for political or economic reasons on Peking's part, the long-term agreement which was originally hoped for has not been concluded.

Minus large oil revenues and with policy leaning towards more purchases of complete plant, one wonders what measures Peking will take to finance it. Earlier this year it was reported to have sold 13.24 tons of gold and its total reserves are estimated to have dropped from about \$3bn. 18 months ago to \$1bn. now.

Using gold and reserves was presumably an emergency measure, but it remains to be seen what longer term strategy Peking can evolve. Any such strategy seems likely to involve oil. If OPEC prices rise, as they are expected

to shortly, the Chinese will automatically be able to ask a higher price. With the radicals apparently removed from influence in Peking, the way is open for a long-term deal (always assuming the Chinese did not mean what they said when they told the Japanese they had lost interest because they were going to need most of the oil for their own purposes). With such a deal it is worth the while of the Japanese to adapt refineries to the special characteristics of Chinese oil.

In any case there are other customers for the oil. Thailand is allying a refinery to handle it. The Philippines is continuing to buy. Hong Kong last year looked like becoming an important customer for products, though this growth has now slowed down. Romania did a barter deal last year, taking oil for urea. Italy proposed a similar one this year involving oil for machinery, but this did not come to fruition.

China's oil production is at present around 80m. tons. It should reach 100m. by next year or the year after. While much depends on the general state of the Chinese economy and its investment plans, it could be producing 130m. by 1980, with perhaps 30m. available for export. Even at to-day's prices, that would earn getting on for \$3bn.

Even at half that, China would be covering its repayments due on projected purchases of plant and grain. Washington sources at present estimate these at about \$1.5bn. annually up till 1980, though this is almost certainly too high if China keeps its grain imports right down. These figures were calculated on a projected annual purchase by

China of 3.5m. tons of grain annually, whereas last year was 3.5m. and this year it is unlikely to exceed 2.5m.

Repayments on plant bought about a quarter to a third this. The figure allows for terms of about \$1bn. a year, which of course may materialise. In 1975 the repayments may not have been more than \$500m.—and this year so perhaps only half that.

However, in the original calculations made in Washington on China's first round of buying in 1973-74, repayments were shown as peaking in the years 1976-78 at \$240-\$270m. annually. The timing of the repayments may be compared to China's present difficulties.

Obviously a great deal of juggling must be going on. While China can calculate roughly what its ordinary imports are likely to be, the figure is uncertain because China does not know what the world energy picture will be like, and so what grain it will need to buy. New investment ventures in Hong Kong may work out, thus delaying the increase of revenue from the source.

Still, the gap at present probably not large. It is probably covered by short-term borrowing through the bank system, and it is generally believed that if the Bank of China wanted medium-term funds, it would have no difficulty raising them. In those circumstances, Peking could well resume a cautious programme of complete plant purchase to spur its economy.

Trading with China?

Lloyds Bank International, the international bank in the Lloyds Bank Group, has strong links with The People's Republic of China and its senior executives regularly visit the country. Through its international network of branches and offices, LBI is well placed to respond to the needs of customers for all their banking requirements related to trade with China.

And, in particular, to enable suppliers to offer deferred payment terms for major development projects in China.

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LBI, the Bank of London & South America and their subsidiaries have offices in: Argentina, Australia, Bahamas, Bahrain, Belgium, Brazil, Canada, Cayman Islands, Chile, Colombia, Costa Rica, Ecuador, Egypt, El Salvador, France, Federal Republic of Germany, Guatemala, Guernsey, Honduras, Hong Kong, Iran, Japan, Jersey, Malaysia, Mexico, Monaco, Netherlands, New Zealand, Nicaragua, Panama, Paraguay, Peru, Philippines, Portugal, Singapore, Spain, Switzerland, United Kingdom, U.S.A., U.S.S.R., Uruguay, Venezuela.

The Trident success story

THE MOST celebrated and successful trade deal between Britain and the People's Republic of China in recent years has undoubtedly been the sale of Hawker Siddeley Trident aircraft for its technical superiority at the time.

The announcement of the first order in August 1971 was greeted with immediate optimism by the British aerospace industry, with suggestions of a growing relationship with China, but did not give a true impression of the long and highly technical negotiations which led up to it.

The first order, for six Trident 2E aircraft worth £20m., followed the purchase some time previously of second-hand Viscount and Trident airliners from Pakistan, but was the largest ever won from China by the British industry. It came just under a year after the Farnborough Air Show, which a Chinese delegation attended.

This resulted in an invitation from the Chinese authorities for Hawker Siddeley to send a sales team to Peking. There then followed one of the most intensive interrogations on technical matters which the team, including a Rolls-Royce representative, had ever experienced.

At that time the capabilities of Chinese engineers were largely unknown and the country was emerging from a period of isolation from international affairs, both commercial and diplomatic. The interest in the airliner was an important indication of changes to come and it was gratifying that Britain was in the forefront.

In retrospect, the company believes that its understanding of the market place was the most important factor in that and subsequent deals. Although a certain mystique was present, well established trading patterns existed in a slightly different form, such as centralised buying organisations with an unfamiliar format compared to those previously experienced. The well-known and traditional trading talents of the Chinese were also in evidence, and the company was impressed by their professionalism.

Hawker Siddeley had had some dealings with China previously, in a small contract for marine engines for dredgers, which had given a brief insight into the country. Similarly the Chinese had evidence that the company was a reasonable experienced manufacturer. But patience was also important.

It was then thought that China was embarking upon a large scale expansion of its air services, both domestic and international, and that Hawker Siddeley could expect a substantial number of further orders, but this is shown with hindsight to have been over-optimistic. The third order, and

The 1970 sale of the Pakistani Trident 1Es had also provided an opportunity for Hawkers to show its eagerness to assist, in providing parts and doing transitional work, and also demonstrated that the Chinese were extremely good at maintaining aircraft. The British Aircraft Corporation Viscounts they operated were in extremely good condition despite their age.

Another factor considered important was the company's participation in the 1973 Chinese exhibition, in which Hawker Siddeley and 15 member companies took part, exhibiting a range of products from aircraft to sheep-shearing equipment. This was certainly significant in arousing further interest. In November 1972 came the second coup for Hawker Siddeley when China ordered a further eight Tridents at a cost of £25m. without spares.

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the most recent, came in December 1973, for a further 15 Trident 2Es, worth spares around £50m. It brought the total ordered to (worth about £120m.) deliveries are now nearing completion.

It is well known that China wishes to become self-sufficient in aircraft technology and is capable of achieving it quickly if necessary. It appears to be biding its time in this respect. Although partly for the aircraft was an order from China, like the United and Eastern European countries, can only fund purchases by sales in the West. Its trade with the West remained roughly in balance and it seems likely that its intention is to maintain a status quo.

The completion of the various contracts has shown that China has great capability, not only technical terms but also financial expertise. It was evident that in contracts of this nature, with a large sales effort should be orchestrated by senior executives, or in this particular case, one extremely experienced executive.

Lorne Barlow

FARMING AND RAW MATERIALS

Christmas
fruit supply
plentiful

Our Commodities Staff
CHRISTMAS SUPPLIES of fruit and vegetables will be plentiful but prices, in most cases, will be higher than last year, although not as much as the Fresh Fruit and Vegetable Information Bureau said yesterday. Some grown fruit and vegetables in particular will be available in reasonable quantities and at reasonable prices despite the summer drought and the heavy losses suffered recently. The March positions closed last night \$263.75 higher at \$1,583.75 a tonne.

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London market sources pointed out that the underlying fundamental supply-demand situation remains bullish, with supplies still scarce, and that the market is likely to be disappointing this season.

After the recent sharp decline, however, selling continued from comparatively new phenomenon in the commodity markets—computer funds which

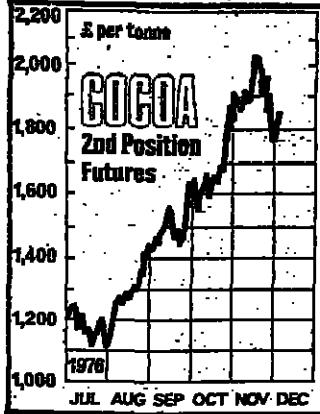
Sharp rally in London
cocoa market

BY JOHN EDWARDS, COMMODITIES EDITOR

COCOA PRICES rallied sharply on the London futures market yesterday, regaining some of the heavy losses suffered recently. The March positions closed last night \$263.75 higher at \$1,583.75 a tonne.

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EEC milk price standstill call

BRITAIN'S DAIRY industry expects to see a standstill in the farmers' price for milk in next year's round of Common Market farm price talks, Mr. David Davies, chairman of the National Dairy Council and vice-chairman of Unigate said yesterday.

"I know that European farming organisations are hoping for

UN buffer stock doubts

GENEVA, Dec. 2

THE PROPOSED \$600 UN common fund to finance international buffer stocks of commodities is still far from accepted by a number of trading nations, Mr. David Davies, chairman of the National Dairy Council and vice-chairman of Unigate said yesterday.

Canada is prepared to co-operate in looking at the common fund idea as one of a number of possible solutions to the problem of financing buffer stocks set up under international commodity arrangements, he said.

recent steep declines of \$250 or so in the past fortnight.

At the same time, there was also speculative and chart buying, suggesting that the market may have been rather oversold

tend to be somewhat inflexible in that they wait for a definite change of direction in prices to emerge before altering their attitude.

To some extent this reflects the present dilemma in the market. There is little doubt that cocoa supplies will remain scarce for some time to come in view of the disappointing West African crops and the surprisingly high level of demand encouraged by the delay in passing on the higher prices to consumers.

However, it is difficult to assess what is the price level that can be sustained without demand being hit badly. The recent sharp fall in prices as a result of selling by speculators in the market, however, whether yesterday's rally is the end of the shake-out removing weak speculators or the start of a new upward move, remains to be seen.

With a standstill on the producers' price, Mr. Davies was confident that after the price increase in January the new price of 10p a pint could be maintained throughout next year.

Mr. Davies was introducing a survey by the National Dairy Council which showed that to June, milk sales fell by only 2 per cent despite the fact that the price had nearly doubled since the previous September.

However, Unigate had found a further fall in sales of 2 per cent to 3 per cent since the last price increase two months ago, he added.

Last month, the Country Landowners' Association also called for a lower EEC milk price in real terms. If passed on to consumers it would boost consumption, the Association claimed.

Fish price
rise fears
discounted

By Stuart Alexander

FEARS of a sharp rise in retail fish prices over the next few weeks were discounted by leading retailers last night.

There are large stocks of cod in cold storage to make up the deficit of fresh fish landings and there are other species able to make up the available quantity.

However, weather can always have a sudden dramatic effect on the price of fish caught by the herring fleet and a shortage in this sector would aggravate the existing shortage in the deep sea catch of cod.

In addition, there is a shortage of fish in the North Sea and the North Atlantic, fishermen are afraid that lack of Common Fisheries Policy in the EEC will lead to fierce competition for fish in European waters and the possibility that stocks will be depleted even further.

In the longer term, apart from the serious overfishing that has already taken place in the North Sea and the North Atlantic, fishermen are afraid that lack of Common Fisheries Policy in the EEC will lead to fierce competition for fish in European waters and the possibility that stocks will be depleted even further.

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U.K. AGRICULTURE

Conflicting thoughts
on farm exports

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

EARLIER THIS year the Advisory Council for Agriculture and Horticulture, chaired by Sir Nigel Strutt, recommended that the British Agricultural Export Council should receive support of some £500,000 annually to foster British agricultural exports.

The Government has accepted the case for stronger export promotion, but neither the farming industry nor the main exporters of machinery, etc., seem anxious to agree to provide support on this scale either by levy or anything else.

The BAEC itself is in receipt of financial support from businesses and Government for its total worldwide activities of well under the £100,000, which some of our fellow-members of the EEC are alleged to spend in promoting food and farm products at the Royal Society, the Royal Society of Arts, etc., to a bargain because Mr. Edward Bishop, Secretary of State at the Ministry of Agriculture, claimed in a recent speech that agricultural and food exports reached £2.5 billion in 1975.

The BAEC's figure is about half that, but includes no so-called "invisible" earnings and few manufactured foods. The divergence in the total is probably explained by the fact that agriculture covers a very wide field, and it is quite possible for more than one industry to claim credit for the same exports.

To claim as some do, that British farming forms a necessary base for agricultural engineering and chemical industries is overstating the case. The tractor industry, largely North American owned, was established here because of production costs were generally lower.

In any case, Britain's position in the overall farm production league and as a market for inputs of machinery and fertilisers is third in the EEC after France and Germany. It is simply a reflection of the smaller land area.

Britain is also a net importer of 40 per cent of temperate foods consumed here. For this reason it is questionable just how

far the export of agricultural produce can, or should go. The point was put by John Cossins, NFU vice-president at a conference on exports recently. He said that the union was not so much concerned with exports, as with getting a bigger slice of the home market.

He instanced the growing export of calves to the Continent, and saw little value in supporting an export drive, which in cases such as this simply made it more difficult for him to replace his cattle.

This underlines the contradictions in attempting any real development of the export of agricultural produce as distinct from machinery or other goods. For instance, makes it difficult for farmers to buy young stock to rear. It will mean an eventual shortage of beef, which will have to be imported, probably at more cost.

Cereals exports, mainly barley and wheat, rose from 400,000 tonnes in 1974 to 1.2m. tonnes in 1975. Was this the result of a massive sales drive? It was not. It was the result of a steady increase in the export of barley to the Continent of about 200,000 tonnes, the rest was exported by keen-witted traders who found sufficient margin among the levies and MCA's which could be secured to turn a quick buck. Replacement grain imports for the period matched the exports, and have exceeded them in costs.

Much the same criticism could be directed at the exports of meat. Exporters claim that they face considerable difficulties in many countries, particularly in the Middle East, and that some exporters in other countries are subsidised to a considerable extent.

There is no doubt that exporters of breeding pigs, sheep and cattle have done well individually but the numbers involved and the consequent earnings from them are not important in relation to the whole picture. Exporters claim that they face considerable difficulties in many countries, particularly in the Middle East, and that some exporters in other countries are subsidised to a considerable extent.

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COMMODITY MARKET REPORTS AND PRICES

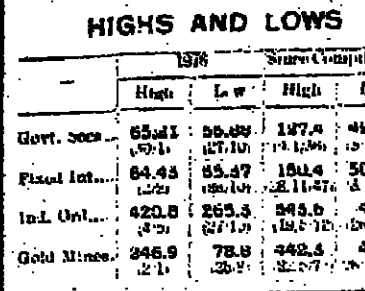
BASE METALS

AMSTERDAM Metal Trading reported that in the morning, cash wire was steady at \$74.75, 75.75, 76.75, 77.75, 78.75, 79.75, 80.75, 81.75, 82.75, 83.75, 84.75, 85.75, 86.75, 87.75, 88.75, 89.75, 90.75, 91.75, 92.75, 93.75, 94.75, 95.75, 96.75, 97.75, 98.75, 99.75, 100.75, 101.75, 102.75, 103.75, 104.75, 105.75, 106.75, 107.75, 108.75, 109.75, 110.75, 111.75, 112.75, 113.75, 114.75, 115.75, 116.75, 117.75, 118.75, 119.75, 120.75, 121.75, 122.75, 123.75, 124.75, 125.75, 126.75, 127.75, 128.75, 129.75, 130.75, 131.75, 132.75, 133.75, 134.75, 135.75, 136.75, 137.75, 138.75, 139.75, 140.75, 141.75, 142.75, 143.75, 144.75, 145.75, 146.75, 147.75, 148.75, 149.75, 150.75, 151.75, 152.75, 153.75, 154.75, 155.75, 156.75, 157.75, 158.75, 159.75, 160.75, 161.75, 162.75, 163.75, 164.75, 165.75, 166.75, 167.75, 168.75, 169.75, 170.75, 171.75, 172.75, 173.75, 174.75, 175.75, 176.75, 177.75, 178.75, 179.75, 180.75, 181.75, 182.75, 183.75, 184.75, 185.75, 186.75, 187.75, 188.75, 189.75, 190.75, 191.75, 192.75, 193.75, 194.75, 195.75, 196.75, 197.75, 198.75, 199.75, 200.75, 201.75, 202.75, 203.75, 204.75, 205.75, 206.75, 207.75, 208.75, 209.75, 210.75, 211.75, 212.75, 213.75, 214.75, 215.75, 216.75, 217.75, 218.75, 219.75, 220.75, 221.75, 222.75, 223.75, 224.75, 225.75, 226.75, 227.75, 228.75, 229.75, 230.75, 231.75, 232.75, 233.75, 234.75, 235.75, 236.75, 237.75, 238.75, 239.75, 240.75, 241.75, 242.75, 243.75, 244.75, 245.75, 246.75, 247.75, 248.75, 249.75, 250.75, 251.75, 252.75, 253.75, 254.75, 255.75, 256.75, 257.75, 258.75, 259.75, 260.75, 261.75, 262.75, 263.75, 264.75, 265.75, 266.75, 267.75, 268.75, 269.75, 270.75, 271.75, 272.75, 273.75, 274.75, 275.75, 276.75, 277.75, 278.75, 279.75, 280.75, 281.75, 282.75, 283.75, 284.75, 285.75, 286.75, 287.75, 288.75, 289.75, 290.75, 291.75, 292.75, 293.75, 294.75, 295.75, 296.75, 297.75, 298.75, 299.75, 300.75, 301.75, 302.75, 303.75, 304.75, 305.75, 306.75, 307.75, 308.75, 309.75, 310.75, 311.75, 312.75, 313.75, 314.75, 315.75, 316.75, 317.75, 318.75, 319.75, 320.75, 321.75, 322.75, 323.75, 324.75, 325.75, 326.75, 327.75, 328.75, 329.75, 330.75, 331.75, 332.75, 333.75, 334.75, 335.75, 336.75, 337.75, 338.75, 339.75, 340.75, 341.75, 342.75, 343.75, 344.75, 345.75, 346.75, 347.75, 348.75, 349.75, 350.75, 351.75, 352.75, 353.75, 354.75, 355.75, 356.75, 357.75, 358.75, 359.75, 360.75, 361.75, 362.75, 363.75, 364.75, 365.75, 366.75, 367.75, 368.75, 369.75, 370.75, 371.75, 372.75, 373.75, 374.75, 375.75, 376.75, 377.75, 378.75, 379.75, 380.75, 381.75, 382.75, 383.75, 384.75, 385.75, 386.75, 387.75, 388.75, 389.75, 390.75, 391.75, 392.75, 393.75, 3

Equity leaders fluctuate narrowly in idle trading

Share index down 0.4 at 300.9—BP dip and rally

Station	Dec. 2	Dec. 1
Low		
1.18	149.4	168.5
1.65	149.4	168.5
2.65	21.7	23.9
3.65	21.7	23.9
4.65	164.2	169.7
5.65	164.2	169.7
6.65	80.6	81.7



and South regained 10 to 15 cents. U.S. and Canada recovered 20 to 25¢. Golds came in between 20¢ and 25¢ after a firm opening, showing a like movement in the new price, which was finally 25¢ to 30¢. Silver was 1310.50, 1311.50 per ounce.

Randall's continued to react support, the shares being better priced than at a year ago. High of 223 in closing dividend. Among the lower issues, East Driefontein closed up on holiday at 64 1/2, after the Gold Mines index closed 4 to 132.5.

Rio Tinto-Zinc were a weak point. The shares fell to 142 1/2, reducing the call in the copper price. The fields improved 2 to 13 1/2 cents, consistent.

Copper and Platinum remained but Tins were better, well changed. Malaysian and South

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

were featured in the Los Angeles Times, Judge International lost a penny to 8p, and higher first-hand earnings left Hargreaves a similar amount harder at 37p. By way of contrast, Judge International lost a penny to 8p on the dividend mission and near firm loss. The few scattered movements Motors and kindred issues were usually restricted to a penny. Jeffrey Davis, however, shed 2 28p following news of the board's decision to cease operations in Germany and to liquidate the company's assets. British Air 4p following the interim statement, while Automotive Pro

NEW HIGHS AND

Stock	Denomina-	No.
Defd.	tion	of Cl.
		marks pr
ATs	25p	14
I	£1	12
.....	£1	10
Florida 'New' ...	Nil/pd.	8
ed Electronics	25p	8
ed Int'l	£1	8
ell Transport...	25p	8
ewater	£1	7
mm'l Union ...	25p	7
stillers	25p	7
EC	50p	7
O & D Defd.	£1	7
.....	Nil/pd.	7
soc. Eng. 'New'	Nil/pd.	6
relays Bank ...	£1	6
axo	50p	6

LOWS FOR 1976
The following securities traded in the
highest volume of trading service
gained new highs and lows for 1976.

NEW HIGHS (7)
CORPORATION LOANS (1)
Bank of America 7 1/8
BUILDINGS (1)
Bank of America
ELECTRICALS (1)
Bank of America
HOTELS (1)
Bank of America
PROPERTY (1)
Bank of America
OILS (2)
Bank of America 14 1/2 '81-83 SCOT 14 1/2 '81-83
NEW LOWS (25)
AMERICANS (1)
Bank of America

RATES	
Allied Irish Banks Ltd.	14 1/2
American Express Bank	14 1/2
Anglo-Portuguese Bank	14 1/2
Henry Ansbacher	24 1/2
Banco de Bilbao	14 1/2
Bank of Credit & Comce.	14 1/2
Bank of Cyprus	14 1/2
Bank of N.S.W.	14 1/2
Banque du Rhone S.A.	14 1/2
Barclays	14 1/2
Farmet Christie Ltd.	15 1/2
Bear Securities Ltd.	14 1/2
Bremar Holdings Ltd.	14 1/2
Brit. Bank of Mid. East	14 1/2
Brown Shipley	14 1/2

OPTION DEALING DATES				
	Last Deal- ings	Last Declara- tion	For Settle- ment	
Nov. 23	Dec. 6	Feb. 24	Mar. 8	Hunter, Lonrho, Gateway Securities, British Petroleum, Consolidated Plantations Warrants.
Dec. 20	Dec. 20	Mar. 10	Mar. 22	Norwest Holst, Fitch Lovell and Turner and Newall. No puts
Jan. 1	Jan. 11	Mar. 10	Apr. 5	were reported, but Bowater and Commercial Union were dealt in for the double. No short-dated options were reported.

Bank of England Minimum Lending Rate, and bought a moderate number of Treasury bills from the authority bills from the houses. Banks carried forward surplus balances from Wednesday, and a fall in the market clearing rates also in the market's favour. This was outweighed by a net market take-up of Treasury bills and the previous day's official and Treasury bills.

	Up	Down	Same
	5	2	49
U.S. Funds			
Dom. and Foreign Bonds	8	4	42
Equity Funds	201	206	2,119
International and Prop.	201	37	205
Money Funds	10	4	21
Real Estate	3	2	33
Special Issues	34	10	81
Other	5		19
Totals	507	266	1,785

Cedar Holdings	13
Charterhouse Japhet	13
C. E. Coates	13
Consolidated Credits	14
Co-operative Bank	14
Corinthian Securities	14
Credit Lyonnais	14
G. R. Dawes	15
Duncan Lawrie	15
Eagel Trust	15
English Transocon	15
First Nat. Bank	16
First Nat. Fin. Corp.	16
First Nat. Secs. Ltd.	16
Goode Durrant Trust	16
Anlany Gibbs	16
Gresham Guaranty	16
Grindlays Bank	16
Guinness Mahon	16
Hambros	16
Hill Samuel	16
C. Hoare & Co.	16
Julian S. Hodge	17
Hongkong & Shanghai	17
Industrial Bank of Scot.	17
Kessey Ullman	17
Knovesley Co. Ltd.	17
Lloyds Bank	17
London & European	17
London Mercantile	17
Midland Bank	17
Samuel Montagu	17
Morris Gaffer	17
National Westminster	17
Norwich General Trust	17
P. S. Refson & Co.	17
Roseminster Accounts	17
Royal Bk. Canada Trust	17
Schlesinger Limited	17
E. S. Seligman	17
Security Trust Co. Ltd.	17
Shentlev Trust	17
Standard Chartered	17
Trade Development Bk.	17
Twentieth Century Bk.	17
United Bank of Kuwait	17
W. Lewis & Co.	17
W. Williams & Glen's	17
Yorkshire Bank	17
Members of the Accepting Committee	17
Relative to the 11th. Loughborough	17


Close 300-305

**INSURANCE BASE
RATES**

Atlantic Assurance ... 141/2
Cannon Insurance 13 1/2

Addresses shown under Insurance are
Tremont Bond Table.

صَبَّحْنَا مِنَ الْإِجْلِ

HB
 **SURVEYORS VALUERS AND**
AUCTIONEERS OF REAL ESTATE

Healey & Baker
Established 1820 in London
29 St. George Street, Manchester Square,
London W1A 3BG **01-629 9292**

CITY OF LONDON. 15 OLD BROAD STREET LONDON EC4M 6AN
ASSOCIATE OFFICES IN PARIS BRUSSELS ANTWERP AMSTERDAM

FT SHARE INFORMATION SERVICE

SECRET - CONTINUED

[illegible]

INDUSTRIALS

(Miscel.)					
132	120	A.A.R.	138	24	11.10
40	39	Asst. Revenue	25	1	11.10
40	39	A.T. P. Bank	26	13	11.10
40	39	Asst. Secy. of War	27	13	11.10
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40	39	Asst. Secy. of War	29	13	11.10
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40	39	Asst. Secy. of War	236	13	11.10
40	39	Asst. Secy. of War	237	13	11.10
40					

****BRITISH FUNDS**

Low	Stock	\$	%	Int.	Field
"Shorts" (Lives up to Five Years)					
99 1/2	Treasury 10-30-1977	99 1/2		10.55	11 1/2
99 1/2	Treasury 6-30-1977	99 1/2	3	6.38	11 1/2
94 1/2	Electric 6-30-78	97 3/8		3.09	11 1/2
97 1/2	Treasury 11-30-78	98 1/8		11.67	11 1/2
97 1/2	Treasury 3-79	98 1/2		3.19	11 1/2
97 1/2	Treasury 11-30-79	98 1/2		4.20	11 1/2
90 1/2	Treasury 3-79	96 1/2		9.48	11 1/2
90 1/2	Treasury 11-30-79	95 1/2		11.00	11 1/2
89 1/2	Each Sp 79	90 1/2		5.71	11 1/2
89 1/2	Transport 11-30-79	90 1/2		11.38	11 1/2
89 1/2	Treasury 11-30-79	90 1/2		12.18	11 1/2
82 1/2	Treasury 3-79	84		3.57	11 1/2
82 1/2	Electric 6-79	85 1/2		4.99	11 1/2
82 1/2	Transport 11-79	85 1/2		11.38	11 1/2
82 1/2	Electric 3-79	84		4.16	9
84 1/2	Treasury 3-1982	85 1/2		10.38	11 1/2

Five to Fifteen Years

97%	Treasury 3-6	84%	10.51
96%	Treasury 3-6	70%	4.28
95%	Treasury 3-6	70%	4.28
88%	Treasury 3-6	72%	13.34
85%	Panding 3-6	72%	7.84
80%	Treasury 3-6	72%	13.34
60%	Panding 3-6	63%	10.31
50%	Treasury 3-6	60%	10.31
40%	Treasury 3-6	46%	6.45
30%	Treasury 3-6	30%	9.76
20%	Treasury 3-6	20%	12.29
15%	Treasury 3-6	15%	11.63
10%	Treasury 3-6	10%	11.63
5%	Treasury 3-6	5%	11.63
0%	Treasury 3-6	0%	11.63
84%	Treasury 3-6	89	15.32
81%	Treasury 3-6	87	15.32
78%	Treasury 3-6	85	15.32
75%	Treasury 3-6	76%	14.43
72%	Treasury 3-6	65%	14.43
69%	Treasury 3-6	65%	14.43
66%	Treasury 3-6	83%	15.39
63%	Treasury 3-6	83%	15.39
60%	Treasury 3-6	83%	15.39
57%	Treasury 3-6	86%	15.59
54%	Treasury 3-6	86%	15.59
51%	Treasury 3-6	90	15.59
48%	Treasury 3-6	90	14.76
45%	Treasury 3-6	90	14.76
42%	Treasury 3-6	100%	15.74
39%	Treasury 3-6	100%	15.74
36%	Treasury 3-6	54%	13.79
33%	Treasury 3-6	54%	15.14
30%	Treasury 3-6	54%	15.14
27%	Treasury 3-6	51%	15.27
24%	Treasury 3-6	51%	15.27
21%	Treasury 3-6	51%	15.27
18%	Treasury 3-6	51%	15.27
15%	Treasury 3-6	51%	15.27
12%	Treasury 3-6	51%	15.27
9%	Treasury 3-6	51%	15.27
6%	Treasury 3-6	51%	15.27
3%	Treasury 3-6	51%	15.27
0%	Treasury 3-6	51%	15.27

INTERNATIONAL BAN

[illegible]**LOANS (Miscel.)**

72	Agrie. 301 Spc 38-80	421-nd	11.65	15.5
73	Alcan 10-pc 38-84	65-1	16.13	16.6
74	"FFI 13-pc '81	93	13.98	15.5
75	Do. 14-pc 1979	981-2	14.53	15.5
76	KFC 64-1 Ls. 82-87	59	15.86	16.6
77	Do. 9-pc 1977	977-2	9.28	12.2
78	"Met. Water 3-pc '8	201-3	15.17	16.2
79	U.S.M.C. 9-pc 1882	97nd	9.28	9.7
80	Do. without Writs.	731-nd	12.59	17.2

pc Agg.	60 ml
9 Crab. Agg.	5R

50	Doğa 35-38	Ass.	42	—	—
51	Doğa 35-38	Ass.	42	—	—
52	Doğa 35-38	Ass.	42	—	—
53	Doğa 35-38	Ass.	42	—	—
54	Doğa 35-38	Ass.	42	—	—
55	Doğa 35-38	Ass.	42	—	—
56	Doğa 35-38	Ass.	42	—	—
57	Doğa 35-38	Ass.	42	—	—
58	Doğa 35-38	Ass.	42	—	—
59	Doğa 35-38	Ass.	42	—	—
60	Doğa 35-38	Ass.	42	—	—
61	Doğa 35-38	Ass.	42	—	—
62	Doğa 35-38	Ass.	42	—	—
63	Doğa 35-38	Ass.	42	—	—
64	Doğa 35-38	Ass.	42	—	—
65	Doğa 35-38	Ass.	42	—	—
66	Doğa 35-38	Ass.	42	—	—
67	Doğa 35-38	Ass.	42	—	—
68	Doğa 35-38	Ass.	42	—	—
69	Doğa 35-38	Ass.	42	—	—
70	Doğa 35-38	Ass.	42	—	—
71	Doğa 35-38	Ass.	42	—	—
72	Doğa 35-38	Ass.	42	—	—
73	Doğa 35-38	Ass.	42	—	—
74	Doğa 35-38	Ass.	42	—	—
75	Doğa 35-38	Ass.	42	—	—
76	Doğa 35-38	Ass.	42	—	—
77	Doğa 35-38	Ass.	42	—	—
78	Doğa 35-38	Ass.	42	—	—
79	Doğa 35-38	Ass.	42	—	—
80	Doğa 35-38	Ass.	42	—	—
81	Doğa 35-38	Ass.	42	—	—
82	Doğa 35-38	Ass.	42	—	—
83	Doğa 35-38	Ass.	42	—	—
84	Doğa 35-38	Ass.	42	—	—
85	Doğa 35-38	Ass.	42	—	—
86	Doğa 35-38	Ass.	42	—	—
87	Doğa 35-38	Ass.	42	—	—
88	Doğa 35-38	Ass.	42	—	—
89	Doğa 35-38	Ass.	42	—	—
90	Doğa 35-38	Ass.	42	—	—
91	Doğa 35-38	Ass.	42	—	—
92	Doğa 35-38	Ass.	42	—	—
93	Doğa 35-38	Ass.	42	—	—
94	Doğa 35-38	Ass.	42	—	—
95	Doğa 35-38	Ass.	42	—	—
96	Doğa 35-38	Ass.	42	—	—
97	Doğa 35-38	Ass.	42	—	—
98	Doğa 35-38	Ass.	42	—	—
99	Doğa 35-38	Ass.	42	—	—
100	Doğa 35-38	Ass.	42	—	—

AMERICANS

[illegible]

CANADIANS

[illegible]

BUILDING INDUSTRY—C

[illegible]

DRAPERY AND ST

[illegible]

RES—Continued

[illegible]

1. Engineering—Continued

[illegible]

AND HIRE PURCHASE

[illegible]

ELECTRICAL AND RADIO

[illegible]

CHEMICALS, PLASTICS

6	15	875	Algo WFL 21..	900	+25	
4	9	160	Albano Vint.	69		13.75
1	16	166	Algarine Lides	202	30	812.34
1	17	168	Baldia Fede	118	+1	14.55
1	18	171	Al of Colloid Ind	38		14.55
1	19	172	Anchor Can	38		14.55
(.44)	20	177	Archer Ag. DM-50	5474	+1	801.7
1	21	178	Blondine Nones	124		16.93
1	22	179	Bondage	22		1.07
1	23	179	Bent. Beamed Lip	22		1.07
1	24	180	Bent. Beamed Lip	22		1.07
1	25	181	Bent. Beamed Lip	22		1.07
1	26	182	Bent. Beamed Lip	22		1.07
1	27	183	Bent. Beamed Lip	22		1.07
1	28	184	Bent. Beamed Lip	22		1.07
1	29	185	Bent. Beamed Lip	22		1.07
1	30	186	Bent. Beamed Lip	22		1.07
1	31	187	Bent. Beamed Lip	22		1.07
1	32	188	Bent. Beamed Lip	22		1.07
1	33	189	Bent. Beamed Lip	22		1.07
1	34	190	Bent. Beamed Lip	22		1.07
1	35	191	Bent. Beamed Lip	22		1.07
1	36	192	Bent. Beamed Lip	22		1.07
1	37	193	Bent. Beamed Lip	22		1.07
1	38	194	Bent. Beamed Lip	22		1.07
1	39	195	Bent. Beamed Lip	22		1.07
1	40	196	Bent. Beamed Lip	22		1.07
1	41	197	Bent. Beamed Lip	22		1.07
1	42	198	Bent. Beamed Lip	22		1.07
1	43	199	Bent. Beamed Lip	22		1.07
1	44	200	Bent. Beamed Lip	22		1.07
1	45	201	Bent. Beamed Lip	22		1.07
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1	184	340	Bent. Beamed Lip	22		1.07
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1	231	387	Bent. Beamed Lip	22		1.07
1	232	388	Bent. Beamed Lip	22		1.07
1	233	389	Bent. Beamed Lip	22		1.07
1	234	390	Bent. Beamed Lip	22		1.07
1	235	391	Bent. Beamed Lip	22		1.07
1	236					

CINEMAS, THEATRES AND

9.2	121	69	Anglia TV "A"	76	6.8
10.9	80	48	Ass. Tele. "A"	52	4.3
10.9	28	18	Garmean "A" 10p	29	11.62
10.4	24	9	H.W. & Wd 30p..	11.3	
10.2	52	30	Red. TV Prog. 1	43	5.0
10.7	37	57	Red. TV Prog. 1	54	19.1
12.7	341	181	Scott. TV 10p	22	13
13.8	321	181	Thurs. TV "A" 10p	25	12.11
9.8	50	32	Usher TV "A"	39	3.5
9.6	21	13	Westend TT 10p.	35	1.5
7.3					

DRAPERY AND STOR

[illegible]

ENGINEERING MACHINE TOOL

[illegible]**FOOD, GROCERIES, ETC.**[illegible]

HOTELS AND CATERERS

[illegible]

هكذا من الاجل

[illegible][illegible]

